

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday October 16 1984

Social unrest threatens
Iceland's economic
experiment, Page 17

Aust. 13.17	Belgium 10.50	Canada 132.00	Denmark 10.75	France 141.00	Germany 10.20	Italy 1.200	Japan 165.00	Netherlands 10.50	Portugal 10.50	Spain 10.50	Sweden 10.50	Switzerland 10.50	UK 10.50	US 10.50
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No. 29,449

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NEWS SUMMARY

GENERAL

Duarte meets rebel leaders

El Salvador's President José Napoleón Duarte met left-wing guerrilla leaders in the most concerted effort to date to end the country's five-year civil war.

Nobel medicine prize

Niels Jerne of Denmark, Georges Köhler of West Germany and Cesar Milstein of Argentina shared the 1984 Nobel Medicine prize for research into genetic engineering and the immune system.

Rebellion 'crushed'

Iranian government forces claimed to have crushed a rebellion in north-west Iran by autonomy-seeking Kurds.

Plea from Bonn

West Germany stepped up pressure on Romania's president Nicolae Ceausescu to make it easier for ethnic Germans in his country to emigrate to the West. President Ceausescu began a two-day state visit to West Germany yesterday.

Iceland strike deal

Iceland's public transport workers accepted an 8.2 per cent pay offer and returned to work, breaking rank with striking public-sector unions.

Craxi's rebuff

Italy's Prime Minister Bettino Craxi rejected opposition parties' calls for resignation of Foreign Minister Giulio Andreotti over alleged links with jailed financier Michele Sindona.

Travel restricted

Israeli forces imposed new travel restrictions at a bridge over the Ayalon River in southern Lebanon after a series of guerrilla attacks. Permits will be needed to cross in either direction.

Schoolchildren hurt

Seven Israeli schoolchildren were treated for wounds after a roadside bomb exploded near their bus on the occupied West Bank.

Portugal bombs

Two bombs exploded and three failed to go off outside branches of French Credit Français bank and a French insurance company in Portugal. FP-25 guerrilla group claimed responsibility and said the action was in support of French Basques.

Brussels blast

Marxist 'Fighting Communist Cells' claimed responsibility for an explosion that wrecked the Belgian Liberal Party centre in Brussels the fourth bombing by the group this month. No one was hurt.

Taller story

Chinese are growing taller - by 2 cm every 10 years on average - because they are better fed, and that has improved their performance in international sporting events, China Daily reported.

BUSINESS

EEC to cut butter surplus

EEC CONSUMERS will get half-price butter at Christmas and buyers outside the Community will be able to buy old butter at a fifth of the official price in an effort to cut the EEC's 1.25m tonne butter mountain, the European Commission announced.

DOLLAR gained in London to DM 3.141 (DM 3.106). SwFr 2.5775 (SwFr 2.554). Y241.7 and FFf 9.6325 (FFf 9.53). On Bank of England figures, its trade-weighted index was 144.2 against 143.0. Page 37

STERLING lost ground in London to \$1.3085 (\$1.298). DM 3.7925 (DM 3.8175). SwFr 3.1195 (SwFr 3.1325). FFf 11.53 (FFf 11.675) and Y300.75 (Y303.75). Its trade-weighted index was down to 75.9 from 76.6. Page 37

GOLD fell 43 an ounce on the London bullion market to \$338.75. In Frankfurt and Zurich the rate was the same. Page 36

WALL STREET: By 3pm the Dow Jones industrial average was 8.84 up at 1,199.54. Section III

LONDON equities edged forward despite sterling's weakness. The FT Industrial Ordinary share index added 5.8 to 881.6. Page 27

TOKYO was firmer with high-technology stocks in demand by foreign investors. The Nikkei-Dow market average added 95.80 to 10,780.18. Page 27

AMSTERDAM stocks reached a record 179.5 on the ANP-CBS general index, a rise of 1.3. Section III

Switzerland withholds bond

SWITZERLAND withdrew a SwFr 250m bond issue planned for later this month because of unsettled conditions in the bond market. Page 38

KUWAIT'S failure to deal with excessive private liquidity after successive oil price increases is to blame for recent financial crises, a conference on Middle East accounting was told. Page 21

EUROPEAN COMMISSION is failing to take the UK to court for failing to impose value-added tax on a range of goods and services. Page 3

POCLAIN, French excavator manufacturer 44 per cent owned by Tenneco of the U.S., suffered increased losses of FFf 184.2m (\$18.4m) in the first half of 1984, against FFf 111.6m a year earlier. Page 20

CHASE MANHATTAN bank used the \$30m proceeds of a legal settlement to boost loan loss reserves to \$736m in the third quarter, when net profits fell 14 per cent to \$93m. Page 19

BECHTEL Corporation, the U.S. engineering group, has won a management contract for a \$300m oil refinery at Assuit, Egypt, which will have a 50,000-barrels-a-day capacity.

PIONEER Concrete Services, first Australian company to launch a Euro-commercial paper borrowing, says the first tranche of a \$510m (U.S.\$58m), issue has been oversubscribed four times. Page 21

UNITED TECHNOLOGIES, the U.S. industrial products group, reported third-quarter net profit of \$182.7m (\$121m) or \$1.48 (94 cents) a share.

We apologise for an abnormal number of misprints in this edition because of industrial action by members of the National Graphical Association in the London proof-reading department.

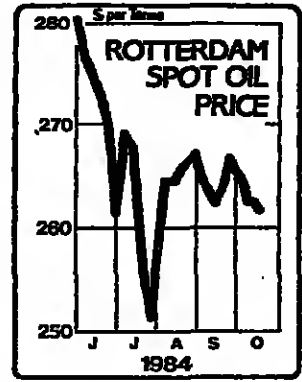
Norway price cut puts pressure on Britain and Opec

BY DOMINIC LAWSON AND RICHARD JOHNS IN LONDON

NORWAY yesterday announced measures amounting to a unilateral cut in the official price of its North Sea crude oil of about \$1.50 a barrel. The move has put the British National Oil Corporation (BNOC) under strong pressure to cut UK North Sea oil prices, which in turn would put the Organisation of Petroleum Exporting Countries (Opec) under pressure to cut prices or production.

The Norwegian move came as a surprise to senior Opec officials who described Statoil's price reduction as a "serious development." Statoil, the Norwegian state oil company, said yesterday that the cut in the Ekofisk marker crude would be backdated to October 1 and would be valid until the end of the month. The price would then be set according to spot prices over October. It seems that the new price will be set at about \$28.50 a barrel. Norway had formerly always waited for BNOC to take the lead on North Sea oil prices. Statoil said, but BNOC's refusal to cut official prices while spot market prices had collapsed had forced Norway to take the initiative. It added that Norway had not consulted BNOC before moving.

The British state-owned group refused yesterday to say whether it



would cut UK prices, adding that it would be holding a meeting today to consider what action to take. It would be unprecedented, however, for UK and Norwegian official oil prices to be out of line. Statoil and BNOC have faced the same problem of supporting a \$30 official price while spot North Sea prices have been consistently no more than \$28.50. They have been suffering loss of contract business and have been forced to sell their crude at high losses on spot market. In the wake of yesterday's development, UK North Sea spot prices fell

10 cents to \$28.10 for a barrel of Brent crude.

Opec officials had been reasonably confident that non-member producers had been convinced of the imperative need to keep official selling prices intact over the next two months despite the continuing discrepancy between them and spot rates.

Sheikh Ahmed Zaki Yamani, Saudi Minister of Oil, visited most of them, including the UK, as part of a diplomatic campaign decided upon at the last ministerial conference in July. His itinerary did not apparently take in Norway.

Action taken by member states to maintain their output, in particular by concluding barter deals, and especially the demand for their lighter crudes would be considered as amounting to only a minor erosion of the price structure compared with Norway's linkage of prices to spot rates.

Saudi Arabia's change in its export "mix" this month, which involved cutting the share of Arabian Light in any sales contract from 60 per cent to 40 per cent is reckoned

Continued on Page 18
Lex, Page 18; New chief for Britoil, Page 19

Italian businessmen on embezzlement charges

BY ALAN FRIEDMAN IN MILAN

TWO leading figures in Italy's financial establishment were arrested yesterday on charges of embezzling 1.240bn (\$125.38m) from state-owned companies.

Sig Fausto Calabria, chairman of the powerful Milan-based Mediobanca merchant banking group, was arrested in Rome along with Sig Sergio de Amicis, former president of Condotte Agua, the state-controlled construction group.

The two are charged with false financial disclosure, falsified accounts and embezzlement. The charges relate to their time as directors of IRI, the state holding company.

A further 10 prominent businessmen and bankers have received judicial letters warning them they are under investigation.

Electrolux said an Italian Treasury investigation into past currency transactions at Zanussi had introduced a new element of uncertainty into the Swedish group's long-delayed takeover of the Italian white goods manufacturer. Page 18

Among them are Sig Alberto Boyer, chairman of Credito Italiano, Italy's fourth largest bank, and Sig Giuseppe Petrilli, president of IRI from 1980 to 1978.

Several leading bankers and stockbrokers expressed shock yesterday at the arrest of Sig Calabria, whose Mediobanca is Italy's single most powerful merchant banking group.

It was Mediobanca, with its ties

to the Agnelli family, that helped to complete the takeover last week of the Rizzoli Corriere della Sera publishing group. It was also Mediobanca that organised the planned takeover by the Swedish Electrolux company of the Zanussi home appliance group.

However, the charges Sig Calabria faces stem from his time as the finance director of the IRI, which he left in 1978.

The specific charge against Sig Calabria and Sig de Amicis, according to judicial officials, is that they participated in a scheme that swindled two IRI-owned motorway construction companies out of 1.240bn during the 1970s.

Italy's trade balance, Page 3

Pechiney returns to profit

BY PAUL BETTS IN PARIS

PECHINEY, the large French state-owned aluminium group, returned to profit in the first half of this year with net earnings of FFf 307.5m (\$32.3m) compared with a loss of FFf 694.5m in the corresponding period last year.

The group, which suffered a huge FFf 2.8bn loss in 1982, has been undergoing restructuring since it was nationalised by the French Socialist Government. The group had a net loss of FFf 483m in 1983.

Pechiney said yesterday, however, that it expected lower earnings in the second half of this year because of the recent and sudden downturn in the world aluminium market. The company said second-half results were likely to be "less favourable" than first-half earnings.

Like other big international aluminium producers, Pechiney has reduced its output in response to overcapacity in the market. Last summer it announced a cut of 70,000 tonnes in its European production capacity.

M Georges Besse, Pechiney's chairman, recently acknowledged that his group had been surprised by the speed of the turnaround in the aluminium market. "Most specialists believed it would last three

years and we had estimated that if the 1983-84 recovery had lasted two years it would have been good," he said.

Despite the current downturn in the market, Pechiney is expected to benefit from the strength of the dollar against the French franc. Pechiney has much of its production operations in the French franc zone with plants both in France and in Cameroon, which have been making hefty productivity gains as a result of the U.S. currency's strength.

"We have been making 30 per cent productivity gains on the dollar without doing anything, but this cannot last for ever," M Besse said.

The decline in the aluminium market might eventually affect Pechiney's recovery and restructuring efforts. That might lead to a reduction in cash flow to finance new investments at a time when the group has seen its capital endowment allocation from the French Government, its sole shareholder, cut to only FFf 150m this year.

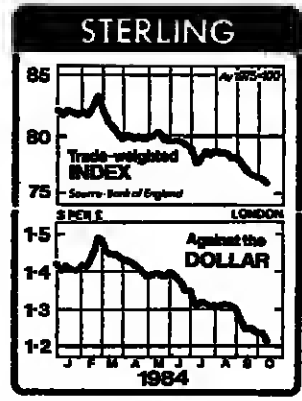
Pechiney's investment programme in France covers two phases. The first, involving spending of about FFf 900m to reconvert the Saint Jean de Maurienne aluminium plant in Savoy, is due to be

completed by the end of next year. The second phase involves some FFf 3bn to FFf 4bn in investment to create a second big, volume-efficient plant in France at Nogueres, in the south-west of country.

Pechiney has so far not given any firm indications when it plans to start the second phase of its French investment programme. That is also expected to be tied to negotiations with Electricite de France (EdF), the French electric utility, with Pechiney seeking to secure a further large supply of electricity at lower cost.

Pechiney entered into an association with EdF last year when it bought a stake in an unspecified French nuclear power plant to secure 2bn kWh in electricity supplies at better rates.

The company is now seeking to negotiate a similar agreement for another 3bn kWh of annual electricity supplies in France. EdF appears, however, to be dragging its feet because it is faced with demands for lower-cost industrial electricity from other large French companies, including the Elf Aquitaine oil group, which wants cheaper electricity for its chlorine operations.



Prime cut fails to halt soaring \$

By Paul Taylor in New York and Max Wilkinson in London

The dollar continued to soar to record levels yesterday despite a quarter-point reduction last month, and was made in response to a sharp decline in U.S. money market rates and bank funding costs. After the announcement, the dollar eased somewhat.

At the close of trading in London, the dollar reached record levels and its rise helped to push sterling down to its lowest overall value since 1978.

Sterling was also depressed by speculative selling because of disappointment over the progress of talks on the miners' strike and by the announcement of lower prices for Norwegian oil.

The Sterling index closed at 75.9 compared with 76.8 at Friday's London close. However, although it was somewhat weaker against the D-Mark the main fall was against the dollar. Overall, the dollar finished in London at its best level ever, with its index at 144.2 compared with 143.0 on Friday.

Some dealers said they thought the continued rise of the dollar was hard to justify in view of the easier trend of U.S. interest rates; others that it represented a belief that the U.S. economy would continue to expand at a fairly rapid pace.

Yesterday's cut in the prime rate by Bankers Trust, followed later by Mitsui Manufacturers, one of the smaller banks, surprised some market economists in New York. They had been expecting a more modest reduction of 1/4 per cent.

The fall spurred an immediate rally on Wall Street's equity market, with the Dow Jones Industrial Average index eight points higher immediately after the news.

The latest cut brings the prime rate to 10 1/4 per cent.

Continued on Page 18
Wall Street report, Page 27; Money markets, Page 37

London vetoes Telecom-IBM data network

BY GUY DE JONGHERS IN LONDON

THE BRITISH Government has rejected a controversial proposal by British Telecom and IBM to launch jointly a sophisticated electronic data network in the UK.

It said yesterday that wide public consultation suggested that "a joint venture at the present stage of development of this market by two such powerful companies would be a significant deterrent to market entry to others."

The government said it recognised the importance of the market the joint venture would have served, however, and was ready to grant BT and IBM separate licences. It would also look favourably on similar proposals by other companies, provided they possessed adequate financial and technical resources.

BT and IBM called the decision, which comes only weeks before BT is due to be privatised, "very disappointing." There was clear demand for the services they had hoped to offer, and the Government's refusal to grant a licence represented "the loss of an important national opportunity for the UK."

Critics of the proposal, who had lobbied vigorously against it, welcomed the outcome. ICL, the largest British-owned computer supplier, said the Government had taken seriously widespread concern ex-

pressed by the UK electronics industry.

The decision reflects closely advice from Ofel, the independent regulatory, which warned that the joint venture might be anti-competitive. The decision was taken by Mr Norman Tebbit, the Trade and Industry Secretary, shortly before last week's Brighton bomb attack, in which he was injured.

The BT/IBM proposals, which would have involved investments of several tens of millions of pounds, called for the creation of a joint subsidiary to provide "managed data network services," such as advanced electronic ordering, billing and payments systems.

The services would have been carried on a network of BT telephone lines linking computers belonging to IBM's main UK customers. About half of BT's larger business subscribers are also IBM customers.

The Government emphasised yesterday that it was keen to encourage the development of the network services market and would welcome participation by the UK subsidiaries of foreign-based companies.

It also wanted BT to be able to

Coal strike talks collapse in UK

BY JOHN LLOYD, INDUSTRIAL EDITOR, IN LONDON

THE LATEST ROUND of talks to settle Britain's national coal strike broke down last night. The two main mining unions are now preparing to escalate their action to force a crisis.

The National Union of Mineworkers (NUM) will hold an emergency meeting of its national executive today. Mr Arthur Scargill, the NUM president, said the union would call on other trade union leaders for a "stepping up of support for the miners."

Leaders of the pit supervisors' union Nacods will call an emergency executive meeting, probably also today. Nacods has gained an 82.5 per cent vote by its members in favour of strike action and the possibility of calling a strike is likely to be on the meeting's agenda.

A strike by Nacods might close all the pits - about a quarter of the

total - that have continued to work during the seven-month NUM dispute.

The breakdown in the talks between the National Coal Board (NCB) and the NUM came a little over two hours after the latest session between the two sides resumed at the London offices of the independent conciliation and advisory service, Acas. There now appears no immediate prospect of further talks.

Mr Ian MacGregor, the NCB Chairman said: "The NUM have not seen their way to agreeing with the proposals from Acas."

He said that the board came "reluctantly" at the suggestion of Nacods. It had been prepared to accept the Acas proposals even though it fell "far short" of the agreement the NCB wanted.

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Section IV

You, first in Forex.

'You, first' isn't just another piece of banker's blarney. We know that our success means servicing you the way you prefer. So we put 'You, first' Westpac's Forex team is highly respected, quick and reliable in a fast market. And through our international branch network we deal round the world, round the clock. Westpac is the first bank in Australia. We're also in nineteen other countries. As you might expect Westpac is strong in Pacific Basin currencies. But it's a fact that we're strong in Continental currencies, too. 'You, first' is also true for Trade Finance, Corporate Lending and other banking services. You meet the same experience and flexibility. And the Australian blend of directness and competitiveness. Call us - first.

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EUROPEAN NEWS

David Fishlock assesses the significance of Moscow's agreement to allow inspection of its reactors
Why a little nuclear knowledge is better than nothing

WILL THE world be a safer place when, as it has promised, the Soviet Union allows international inspectors to visit its nuclear power stations? Moscow is setting great store by the gesture, and the International Atomic Energy Agency is hoping to make its first inspection next summer, on the eve of the review conference for the Non Proliferation Treaty (NPT).

Inspections are made to verify that nuclear materials — plutonium and enriched uranium — are not being diverted from nuclear power into nuclear weapons. Signatories to the NPT accept such inspections so as to maintain mutual confidence in a policy of not spreading nuclear weapons.

Most of the \$30m a year the IAEA spends on safeguards, goes on investigating those nations almost everyone accepts as unlikely to transgress, such as Canada, Japan, Sweden, and EEC countries, and some nations, especially developing countries, see the inspections as a costly charade; an indulgence of the "have" nations, discriminatory against the "have-nots."

At the IAEA's general conference in Vienna last month Dr Munir Khan, chairman of Pakistan's Atomic Energy Commission, accused the agency of expending its spending on safeguards since 1970 at three times

the rate of its spending on nuclear assistance to the developing nations.

Iran, keen to restart a nuclear power programme shelved when the Shah was deposed, asked the conference why "in this agency the great powers persistently attempt to undermine and disregard the opinions and suggestions of the Third World countries." Iran believes that, as the main source of raw materials for developed nations, developing countries should not be fettered in anyway in nuclear trading.

The IAEA's biggest division is devoted to safeguards, with about 200 professional staff. They have two tasks: one involves working through the books of the nuclear facility to check for any discrepancy between the nuclear materials put in and what comes out. The other is to inspect the stocks, so that the inspector can be sure that nothing is going astray.

The division inspected 520 nuclear installations last year, and put 6,600 IAEA seals on reactors and elsewhere to guarantee that no unrecorded access occurred.

Reactors in which the process of releasing nuclear energy transforms uranium into plutonium, have been the main focus of interest in the first 15 years of IAEA safeguards. The inspectors take about 10 man-



Dr Blix... inspection procedures may be useful if arms limitation can be agreed.

days per year to inspect each light-water reactor, the commonest kind. Much more troublesome and expensive to inspect are nuclear fuel factories. A fuel fabricating factory, for instance, needs several hundred man-days of inspection a year. A uranium enrichment factory may need as much as 1,000 man-days per year, Mr Peter Tempus, IAEA deputy director in charge of safeguards, estimates.

The factories are less numerous than reactors but have begun to proliferate, partly because of political attempts to strengthen safeguards by withholding supplies of fuel from

nations which refused to sign the NPT.

The Soviet offer to open its civil nuclear plants to inspection raises some interesting questions. Like other weapon states, Moscow will volunteer which facilities it is prepared to have the inspectors visit. Only Soviet reactors—they have 40 in operation—not fuel facilities are expected to be volunteered.

Moreover, they will offer only one type of reactor, the Russian pressurised water reactor, developed from its submarine reactor, and scaled up to 1,000 Mw capacity as a standard "commercial" reactor. This type is used in Czechoslovakia and Bulgaria as well.

The other standard reactor is the Soviet-designed RBMK or graphite-moderated reactor. Like graphite-moderated reactors in Britain, France and the U.S., this type can make weapons-grade plutonium. When Mr Tempus asked whether this type would be open to inspection, he was told only that "we do not export this reactor."

He does not expect this type to be volunteered, since he believes it fulfils a dual role of supplying the USSR with both electricity and plutonium for weapons. Leningrad power station has four 1,000 MW reactors of this kind operating.

Does this duality of purpose, and the consequent restrictions, negate any value in inspecting

facilities in a weapon state? No, says Dr Hans Blix, IAEA director-general, who sees the Soviet gesture as an act of goodwill and "a very important step" in progress towards universal safeguards.

The agency needs all the access it can get to the weapon states because they also represent much of the most advanced nuclear technology, he says.

Dr Blix has another important reason. He believes that techniques developed for verifying civil nuclear situations may also prove acceptable to weapon states should they ever negotiate a partial or complete ban on nuclear weapons. The more familiar everyone is with the techniques, the greater the chance of winning acceptance.

The problem areas for the agency have developed in the past decade since India demonstrated a nuclear explosive capability; those nations known to have an advanced nuclear technology, but which refuse access to facilities they are known to possess.

The prime suspects—despite oft-repeated denials and protestations that inspection would be an unacceptable intrusion into national sovereignty—are Argentina, Brazil, India, Pakistan, Israel and South Africa.

South Africa, for instance, permits inspection of its Safarid research reactor, and is negotiating inspection of its new uranium enrichment plant, due

stream by 1987, which will enrich fuel for its Koeberg nuclear station near Capetown. By inspecting this plant, the IAEA will effectively be applying its safeguards regime to all the fuel that goes into and leaves the Koeberg reactors.

But South Africa refuses to allow inspection of the pilot uranium enrichment plant at Valindaba, where the technology has been developed. The IAEA knows that this pilot plant is making highly enriched fuel for Safarid, up to 45 per cent enrichment. The U.S. previously supplied this fuel to South Africa until Congress forbade it in 1977. The agency believes that anyone who can make 45 per cent enrichment will have few problems reaching the 90 per cent or so needed for nuclear explosives.

South Africa's case is that inspection will reveal more than it wishes about the technology, not that it is making nuclear weapons. But developing nations used its refusal to permit inspection as a pretext at the IAEA conference for depriving South Africa of IAEA assistance.

By trying to ostracise South Africa, member-nations now court the risk that it will withdraw from the organisation altogether and permit no further inspection under the safeguards regime. This will not help the cause of mutual assurance to which the member-nations of the IAEA are pledged.

Polish Government faces first clash with new unions

BY CHRISTOPHER BOBINSKI IN WARSAW

TALKS ARE expected soon between Poland's new printers' union and the Government in a serious dispute over the industry's future. It is the first of its kind since Solidarity was banned in 1982 and replaced by new unions. These have been boycotted by Solidarity's underground but claim 4.7m members.

The printers, who put their membership at 18,000 or 40 per cent of the industry's workforce, started the dispute last month when they terminated unilaterally their collective wage agreement dating back to 1970.

They say they are concerned about the future of their industry and want to force the Government to assure it of adequate investment for the next five-year plan starting in 1986.

"Wages aren't the most important thing," a union official stressed. "We need new machinery on which we can increase output and earnings."

Some 80 per cent of Poland's printing equipment comes from the West and it has suffered from the squeeze on hard currency which has been in force since 1980. The union, which

has drawn up an investment programme with the Culture Ministry, is in effect backing the Ministry in its struggle for government funds. This is the first time one of the new unions has openly played such a role, and it admits that the assistance "is coming from higher up" than the Culture Ministry.

Another stumbling block is the collective wage agreement. The Government wants such agreements to run from 1985 at the earliest and would dearly like talks to start then as well.

The printers could open the door for other unions, like the steelmen and engineers, who are also eager for an early start to negotiations.

The unions and the Government are still arguing about how such agreements should be negotiated—a key issue in Poland's economic reform. Government policy is to decentralise wage bargaining to the factory level on the grounds that this is in line with giving companies greater powers over financial decisions. The unions want direct talks with the relevant ministers over the heads of the companies.

Hungarian paper defends campaign against the rich

BY LESLIE COLLITT IN BERLIN

OPPOSITIONISTS of Hungary's economic reform claim the economy is being damaged by an official newspaper's campaign against rich people, the newspaper said yesterday.

Margyar Hirlap said the unnamed opponents "fear for their office and influence." They felt threatened by economic activity which relies on greater independence and on democracy.

The author of the article, Mr Andras Banki, said he would "like to be rich" as it was not a question of ideology but one of "practical possibility." A "Mercedes is better than a Trabant" (a tiny East German car), he said, adding that Hungary was going through an "anti-rich" mood at a time when the economy was experimenting and opening up a wider area for private initiative. At the same time, he noted, many Hungarians were "unable" even

to maintain their standard of living.

Hungary's Communist leadership, he said, realised that longer the "lean years" last, the more the population's tolerance may be taxed. In order to prevent feelings against the rich from causing "social turmoil," the party had set goals of increased democracy in public life, developing the economic reform, preserving solvency and the standard of living and creating conditions for faster growth.

Mr Banki said that in order to combat economically damaging egalitarianism, Hungarians would have to accept that "he who works better lives better."

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West German chemicals buoyant

BY JOHN DAVIES IN FRANKFURT

THE CHEMICAL industry in West Germany is having another buoyant year but sees signs of the pace of growth slowing down.

Chemical companies, which generally saw a sharp recovery in profits last year, have further improved their earnings this year as they have been able to make more use of production capacity.

Professor Heinz-Gerhard Franck, president of the Chemical Industry Association (VCI), said that production in the first nine months of this year was about 7 per cent higher than a year ago.

Output would have been almost another 1 per cent ahead but for the recent metalworkers' strike, which unsettled the economy and crippled car assembly, an important market for some plastics.

With the rate of increase slackening, the chemical industry expects output for the whole year to end more than 5 per cent ahead of last year—a stronger performance than in 1983 and a more sturdy momentum than forecast.

The chemical industry was even more dramatically in the forefront of West German economic recovery last year, when it registered a 7.3 per cent rise in output. With production now back to a high level, company executives tend to see the momentum waning.

Professor Franck said that the industry's sales revenue was running about 12 per cent ahead in the first nine months of this year and should amount to about DM 40bn (£10.8bn) for the whole year, compared with DM 37.5bn (£9.4bn) last year. He said that export sales

were running 18 per cent ahead but sales revenue within West Germany was up a more modest 7 per cent, with demand from the building industry and private households tending to slacken.

Plastics and synthetic fibres, long problem areas for the chemical groups, have returned to favour, with some of the biggest growth rates. But companies have benefited from restructuring measures to reduce plastics capacity and to give more priority to types of synthetic fibres with better market potential.

On the other hand, the fertiliser business has suffered from strong foreign competition. Consumer products have shown little or no growth, while pharmaceuticals have been affected by government-backed moves to put a tight rein on medical costs.

Barzel fights back over Flick affair allegations

BY JAMES BUCHAN IN BONN

HERR RAINER BARZEL, the speaker of the West German Parliament and former chairman of the Christian Democrats (CDU), went on the offensive yesterday to defend himself against a new set of allegations arising from the so-called "Flick affair."

He denied allegations in the Hamburg magazine Der Spiegel, that he had received some DM 1.7m (£468,800) between 1973 and 1975 indirectly from the Friedrich Flick concern of Düsseldorf. In July, Count Otto Lamb-dorf, the former Economics Minister, was charged with corruption in approving exemptions on capital gains tax for the Flick concern in return for payments of DM 135,000. Count Lamb-dorf has denied the charges.

Last week, the parliamentary committee of inquiry investigating the "Flick affair" voted to call Herr Barzel as a witness. He will be asked if he received money from the Flick concern by means of a Frankfurt legal practice and whether this may have influenced government approval of the tax exemptions.

Herr Barzel, who was chairman of the Bundestag Economic Committee from 1977 to 1979, said yesterday that he had had no influence whatsoever on the approval (by the Finance and Economics Ministers) of some DM 800m in tax relief for Flick from 1978 to 1981.

● Herr Barzel (right) demands swift hearing.



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EUROPEAN NEWS

Bonn raises emigration issue with Ceausescu

By Rupert Cornwell in Bonn
BONN yesterday stepped up its pressure on an apparently unyielding President Nicolae Ceausescu of Romania to make it simpler for ethnic Germans in his country to emigrate to the West.

The delicate topic of the 800,000 German speakers in Romania—roughly 1.6 per cent of the total population—was raised shortly after Mr Ceausescu's arrival here on a two-day state visit, during a meeting with President Richard von Weizsäcker, the West German head of state.

However, the Romanian leader has repeated his opposition to the idea. In his view, Germans, many of whose families had been there 700 years, could not claim to be part of any country but Romania, despite the linguistic differences.

UK faces court action over VAT exemptions

By Quentin Peel in Brussels

THE EUROPEAN Commission is poised to take the British Government to court for failing to impose value added tax on a range of goods and services, including commercial and industrial property development, fuel, power, sewerage and water services to industry, newspaper advertisements and animal feeds.

Britain has until early November to reply to the charge that it has illegally exempted those items from VAT, or face action in the European Court. Imposition of VAT on the goods and services involved could increase costs for a wide range of British industry, but the Commission argues that Britain is out of line with the rest of the European Community, and has therefore been enjoying an unfair competitive advantage.

All the items have been zero-rated for the tax under EEC legislation allowing exemption where goods or services have some social purpose, and where the benefit is directly passed to the final consumer. Now the Commission is arguing that the British Government has stretched the meaning of the law to include too many areas.

If the case is brought, it would be the most substantial to date in defining how far individual member states can go in granting zero-rating.

Apart from commercial and industrial property development, the list of alleged infringements includes the provision of water, power, fuel and sewerage services to industrial consumers; animal feeds, live animals sold for eventual food production, and seeds; news-

paper advertisements and news agency services; and protective boots and helmets bought by employers for their employees.

The key to a court action will be the definition of when exemption from VAT has a social purpose, and when it can be said to give direct benefit to the consumer. Some 40 per cent of all British output is zero-rated, a far higher level than in any other EEC member state except Ireland.

Max Wilkinson adds: The British Treasury said yesterday that it would contest the Commission's arguments. Under the terms of the VAT directive of 1977 countries were allowed to zero-rate some goods and services on social grounds. Treasury ministers believe that Britain's zero-ratings comply with that.

Move to open up telecom market

By Paul Cheswright in Luxembourg

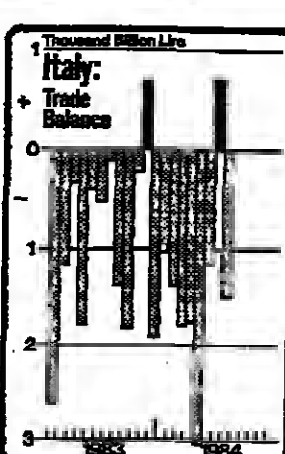
THE FIRST steps towards widening the European Community market for telecommunications manufacturers were taken yesterday when industry ministers agreed to open national markets for at least 10 per cent of annual output. The ministers' meetings in Luxembourg were concerned both to take the first faltering steps towards a common market in telecommunications equipment and to offer manufacturers wider opportunities by starting to stick together a fragmented market. Hitherto, most markets in the EEC have been the preserve of national manufacturers. They receive preference over foreign suppliers from the national tele-

communications authorities. However, the scope of the industry ministers' move was diminished by the fact that their agreement was couched in the form of a recommendation for an experimental period. Thus, it has no legally binding force in the way that a directive has.

The agreement was reached after objections from four governments were eroded by drafting changes. France wanted only EEC companies to be the recipients of orders arising from the recommendation but was placated by a form of words saying that Community companies would benefit.

Belgium, France and Ireland wanted the recommendation to be applied only to network equipment and not to all equipment and supplies, but were satisfied with the specification that the matter referred mainly to network equipment. The UK wanted the position of British Telecom as a private company to be taken into account. As ministers moved on to other topics, the British delegation was awaiting instructions on whether it could accept a form of words devised to meet the point. The opening up of the national markets is part of a wider programme for telecommunications advanced by the European Commission.

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Italian trade hope dashed

By Alan Friedman in Milan

ITALY'S TRADE balance took a turn for the worse in August registering a L1,474bn (£332m) deficit and dashing hopes that July's surplus might have marked a turning point. The L11,000bn (£4.7bn) trade deficit for the first eight months of this year has now almost equalled the country's deficit for the whole of last year. It is also some 34 per cent higher than the L8,216bn deficit for January-August 1983.

The key factors contributing to the trade deficit in recent months have been the cost of energy imports and the negative effect of the strong U.S. dollar. In the first eight months Italy bought L91,576bn worth of imported goods, a rise of 19.5 per cent year-on-year. Exports grew at a slower rate of 17.6 per cent to L80,575bn.

Another feature of the deficit is the strong rise in imports of semi-finished and metal products. These have grown by 36 and 43 per cent respectively so far this year and point to industrial recovery as most of the goods are used in production.

Launch of French TV satellite postponed

By David Marsh in Paris

FRANCE HAS been forced to postpone the launch of its trouble-bit first direct television broadcasting satellite, TDF-1, because of technical difficulties with amplifying equipment being built for the spacecraft. Telediffusion de France, the satellite TV group, said yesterday the launch, up to now planned for November 1985, could not take place before the third quarter 1986, but denied reports that it would have to be postponed until 1987.

The difficulties, concerning high-powered amplification tubes manufactured by the state electronics group Thomson, amount to another setback for a project which has already experienced its share of problems. The Government still has not decided whether to go ahead with building a second satellite, TDF-2, needed to make the system operational, partly because of doubts about whether a heavy or medium-sized satellite would be best suited for the purpose.

M Jacques Delors, president-elect of the European Commission and former French Finance Minister, had talks in London yesterday with Prime Minister Margaret Thatcher, and Sir Geoffrey Howe, the Foreign Secretary, during what was described as an "exploratory visit," writes Robert Mauthner.

TDF-1 is being manufactured by a Franco-German grouping headed by Aerospatiale and Messerschmitt - Boelkow-Lothar. A similar satellite, TV-Sat, being built for West Germany, has up to now been planned to be launched in September 1985. The extra delay is bound to add to the controversy over whether France and Germany have made the right technical choice in opting for heavy broadcasting satellites capable of sending signals to small rooftop antennae mounted on homes.

Renault and unions open talks on job losses

By Paul Betts in Paris

RENAULT, the French state-owned motor group, yesterday started an important round of negotiations with the unions on a long-term restructuring and job reduction programme, the aim of which is to cut losses and boost productivity significantly.

Although Renault has said it intends to avoid compulsory redundancies, M Bernard Hanon, the chairman, warned that redundancies were possible if employees refused to accept the principle of job mobility. Before the start of yesterday's talks, M Hanon said on radio that Renault was not Father Christmas. This was a reference to his announcement at the beginning of this month that the company would adopt a conciliatory approach to its job reduction problem.

Renault expects to reduce the workforce of its French car division by 4,000-5,000 employees next year, through early retirements and other voluntary means. But to achieve the necessary annual productivity gains of 7 per cent to remain competitive, the group is also seeking an extra 10,000 jobs.

The negotiations are expected to centre on company efforts to gain broader acceptance of mobility both in terms of jobs and geography.

French workers have shown reluctance to accept job mobility. M Jacques Calvet, chairman of the Peugeot private car group which recently made large-scale redundancies, said last week that mobility was a real problem for industry.

The long-awaited report, requested by the Government, on the state of the industry by M Francois Dalle, the head of the L'Oreal cosmetics group, is due to be published soon. It is believed to say that up to 70,000 job cuts will be necessary by the end of 1987.

The start of the Renault negotiations also coincided with another set of poor French car registration figures last month. Provisional statistics showed a 0.1 per cent decline compared with September 1983.

The domestic car market has suffered a 12.9 per cent decline in registrations in the first nine months of this year. Moreover, foreign manufacturers have seen their share of the domestic market increase to 35.8 per cent in the first nine months.

Barre slams budget plans

By David Housego in Paris

M RAYMOND BARRE, the former French Prime Minister, launched a stinging attack yesterday on the Government's budget proposals for 1985 to coincide with the opening of the debate on the budget in the National Assembly.

In an article in Le Monde, M Barre poured cold water on President Mitterrand's much publicised cut in taxes next year. He said that the reduction in personal and corporate taxes—much smaller in his eyes than the 1 per cent of GNP claimed by President Mitterrand—would have to be paid for through a higher budget deficit and hence through more inflation.

Even if the rise in consumer prices seems moderate," he said, "the Government has not dispensed inflation. It has conspired for the time being thanks to wage and price controls."

M Barre said that the budget deficit next year would be well above the FF 139,800 (£12bn) claimed by the Government. Next year's deficit would come on top, he said, of a FF 160bn deficit this year (equivalent to 3.7 per cent of GNP) and thus significantly higher than official forecasts.

Italy's World Cup football victory marred by a late cry of 'foul'

By James Nuxton in Rome

A MAGISTRATE in Rome has started to investigate one of the most glorious and hallowed events in recent Italian history—the victory of the national football team in the 1982 World Cup.

Sig Francesco Nitto Palma is examining allegations that the powerful Cameroon national team was bribed to reach a draw with Italy in the

qualifying rounds of the competition which was played in Spain.

Cameroon and Italy reached a 1-1 draw, a result just good enough to allow the Italian national team, which had until then put up a lacklustre performance, to go through to the quarter-finals. There Italy won a sensational victory over Brazil. In

the final, the Italian team beat West Germany and triggered a festival of national rejoicing.

The first suggestion that the draw with Cameroon might not have been completely above board surfaced in the Italian Press a few weeks ago. Two journalists reported that representatives of the Italian team paid the

Cameroon players L150m (£64,000 each) not to win. The allegations were instantly and furiously denied by the Italian manager, Sig Enzo Berio. Perhaps more tellingly, they were also denied by the two principal sources of the allegation, a Cameroon secret service agent, who initially investigated the affair, and an Italian businessman,

who is said to have acted as a go-between. However, an Italian Member of Parliament was bold enough to make an official denunciation of the alleged bribery and it is this that Sig Palma is to investigate. He is expected to interrogate the main witnesses in the affair and to carry out interviews abroad.

Most people have expressed considerable scepticism about the claim, questioning for example why, if bribery was involved, the Italians did not pay for a victory rather than a draw. But those who remember the match have confessed to being surprised that the Cameroon team never seemed to press home its attack.



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OVERSEAS NEWS

Gandhi expected to call general election for turn of the year

BY JOHN ELLIOTT IN NEW DELHI

ALL INDIA'S major political parties have started detailed preparations for the country's coming general election, which Prime Minister Indira Gandhi is now expected to call for the turn of the year.

Pre-election fever is already beginning to grip the nation. Government activity is slowing and Mrs Gandhi's tour of the country is being regarded as the informal start of her own campaign.

She now seems most likely to choose a date for the first 10 days of January, or possibly even for the final days of December, for the Lok Sabha, India's Lower House.

Her Congress I party completed at the weekend a three-day series of pre-election conferences embracing all of its regional leaders and merger talks are continuing between the two key opposition parties, Janata and Lok Dal.

Congress I is expected to win sufficient support in the election to remain in power. The party is split in many states with rival personalities and local factions, but Mrs Gandhi's personal appeal is strong, especially in rural areas where most of India's 700m population live. There is no other significant leader nationally and the opposition parties are in disarray, despite attempts to come together.

Speculation has built up during the past year that Mrs Gandhi may be so concerned about the prospect of not winning outright power that she will delay the election for six months or more. She could do this by summoning the Lok Sabha, which is now in recess, and dissolving it. That would give her a six-month interregnum before she need hold an election.

Alternatively she could change the constitution to allow for longer than the existing five-year maximum period between elections. Another option would be to change the constitution so she could become an elected executive President. On balance, however, she seems likely to go for an election "on schedule" as she has been constantly promising for the past year. This means a turn-of-the-year election to enable a new Lok Sabha to sit by January 30, five years after the existing sessions began. One of the main themes of



Mrs Indira Gandhi... expected to remain in power.

her election campaign will be an alleged threat to the unity of India posed by external forces — including border clashes with neighbouring Pakistan — and by internal dissension.

Last week, addressing an army audience, Mrs Gandhi indicated her approach by declaring that: "War clouds are looming large on the country's horizon and there is talk of war in the air."

Mr Rajiv Gandhi, Mrs Gandhi's son and potential heir, is playing a major role in the organisation of the Congress I campaign and has presided over the weekend conferences, at which nearly 30 party leaders from around the country were interviewed by him or his aides.

This is introducing a new degree of formal and analytical organisation into an Indian election campaign. But Mr Gandhi's image has suffered recently, especially because he has caught some of the blame for the upset in the southern state of Andhra Pradesh, where an abortive attempt was made two months ago by local politicians backed by Congress I to unseat Mr N. T. Rama Rao, the chief minister.

That episode has cost Congress I considerable support in the south. It has made it even more important for Congress I to try to make gains in the north, where party leaders hope that the Andhra failure will be more than compensated by Mrs Gandhi's firm handling during the summer unrest in the northern states of Punjab and Kashmir.

South Africa hits out at the UK's visiting MP

By Anthony Robinson in Durban

MR DONALD ANDERSON, the visiting UK Labour MP, yesterday found himself the target of strong criticism from Mr Pik Botha, the South African Foreign Minister. Mr Anderson continued his fact-finding trip with a visit to Pietermaritzburg jail for talks with the three anti-apartheid activists rearrested 10 days ago as they left the British consulate in Durban.

Mr Anderson, who had strongly criticised South Africa's detention without trial laws on arrival and who is meeting various anti-apartheid groups during his trip, was rebuked by Mr Botha for his "emotional outburst". He was asked to reflect on whether any other country in Africa would allow a foreigner to visit detainees and then make critical remarks about the government to public and was reminded that Britain had applied similar security laws to deal with the Irish Republican Army.

Commenting on Mr Botha's remarks prior to meeting white and black church leaders in Durban, Mr Anderson said he was sure he would be able to visit detainees in other African countries.

Mr Anderson said he also found it "both absurd and worrying" that Mr Botha should attempt to compare temporary emergency legislation designed to deal with the IRA, which he said was committed to terrorism, with legislation affecting bodies like the United Democratic Front, which he described as a non-violent organisation dedicated to peaceful change.

The sharp words between the two men reflect the intense irritation of the South African Government at Mr Anderson's visit, undertaken at the behest of Mr Neil Kinnock, the UK Opposition leader. Further evidence of the unpopularity of Mr Anderson's visit in some circles came with threats of violence against him during his stay.

Mr Anderson has had both police protection and protection by UDF activists during his visit to the British consulate and the prison. Mr Anderson was due to visit the three men in the British consulate for the second time last night, before addressing an anti-apartheid rally.

David Lennon assesses the results of the Israeli premier's visit to Washington

Peres wins a much-needed breathing space

MR SHIMON PERES, the Israeli Prime Minister, returned from his visit to Washington with a series of undertakings which should buy a much-needed breathing space for Israel's troubled economy.

Essentially the Reagan Administration eased Israel's immediate foreign currency reserves crisis, but it made clear to the premier that he must move rapidly to tackle the country's economic woes, most especially soaring inflation.

The premier's main achievements are the immediate transfer of the 1985 aid grant of \$1.2bn (£1bn), a postponement of all Israel debt repayments to the U.C. Government for the next few months and President Reagan's promise of U.S. assistance if Israel's current account deficit becomes totally unsustainable.

Cabinet Ministers appeared very pleased with the premier's achievements. Some senior officials in the economic ministries were less certain that the time bought by the premier would help Israel avoid a deep crisis, especially as the rate of inflation appeared to be doubling to 800 per cent.

The new premier did not win an immediate increase in the total of U.S. economic aid for 1985. However, the Administration will apparently ask Congress, when it reconvenes next year, to cancel the repayment of about \$500m. This is the portion of the debt covered by the period of the moratorium.

But this is a double-edged sword because, while saving Israel's depleted foreign currency reserves from further depletion, it does little to ease doubts among international bankers about the country's credit worthiness.



All smiles in Washington: Prime Minister Shimon Peres (right) with U.S. Secretary of State George Shultz on the Israeli leader's arrival a week ago.

Mr Peres appears to have scored a mixed success over his request for U.S. assistance on mediating with Syria and Lebanon over the conditions for an early withdrawal of Israeli troops.

President Reagan said the U.S. "stands ready to help," but made it clear that the Administration will not become involved in a new mediation effort unless it is assured that all parties are seriously committed to finding a solution.

Mr Caspar Weinberger, Secretary of Defence, was due in Israel last night to discuss military support for Israel. Mr Weinberger, who said before leaving Cairo yesterday that he knew of no Israeli timetable for a withdrawal from Lebanon, is expected to discuss in concrete terms all the issues raised. The premier said in Washington that he had laid out proposals before the Americans concerning the equipment needed by the Israeli armed forces in the coming four years. Mr Peres said he believed

President Hafez Assad of Syria arrived in the Soviet Union yesterday for talks intended "to counter American expansionist moves in the Middle East," according to the government-controlled media in Damascus. Louis Fares writes from Damascus.

The newspapers said that President Assad's visit was likely to last for three days. It was the first official trip which Mr Assad had paid to Moscow since the funeral of President Brezhnev in 1982.

Mr Assad, who signed a 20-year treaty of friendship and co-operation with Moscow in October 1980, was reported

by the Arab press to have made two secret trips to the Soviet capital, but these were never confirmed nor denied.

The newspaper of Syria's ruling Socialist Ba'ath party said the new visit "has a special importance because it comes amid extraordinary circumstances and signs of a big conspiracy being concocted by the U.S. and Israel."

Syrian officials have charged that Jordan's recent resumption of diplomatic relations with Egypt was part of a U.S.-blessed scheme to blend the two countries in an alliance with Iraq to isolate Syria from the rest of the Arab world.

"We shall have some indication of the possibilities of the supply of the equipment when the secretary comes to Israel."

Israel is essentially seeking the most advanced models of various weapons in order to offset the less advanced American equipment being supplied to some Arab states.

Mr Weinberger will also visit the Israeli aircraft industries plant where the Lavi warplane is under development. He will be pressed to approve more funds for this project which has run into design difficulties.

Japan and N. Korea sign fisheries pact

BY JUREK MARTIN IN TOKYO

JAPAN and North Korea have signed a new commercial fisheries agreement, according to reports reaching Tokyo from Pyongyang.

Terms of the agreement were not immediately available, but they are believed to be along the lines of a previous arrangement which expired two years ago. This allowed, inter alia, a number of Japanese fishermen

to operate in North Korean territorial water in the Japan Sea. The accord was signed and negotiated for Japan by a parliamentary body, not by the Government, which has no diplomatic relations with North Korea and which has for the last year barred official level contacts between the two sides.

Japan has hinted, however, that the fisheries agreement could lead to the lifting of these diplomatic sanctions, put into effect in protest against North Korea's presumed complicity in the Rangoon bomb outrage a year ago which decimated a visiting South Korea delegation.

Japan's burgeoning ties with South Korea probably preclude any instant rapport with the north. However, the speed with

which the fisheries agreement was concluded is seen here as an indication of North Korea's new openness.

At a bilateral level it may be followed, with or without the lifting of sanctions, by a visit to Tokyo by North Korea politicians in return for that paid to Pyongyang last month by the head of the Japanese Socialist Party.

Foreign exchange controls are now the only remaining stumbling blocks to the SDR 615m standby credit requested by the Government from the International Monetary Fund (IMF). The Government has submitted its letter of intent to the IMF but Philippine negotiators must first finish talks with commercial creditors.

Philippine peso value drops by 7.5%

By Emilia Tagaza in Manila

THE Philippine peso's guiding rate dropped substantially in yesterday's interbank dollar trading, the first trading session held under a freely floating rate system. The exchange rate moved down 7.5 per cent to 19.95 pesos against the dollar, from last week's guiding rate of 21.85 pesos.

Interbank dollar trading, which was suspended in October last year after the Government declared a moratorium on foreign debt payments, was resumed two weeks ago.

Foreign exchange controls are now the only remaining stumbling blocks to the SDR 615m standby credit requested by the Government from the International Monetary Fund (IMF). The Government has submitted its letter of intent to the IMF but Philippine negotiators must first finish talks with commercial creditors.

Tokyo statesmen begin selection of party president

BY OUR TOKYO STAFF

FOUR OF the five living former prime ministers of Japan will put their heads together today to determine how the ruling Liberal Democratic Party should choose its next president over the weeks ahead.

The meeting between Nobusuke Kishi, Takeo Fukuda, Takeo Miki and Zenko Suzuki, who are to be joined by three

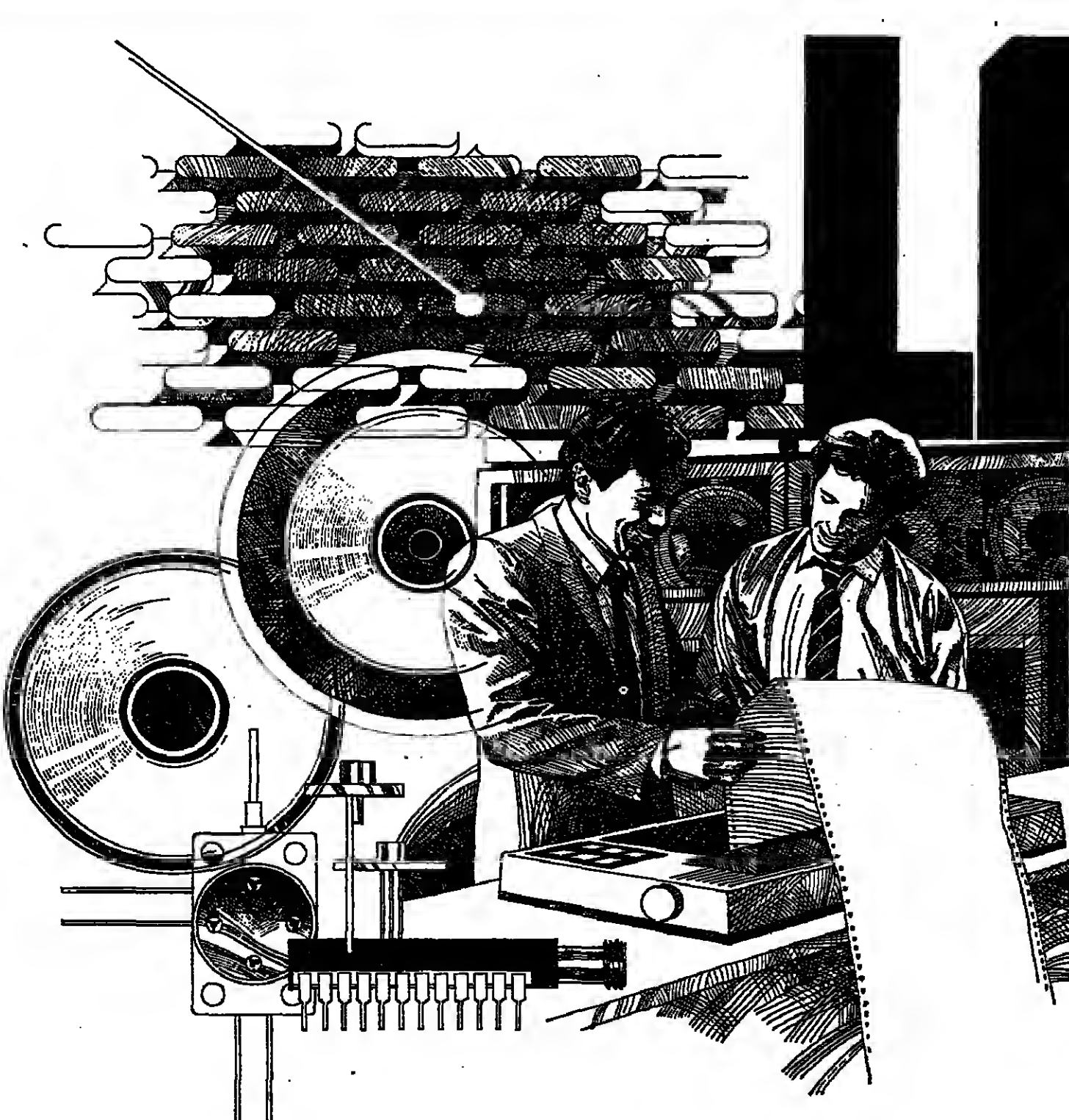
other elders, is important in that it may set the mood for the upcoming bargaining between LDP factions prior to the formal declaration of candidacies on October 29.

If, for example, the senior statesmen agree that the party should select a new leader by the process of deliberations, rather than an open primary,

then that will probably seal the already likely demise of the primary; if they do not, then the reverse may be true.

Conspicuous by his absence will be the other living ex-prime minister, Mr Kakuei Tanaka, whose real political clout is at least the equal of the other four combined. Mr Tanaka's name, nevertheless, will loom

large in the discussions. Mr Miki, the "mister clean" of modern Japanese politics and a key player in Mr Tanaka's downfall 10 years ago, is expected to demand that Mr Yasuhiro Nakasone, the heavily favoured incumbent, live up to his pledge of last winter and eliminate all traces of Mr Tanaka's influence.



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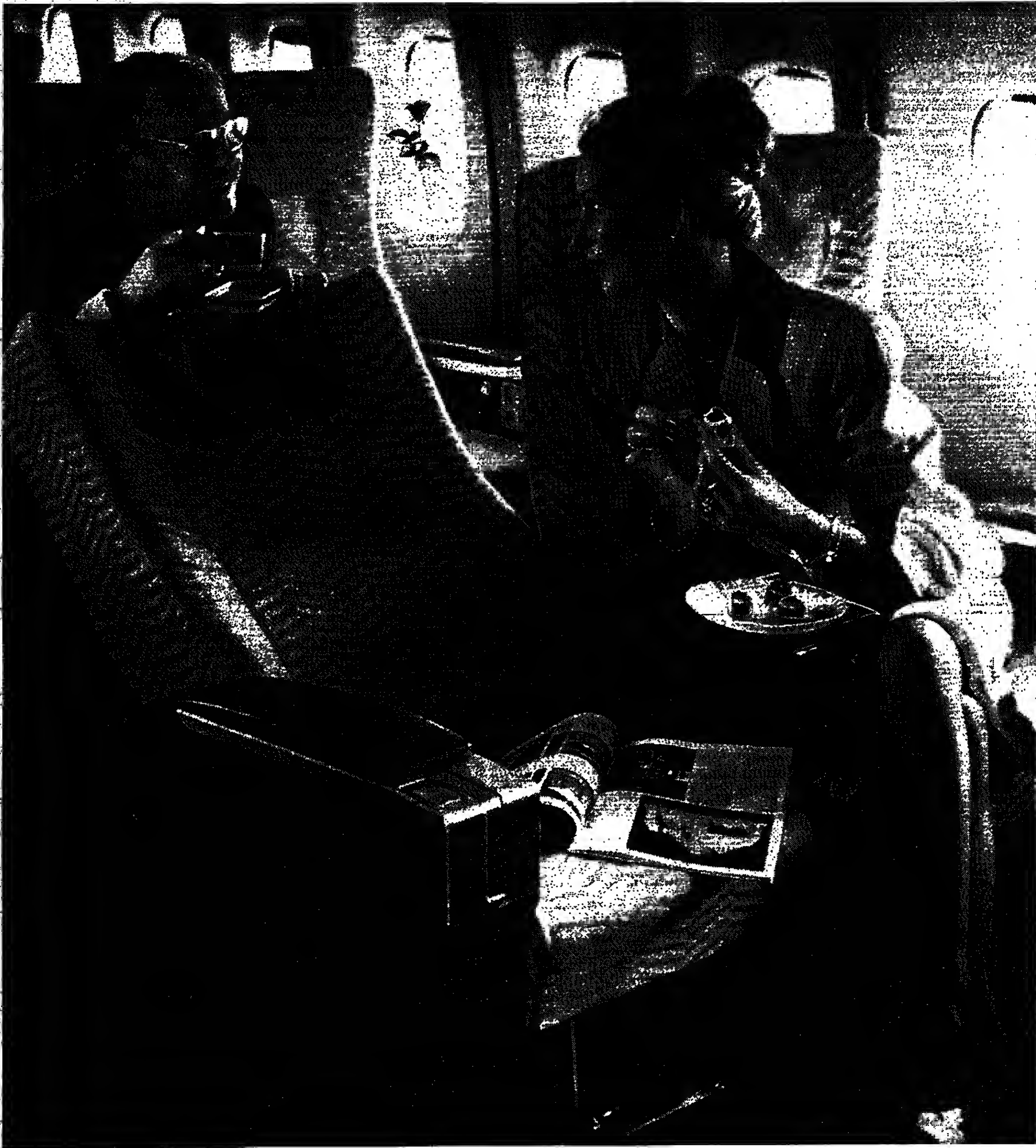
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AMERICAN NEWS

Brazil's presidential hope stresses change from military rule

BY ANDREW WHITLEY IN MANAUS

THE CURRENT favourite to become the first civilian president of Brazil for 21 years was on the hustings in Manaus over the weekend.

Sr Tancredo Neves, the slight, 74-year-old political veteran of nearly 40 years standing, looks and acts more like the small town lawyer he once was than the Great White Hope of 130m Brazilian people.

That, however, is what he has become. The official candidate, Sr Paulo Maluf - his only rival - is broadly disliked by the Brazilian public not only for himself, but also because he represents continuity of the military regime under a different guise.

Sr Tancredo by contrast means change, as his followers' banners and tee-shirts stress over and over again. And change is what the people of Manaus, a dilapidated, former rubber capital on the Rio Negro, say they want next March when General Joao Figueiredo retires. So they cheered him as he drove through the streets in a 1954 vintage Ford Thunderbird.

The curious feature of this election race is that, in theory at least, Brazilian public opinion should not sway the result, as the victor will be decided by a 686-member electoral college, not by popular vote.

The outcome in the electoral college has been made much more open by the break-up of the official PDS party supporting Sr Maluf.

However, all is not what it seems in Brazil.

The opposition Tancredo camp know that their best chance of confirming the advantages private polls tell them they hold is to build up a crescendo of support around the country, a tidal wave which it would take a brave electoral college delegate to oppose.

Hence the strategy of staging rallies and media events all over Brazil. They create the impression that the bandwagon is growing - and strike fear into the hearts of the rival "Malfuistas".

To aid the cause a group of 15 foreign correspondents based in Rio de Janeiro was flown up to Manaus - the equivalent of flying from London to Beirut - for the weekend, all expenses paid.

The ostensible purpose was to witness a meeting between Sr Tancredo Neves and an old friend from his native Minas Gerais, a distin-



Sr Tancredo Neves: favourite

guished man of letters who has spent the past eight years sailing up and down the Amazon in his floating home, observing Amazonian life and law.

The distinguished novelist, charming though he was and perfect in the part - what with his ill-kempt white beard, shaggy hair and shirt tails flapping - turned out to be an old rogue.

As he candidly admitted, he was in no great hurry to write his next masterpiece being perfectly content to continue leading what he described as his "vagabundo" lifestyle.

His boat, temporarily moored in those rotting quayside at Manaus, 1,300 miles from the open sea, provided an ideal platform for the presidential candidate and his travelling entourage of politicians, television celebrities and popular musicians.

Sr Tancredo Neves has been under pressure lately to define exactly what he stands for and how he would reconcile the conflicting currents supporting him. These range from orthodox communists to bank presidents and wealthy landowners.

Wily politician that he is he keeps dodging the issues, not wanting to put any weapons in the hands of Paulo Maluf. A projected image of confidence and reliability is regarded by Sr Tancredo's strategists as more important.

GM deal ratified by UAW

RANK AND FILE members of the United Auto Workers have ratified a three-year labour contract with General Motors Corporation, the world's number one motor manufacturer. The UAW said late on Sunday night that 57 per cent of its members employed by GM voted to approve the agreement.

The same union reached a tentative settlement with Ford Motor Company, the second biggest U.S. motor group, on a three-year wages contract on Sunday.

The UAW said 138,410 GM workers voted to accept and 102,328 to reject a pact reached last month to end a six-day series of selective strikes against GM.

The contract contains a job security fund of up to \$1bn to protect workers with at least one year of seniority from losing their jobs due to new technology or production shifts.

The package includes wage increases averaging 2.25 per cent the first year and equivalent lump-sum payments to workers in each of the two succeeding years.

The UAW has said a typical worker would realise wage gains of more than \$3,700 over the three years.

The pact's profit-sharing scheme could add another \$3,000 over the three years.

The Ford agreement, covering 115,000 hourly workers in the U.S., is similar to the GM pact and was struck during a 24-hour bargaining session that ended Sunday morning at Ford headquarters.

In Toronto, UAW Canadian Director Robert White said yesterday that the Canadian section of the UAW and General Motors of Canada remain far apart on negotiations to avert a strike tomorrow.

Reagan 'keen to debate Lebanon'

TUSCALOOSA, Alabama - President Ronald Reagan said yesterday that he could "hardly wait" to debate his policy in Lebanon with Mr Walter Mondale, the Democratic Party challenger.

Mr Reagan made the comment to reporters, when he arrived in Alabama.

Mr Mondale has said that he plans to question the President on U.S. policy in Lebanon when the two men debate for the second time next Sunday in Kansas City, Missouri.

AP

War-torn nation inspired by President's initiative towards rebels Salvador waits in hope for peace

BY DAVID GARDNER IN LA PALMA

LA PALMA is a dusty frontier town, framed by pine forests, in the Northern Salvadorean hills overlooking Honduras. It is pockmarked by neglect and pockmarked by battles but it is in no doubt where it stands.

"We want peace," "we want a sincere dialogue," "we want the banners and flyposters that festoon the town," proclaimed the local Christian Democrat mayor—who has managed to coexist with the guerrillas who have held La Palma for the past 18 months—is backing her party leader with her own series of posters, saying "With Duarte, we get peace."

La Palma was thrust to the centre of Central American contention attempts last week when President Jose Napoleon Duarte made his surprise offer at the United Nations to meet insurgent leaders there for talks. La Palma now describes itself, with tenuous optimism, as "the cradle of peace."

The talks on ending five years of carnage which have cost over 50,000 lives were due to start yesterday. On Sunday the insurgent political leadership arrived in El Salvador from exile in Panama, flown in by the Colombian air force.

Escorted by French, Swiss and Colombian diplomats in a chaotic motorcade made up of the international Red Cross, and the U.S. TV networks, they completed a high-speed journey across country to La Palma without incident.

ONE OF El Salvador's top guerrilla commanders failed to appear at the peace talks with President Duarte.

Sr Joaquin Villalobos, the most senior insurgent leader, said over guerrilla Radio Venceremos he regretted he could not attend the conference. Logistical problems appear to have prevented his arrival.

President Duarte said that Sr Villalobos had been "blocked" at the River Torala in the eastern province of Morazan, presumably because of military operations in the area. He said Sr Villalobos's request for helicopter transport could not be met.

Dr Guillermo Ungo, the Social Democrat leader of the Front (FDR), and Sr Ruben Zamora, the FDR's most gifted polemicist, and the man who split the Christian Democrats when the death squads took control of El Salvador in 1980, arrived with the confidence of men who have the backing of one of the most powerful guerrilla armies in Latin America.

President Duarte, at the head of a delegation including his closest political advisers and Gen Eugenio Vides Casanova, the Defence Minister, set out just after dawn yesterday to meet the most proscribed men in El Salvador, a meeting on



which the hopes of the nation depend.

Security arrangements in La Palma are the responsibility of El Salvador's Boy Scouts, for 10 years led by Sr Duarte before he was president. Thousands of Salvadoreans were yesterday heading for La Palma to witness the meeting.

The route taken by both factions covers a rough cross section of the country. On the Government-controlled side of the Lempa River system—which roughly divides the rebel East and North from the army-held Centre, South and West, troops are relaxed almost to the point of indolence.

They can be seen swimming

in the rivers and playing with yo-yos—in the latest, perhaps therapeutic, craze to sweep El Salvador. They freely express their own hopes for peace.

In the rebel-dominated Chalatenango, area in which lies La Palma, the message is no less clear. The number of white flags flown from houses to try to ward off air force bombardment has been multiplied 10 or 20 times in an appeal for peace.

In the shadow of Guazapa volcano, one of the most fiercely contested and heavily bombarded guerrilla areas just north of the capital, a sign across the road spells it out: "Please, give us peace."

Both sides appeared yesterday to be aware of how much hung on the outcome of the meeting. Sr Duarte had rejected outside mediators, saying this was a "national Salvadorean problem," and Sr Zamora had appealed to the U.S. to "leave us alone to solve our own problems."

While Sr Duarte has insisted that he is only going to discuss the insurgents' future participation in elections, the guerrillas have played down their demands for a share in power, stressing that what is now at stake is the opening of a dialogue, and that everything else is subject to subsequent negotiation.

An independent observer of the war put it like this: "If either side saw a margin for manoeuvre in these talks, they've already been outflanked; the desire for peace is powerful."

Such reports tend to exacerbate even further the hostile attitudes many banks now display towards Argentina, but senior bankers say they expect the IMF to make fairly frequent adjustments to Argentina's programme over the next few months.

The country's very high inflation rate of nearly 700 per cent makes it particularly difficult to predict the impact of economic measures the programme contains.

Argentina in talks on new loans

By Peter Montagnon, Euronews Correspondent, in London

ARGENTINA is today due to begin talks with its leading bank creditors in New York over a package of debt rescheduling and fresh loans that could total about \$20bn.

At stake is a rescheduling of public and private sector debt maturing between 1982 and 1985 as well as a new loan facility of between \$3bn and \$5bn.

The talks, which follow Argentina's agreement last month with the International Monetary Fund on a programme to back up a \$1.5bn standby credit, are expected to be exploratory and last only a few days. After that they will adjourn while both sides prepare the ground for more substantive negotiations.

Bankers say that the Argentine debt negotiations are likely to be among the most difficult and delicate they have undertaken with any country since the Latin American debt crisis broke two years ago.

Not only is there great resistance in the banking community to the idea of putting up fresh loans for the Government of President Raul Alfonsin, but bankers are also having to refute reports that the IMF agreement is in danger of falling apart less than a month after it was reached.

Such reports tend to exacerbate even further the hostile attitudes many banks now display towards Argentina, but senior bankers say they expect the IMF to make fairly frequent adjustments to Argentina's programme over the next few months.

The country's very high inflation rate of nearly 700 per cent makes it particularly difficult to predict the impact of economic measures the programme contains.

New Premier chosen in Peru

By Doreen Gillespie in Lima

PERUVIAN President Fernando Belaunde Terry has named Sr Luis Pavlovich Prime Minister and Minister of Foreign Affairs, replacing Sr Sandro Mariategui who resigned to contest the 1985 presidential election.

New ministers - all of whom are members of the Government party - include the ministers of war, housing, education and transport and communications.

U.S. Treasury 'plans to borrow heavily'

BY STEWART FLEMING IN WASHINGTON

The U.S. Treasury is expected to borrow some \$42.3bn over the next four weeks - its heaviest fund-raising programme ever in so short a time according to Treasury officials, and one which will test the strength of the recent rally in the U.S. credit markets.

Late last week, Congress cleared the way for the Treasury borrowing when after several weeks of political skirmishing it approved an increase of almost \$250bn in the ceiling on outstanding federal debt. The move will mean that the Treasury will

be free of political hassles in Congress over the debt ceiling throughout the whole of the current fiscal year which ends on September 30, 1985.

The Treasury will have to continue to borrow heavily to cover budget deficits which are expected to be about \$190bn in fiscal year 1985.

The Treasury is starting its massive borrowing programme today with sales of \$5.5bn of seven-year notes. Tomorrow it will sell \$8.8bn of two-year notes. Wall Street report, Page 27; U.S. Prices, Pages 28-30.

Acid rain at top of agenda as Shultz visits Canada

U.S. Secretary of State George Shultz was due to travel to Canada for a 23-hour visit yesterday intended to maintain the momentum of rapidly improving relations with Canada's new Progressive Conservative Government, AP reports from Toronto.

The visit will give Shultz his first opportunity to review with Mr Joe Clark, Canada's new Foreign Secretary, disputes between the neighbouring nations that arose under the Liberal governments of Mr Pierre Trudeau and Mr John Turner.

The Tory Government led by Mr Brian Mulroney, Prime Minister, elected in a landslide last month, has pleased the U.S. by moving quickly to bolster

Canada's armed forces and promising to revise nationalistic investment policies.

However, there is no indication of any movement on the impasse on acid rain. Canada is pressing for immediate cuts to smokestack emissions in the U.S. Midwest. The U.S. insists more study is first.

Acid rain "is first and foremost of our agenda," said a Canadian official. "We feel the time to move is now."

A U.S. diplomat said he did not expect any progress on the acid rain dispute, but he said the U.S. is eager for signs of progress on other issues. "We want some positive results out of this meeting," he said.

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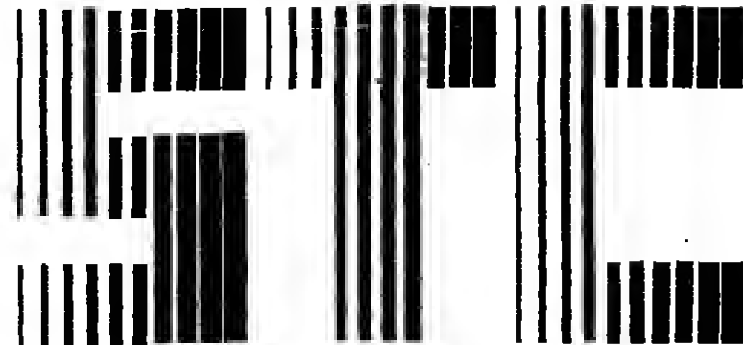
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TECHNOLOGY

NON-DESTRUCTIVE TESTING

Ways of detecting cracks in the pipeline

BY IAN HAMILTON-FAZEY

NEW mechanised non-destructive testing methods will be introduced into the U.S. by the Warrington-based SGS Sonomatic, which specialises in ultrasonics applications. The methods will use a small robot developed by Sonomatic to operate remotely in hostile environments and will enable exploitation of Zipscon, a specialised data processor developed by the Atomic Energy Research Establishment at Harwell.

Zipscon's most high profile use will be in the U.S. nuclear power industry to detect stress-induced corrosion cracking in the pipework of boiling water reactors. The faults develop with use because of a chemical reaction between cooling water and the steel pipework and pumps it passes through. The process is known as intergranular stress corrosion cracking (IGSCC).

The technique will both find and size the cracks, a marked advance over what happens at present, when sizing is almost impossible and there is no guarantee that the microscopic cracks will be found anyway.

Present methods of finding

the cracks include X-ray techniques or hand-scanning pipework with ultrasonic waves and hoping the cracks will produce an effect comparable to what happens with radar or sonar waves used for navigation. But the methods are uncertain because the cracks are deep in the metal at intergranular level and tiny.

Apart from that, the environments concerned are so hostile

Present methods of finding the cracks include X-ray techniques or hand-scanning pipework with ultrasonic waves.

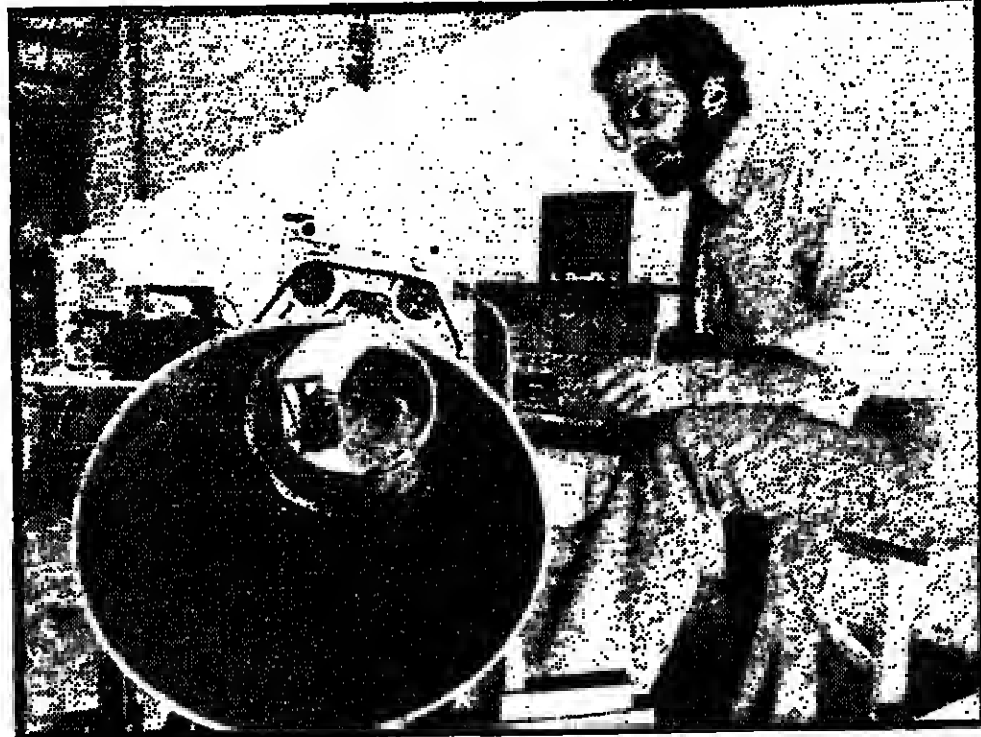
that there are high prospects of human error because operators are almost inevitably encumbered with protective gear.

Just holding the scanner—which both transmits and receives the ultrasonic waves—at a slightly incorrect angle will cause a crack to be missed. The Sonomatic equipment works by separating the trans-

mitter and receiver and sending the ultrasound through the metal at an angle. If there is a crack, its tips will diffract the waves, so that some will take microseconds longer to reach the receiver. The phenomenon is known as time of flight diffraction.

Zipscon's advanced computing techniques enable this time separation to be measured and several electronic pictures to be drawn from different elevations, pinpointing the position and size of the crack. This can then be assessed for danger. In most cases, there will be none, but the progress of the fault can then be followed so that maintenance can be carried out when required.

Human error has been eliminated by the way Sonomatic has turned Zipscon, which was really a laboratory instrument built around a powerful LSI 11 computer, to practical use by developing a robot called MIMIC (miniature mechanical inspection crawler). This is fastened to the pipework or plant under inspection (a quick in-and-out in protective gear) and then crawls about under remote control doing the tests.



Mr Bill Browne (left) and Mr Danny Constantinos of SGS Sonomatic using a nuclear fault finder which hunts for hidden cracks in vessels without the need for humans to endanger their lives

Sonomatic says that there is also considerable market potential for the equipment in the aerospace industry if it is enhanced with a high frequency digitiser to increase the working range of ultrasound. This makes Zipscon ideal for inspecting thin materials and composite structures where accurate measurement of faults is

critical. In September Mr Bill Browne, the company's technical director and general manager, has been presenting papers and demonstrating the new equipment at the Edison Electrical Institute in Minneapolis and the Annual Conference of the American Society of Quality Control in Las Vegas.

The equipment is expected to gain approval by the U.S. Electric Power Research Institute shortly. This will be the green light for a team of engineers and technicians to tour the U.S. with a fully equipped mobile laboratory to promote the technology and provide services for actual inspection of nuclear power plant.

EDITED BY ALAN CANE

Computing
Factory automation

DIGITAL Equipment (DEC), the world's second largest computer manufacturer has launched a three-part software set for factory automation.

It claims it is the first software product from a major manufacturer designed to integrate industrial controllers with manufacturing applications.

Key to the new software, called "Baseway," is a hardware/software communications device which can be run on one of DEC's large VAX minicomputers and which provides a link or gateway between the computer and programmable machines on the factory floor.

The gateway is connected to the machines by an application software bus and there is software to support the intelligent controllers.

Prices for the product set are \$4,000 each for the gateway and the programmable device support, \$18,000 for the applications software bus.

Users will need VAX 11/750 and PDP 11/24 computers; the product will be shipped first next January.

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Semiconductors
Furnaces for silicon circuits

THE UK may lag in the production of silicon chips but it is still a leader in the apparatus needed to manufacture them. A new modular tube furnace from Lenton Thermal Design—designed for semiconductor wafer processing—is said to be the most advanced UK designed and manufactured model available.

There are two variations, both of which can reach their maximum operational temperature in only 10-15 minutes. Lenton says their operation is governed by an integral programmable controller which greatly simplifies the preparation of special, application orientated work. More on 0853 32654.

Video shrinks to woo consumers

Video & Film

BY JOHN CHITTOCK

THE WORLD'S first consumer videotape recorder demonstrated to the Press but never actually launched commercially—was British. It has been developed by a small company called the Nottingham Electronic Valve Company and, under the name Telean, was shown to a disbelieving audience in the early 1960s at the Waldorf Hotel in London. The audience was disbelieving because, until then, few seriously believed that a technology as complex as videotape recording would operate on equipment no larger than a domestic audio-tape recorder—and using similar tape.

In fact, it did work, although not very well. But it was one of the early signals that videotape recording was on the way down—in size and price. Now, after over a decade of domestic VCRs in boxes of an unchanging size and shape, smaller ones are on the way.

The move towards miniaturisation has already been witnessed in the shops with Sony's Beta Movie—the so-called camcorder which brings a small video camera and Beta videotape recorder into one compact unit. JVC's answer to this, using VHS cassette, is now just becoming available.

Such developments are logical if the home movie market is to take off. But until recently not much attention has been given to the introduction of smaller and cheaper VCRs. A first step now comes with the U.S. introduction planned by Technicolor of a low cost playback-only VCR at \$299. Another playback machine from Taiwan is allegedly on its way with a wholesale price of only \$79.

Playback-only machines are not new, but the idea looks catching on. In countries where broadcast television services are of very poor quality and not widely available, the record facility is of doubtful value. And in the West, there would be no shortage of industry pressure groups—such as the programme copyright owners—who would dearly welcome the elimination of the record facility.

One U.S. report claims that Taiwanese playback-only machines already exist in prototype form which are little larger than the videocassettes that go into them—the video version of the Walkman. At least already a new set of initials is entering the vocabulary—VCP, for Videocassette Player.

Such miniaturisation may seem more of a gimmick than the Walkman. Who could seriously contemplate walking along the street watching a small TV monitor? But is it such a silly idea? Epson and some other manufacturers have been pursuing the notion of portable TV displays that provide the visual equivalent of headphones.

This technology is not exactly new. It derives from the so-called "head-up" display used in fighter aircraft—where the pilot sees an aerial image of his instrument panel, floating on the windscreen ahead (thus avoiding any need to divert his gaze to the instrument panel). The same idea has been used

with video discs on aircraft servicing—the engineer wears a helmet with a head-up display attached so that a view of a miniature TV screen is conveniently "projected" in his field of vision; at any time he can call up servicing information from a remotely located video disc player by plugging in to any one of a number of jack sockets around the aircraft.

The prospect of seeing a young population of day-dreamers on the streets watching TV movies as they go about their business seems absurd as did the notion of the audio Walkman. But not only could it happen; it probably will.

In the meantime, there are uses which are much more serious—for miniaturisation. Before the arrival of video, 8 mm film was a useful tool for the travelling salesman—armed with a suitcase which opened up to become a desktop back projector. As videocassettes have become much more the industry medium in place of film, some hybrid equipment has become available combining the VCR with a built-in TV screen—compact and light enough for a salesman to carry.

The latest version, due to be launched this month by Bell & Howell in Australia, is a VHS playback unit incorporating a lightweight 34 cm colour TV receiver. The market of course is the travelling salesman and also training. Rapid search and slow motion facilities have been retained in the video unit, so that flexibility in demonstrations is still retained.

The same thinking is spreading to the video disc player. Ever since its introduction, the Philips LaserVision system has always had the capability of handling smaller discs, and many programmes have been made using only 8 in discs instead of the usual 12 in. The prospect of a smaller player for 8 in discs is thus inevitable, even for use in cars. Again this seems absurd, except for the occasional Rolls Royce which has everything. But in the U.S. Chrysler have demonstrated an in-car navigation system which relies on video discs to provide map displays—so there are practical benefits.

Because the optical technology of LaserVision is very similar to that used in the new audio CD systems, the next step—from Pioneer—is a video disc player which can also replay CD audio discs.

The confused consumer might well ask where it will all end. There is plenty of room for further innovation, so no doubt such developments will never end. The provision of the personalised head-up display provides a convenient basis for stereoscopic television—viz, by allowing the use of separate left and right eye images.

The ultimate development in miniaturisation however is the solid state VCR (or VCP). In this, there is no moving videotape—only a solid, motionless block of recording medium which is scanned electronically. Before that becomes a commercial reality, however, there is plenty of scope for making conventional television screens more compact—and manufacturers all around the world are still trying to crack that problem.

One obstacle will always remain. As the equipment gets smaller, so do the controls. Eventually, a point is reached where the final change is to make the user's fingers smaller. Enter then the voice-operated recorder.

DAWN OF A GOLDEN AGE



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Ali Al Malki, Chief Executive.



Nigeria tries to dispel confusion

By Paul Weichner in London

NIGERIA has moved to dispel mounting confusion over new import inspection procedures introduced on October 1, announcing measures aimed at restoring exporters' confidence and persuading them to resume shipments, which have slowed to a trickle in the past fortnight.

In a circular issued on Friday in Lagos, the Central Bank of Nigeria gave what amounts to a blanket guarantee to commercial banks that they will be reimbursed for honouring confirmed letters of credit covering specified categories of essential goods until November 15, even if the banks cannot produce the inspection certificate previously required for payment.

The central bank has authorised commercial banks in Nigeria to delete the requirement of a so-called "clean report of findings" from SGS, the Swiss import inspection company dismissed a fortnight ago, from confirmed letters of credit covering shipments of food items, drugs, pharmaceuticals, spare parts, raw materials and basic chemicals.

The goods must still be inspected by a team of government officials in Lagos, but a clearance certificate from the team will no longer be required for payment, which must be negotiated no later than November 15.

The above arrangements will apply only to the relatively small volume of goods which have already been shipped to Lagos for destination inspection.

Greek sewerage contract awarded

ATHENS: a unit of the Archirodon construction group, and joint venture partner Raymond of the U.S., have won a contract to build a \$10m sewerage transport treatment and disposal project for Athens.

This makes clear the deal was won against competition from Cibi-Montubi of Italy, Costain Civil Engineering of Britain and Sarantopoulos and London Marine, part of the Costain group. A Financial Times report of October 15 incorrectly indicated that the Italian and British group were also sharing in the contract.

Midwest states join to attract investment

By Frank Gray in London

THE STATE of Minnesota is spearheading a novel drive to attract foreign investment to the U.S. Midwestern states.

Mr Rudy Perpich, the state governor, who is in Europe leading a trade and investment mission, said yesterday the state was taking the lead in establishing a consortium which would give the region greater control over high-technology developments.

The consortium members would consist of state government, university, labour and industry representatives from Minnesota and eight other states in the region. It would use the data base provided by Minneapolis-based Control Data Corporation, the U.S. computer company.

Mr Perpich stressed that the region was anxious to "stop giving high technology away." The University of Minnesota, for example, had perfected technology to bring a 33 per cent iron ore up to 85-87 per cent iron content. Local companies then went into the marketplace and found competing interests using the technology.

The state hoped that as a result of the consortium arrangement, to be finalised next month, the group of states would be able to exchange technology of which it had control, with other nations either through licensing or joint ventures.

It is focusing in the iron ore field on deals with Britain and Japan. Other areas under study are in medicine, mosquito control, de-icing technology and rust control.

Minnesota opened an office in Stockholm last year and plans others in Oslo and in the Far East.

The twin cities of Minneapolis-St Paul plan to start construction next year of a world trade centre, which will house the export facilities of some of the major international trading companies in the state, as well as those of foreign companies including Mitsubishi of Japan.

City officials are to meet Dutch transit authorities later this week to discuss expertise required for a major urban transit system planned for Minneapolis-St Paul.

Thais increase import tariffs on 'luxuries'

By Boonsong K'Thena in Bangkok

THE THAI Finance Ministry has announced selective increases in import tariffs for what it terms non-essential and luxury goods ranging from automobiles to fish, in a bid to cut the country's heavy trade and pay deficits and improve local industries' competitive edge.

At the same time, import duty on some items such as computers and components has been reduced to spur local industries, while export tax on a few commodities including rubber and leather has been cut or waived to promote exports.

The new tax structure became effective on October 9.

Leo Gonzalez in Manila writes: The Philippines Government yesterday removed chicken, eggs and hogs from the list of commodities subject to price control in line with a recommendation of the World Bank, which recently granted a \$150m loan for the country's agricultural sector.

Sr Salvador Escudero, the Minister of Agriculture and Food, had earlier indicated that there would be complete decontrol in order to increase production.

Japan's Indian pipeline hopes upset by Brazil

By John Elliott in New Delhi

LOW-PRICED tenders submitted by Brazilian and South Korean companies for India's proposed 1,280 km natural gas pipeline have upset plans for Japan to be given orders for most of the southern half of the \$1.2bn to \$1.7bn project.

Interbras of Brazil is believed to have submitted a bid of about \$220m for supplying pipe. This is thought to be more than 30 per cent below rival prices from a Japanese group led by Sumitomo and European companies including British Steel.

The problem being tackled by India's finance and petroleum ministries is how to make maximum use of the low offer from Brazil, whose technology is based on Sumitomo processes, while also making use of \$220m of Japanese aid available for the project over the next three years.

The Japanese aid can be used to buy from Japan, India or from developing countries, which include

Brazil. The Japanese Government has made it clear informally, however, that it expects a large slice of the orders.

West Germany is willing to provide \$80m in aid, half on interest of 0.75 per cent over 50 years, and Italy is finalising proposals for \$15m of soft loans and \$15m of commercial loans.

Italy's hopes of winning a major slice of the work for its Snamprogetti group have faded because the Indian Government is at present inclining towards placing a series of individual supply and construction contracts instead of one turnkey order. The World Bank is likely to offer \$200m of aid.

Japan's problems worsened last week when bids were opened for laying the southern half of the pipeline from Hasira near Bombay to Guna. These showed that the main Japanese consortium, led by Marubeni with NKK, was one of the highest at about \$130m compared with \$100m from Hyundai of South Korea, \$115m from Dodsell of India,

\$130m from French-Japanese consortium Snc-Cabag Toyo, and a similarly high figure from German-UK consortium Mannesmann-BFEC.

The pipeline will take natural gas from the Bombay high oil and gas field diagonally north-east across India to a point 200 km east of New Delhi. It is scheduled to be completed in stages between one and three years.

The UK's aid allocation to India is almost fully committed for the next couple of years because of expected expenditure on a power station and helicopters, so the UK will not be providing aid unless the Government is persuaded to use its general aid-for-trade budget to match financial support being given by other countries.

There is no sign yet that the Government believes bids submitted by British Steel and construction companies justifies such support.

Japanese car exports set fresh record

TOKYO - Japanese vehicle exports are thought to have hit a six-month record of 3.13m in the first half (April/September) of fiscal 1984, against the previous record of 2.86m in the same period a year earlier, industry sources said.

The total included 509,025 exported in September, up from 469,153 in August and 482,031 a year earlier, they said.

Toyota Motor and Nissan Motor, Japan's two largest car makers, have announced their export figures, and national totals will be announced later this month.

Toyota said its first-half fiscal 1984 exports rose 12.3 per cent to 835,821 from 833,254 a year earlier, while Nissan said its exports fell 1.2 per cent to 708,062 from 716,682.

The Toyota total included 465,416 vehicles shipped to the U.S., up 24.1 per cent from a year earlier and 94,186 to the European Community, down 6 per cent.

Nissan exported 334,496 to the U.S., up 4.5 per cent from a year ago and 121,735 to the EEC, down 12 per cent.

Reuter

David Buchan reports on UK successes in the declining markets of Eastern Europe

Britain bucks the trend in trade with East bloc

BRITAIN IS again bucking the general trend in East-West trade, but, instead of the UK share shrinking as it did steadily in the 1970s, it is now growing. So far this year, UK exports to, and imports from, Comecon have risen much faster than those of other industrialised Western countries with the East.

The big export success has come in the Soviet market, where UK sales rose 47 per cent in the first eight months of this year and which accounted for over half total UK exports to Comecon. This contrasts very sharply with the 15 per cent decline in overall Soviet imports from the developed West in the first half of 1984.

The overall cut in Soviet purchases from the West earlier this year is more easily explicable in terms of stagnant Soviet earnings from energy exports, some foreknowledge that due to inferior seed the

1984 harvest might be even worse than the 1983 one, and the need to conserve cash to meet a grain import bill this autumn.

The greater curiosity is the UK export increase, though Mr Nikolai Patolichev, the Soviet trade minister, gave Mr Paul Channon, the UK trade minister, grounds to expect stepped-up Russian buying of British goods when they met in Moscow in May.

To some extent the increase is distorted by commodity speculation (Soviet purchases of non-ferrous metals on the London exchange) and the residue of past success (UK fulfilment of its part of the Siberian pipeline contract is still swelling the size of its power generating machinery sales to the Soviet Union).

None the less, the export improvement in the Soviet market seems to be fairly broadly based. In particular, the

	UK imports Jan-Aug. 1984 (£ m)	UK exports Jan-Aug. 1984 (£ m)
Soviet Union	482.6 (434.2)*	442.6 (314.5)
East Germany	132.7 (121.5)	58.2 (32.4)
Poland	177.3 (116.4)	108.0 (102.4)
Czechoslovakia	76.7 (68.8)	54.6 (42.6)
Hungary	44.1 (32.8)	41.4 (32.2)
Romania	127.3 (48.4)	44.1 (49.4)
Bulgaria	9.2 (7.5)	33.1 (27.9)

* Figures for Jan-Aug. 1983.

Source: Department of Trade and Industry

larger British companies appear to be mounting a more consistent export drive, with new opportunities opening up to two in particular.

ICI is currently negotiating a deal to turn methanol into "prutean" cattle feed, deepening its agro-industrial involvement in a country more than ever in need of help with its farming. The Russians are also

exporting to Eastern Europe 4 per cent in the first half of the year. But it is less balanced. The main increase has come through grain sales to East Germany, a slightly puzzling fact since that country, never free with information, was thought to have had a reasonable harvest this year and last.

Predictably, some of the 46 per cent rise in UK imports from the six East European countries between January and August this year is due to increased Polish coal shipments during the British miners' strike. For instance, Poland has shipped \$38m worth of coal to the UK in January-July 1984, compared to \$20m in the whole of 1983.

Less predictable was the threefold rise in Romanian exports, primarily of aluminium and oil, as part of its economic drive to export itself out of debt, though better than Western competitors which increased

interest in refurbishing their older textiles mills, which Courtaulds is well-placed to do, having built some of the originals itself.

The UK export record to the six East European members of Comecon has been more modest, an increase of 13 per cent in January-August this year, though better than Western competitors which increased

Without these two special factors East European exports to the UK would have been nearer the 7 per cent growth in the region's total exports to the developed West in January to June 1984.

One year's figures do not make a sustained recovery in UK-Comecon trade, particularly after so long a slump. But if the general economic improvement in Eastern Europe continues, if the Soviet Union can sustain its hard currency earnings chiefly from energy, if the bigger British companies exploit this difficult market as only the larger organisations can, if some new lines of business are developed (such as possibly selling Eastern Europe quieter aircraft to meet new international noise standards), if the UK keeps its novel position of modest grain exporter to food-short Comecon—if all this happens, then Whitehall officials are definitely bullish over the future.

French Comecon with Soviet Union and East bloc is starting to rise sharply

By David Marsh in Paris

FRANCE'S trade deficit with the Soviet Union and the East bloc is starting to rise sharply again, climbing to FFr 4.7bn (\$403m) in the first half of 1984 from FFr 5.4bn in 1983 and FFr 9.8bn in 1982.

The French Finance Ministry, in a study of French trade with Eastern Europe, blames the slippage largely on a sharp fall in large industrial contracts, with the East bloc, which stamped to only FFr 1.6bn last year from FFr 6.5bn in 1982 and FFr 8.7bn in 1981. The value of large deals — on which France has traditionally relied for an essential part of East-West trade — recovered to FFr 1.4bn in the first half this year.

Large industrial projects agreed with the Soviet Union totalled only FFr 600m in the first half against FFr 1.3bn in 1983, FFr 4.9bn in 1982 and FFr 7.4bn in 1981.

SON OF MACK

Renault steps up its international growth potential through its partnership with Mack Trucks.

They call it the Mack Midliner. A diesel truck built by Renault in France. It answers the increasing demand for energy efficient middle-range trucks in the world's largest and most competitive industrial vehicle market: the United States of America.

And from its introduction to America in 1980, the number of Midliner exports has doubled to 500 units a month. This has not only established Mack's presence in this new high growth market segment, but at the same time given it a healthy share.

Renault's partnership with Mack is a textbook example of industrial co-operation based on long term mutual advantage.

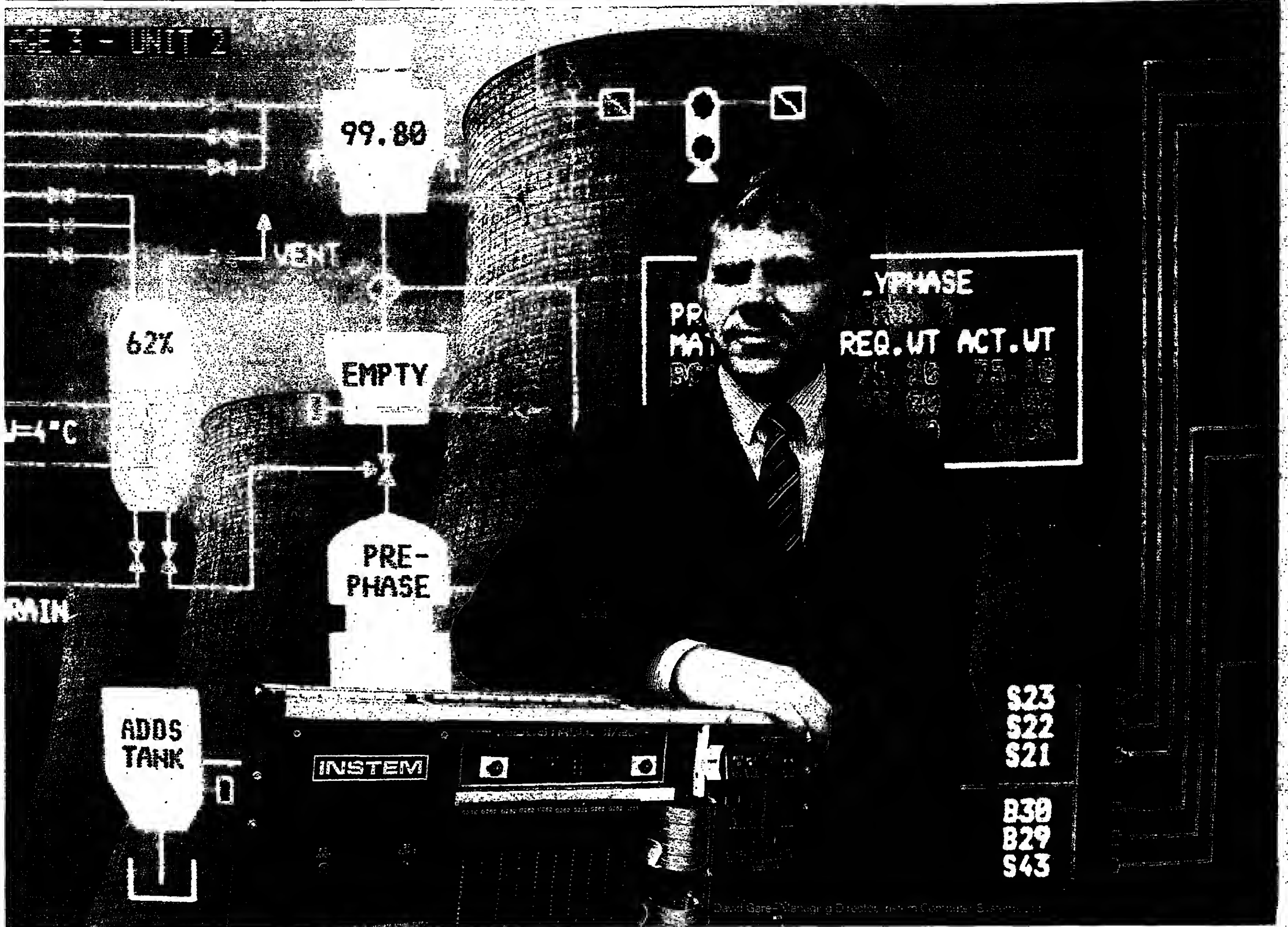
For Renault, it provides the opportunity to gain access to an extensive marketing network of one of America's most reputed and leading truckmakers.

For Mack, the technology, resources and business dynamics of one of Europe's major car manufacturers offer new diversification prospects which were not possible before.

And for both, it simply means good business.

RENAULT

THE ENTREPRENEUR



As the end of 1982 approached, physicist-turned-businessman David Gare realised he had a big problem.

Although he was managing a highly successful Staffordshire computer systems company, he felt his American parent, Kratos Inc., were becoming increasingly remote.

They had problems of their own, and couldn't spare enough time for the young, growing offspring far away from home.

Gare proposed a management buy-out. Kratos were receptive, but imposed a time window on the deal. They told him that if he came up with a proposition within one month they would consider it. That was two weeks before Christmas.

He needed a financial partner with quick reflexes.

Gare says, "I wanted someone who could work in the fastest, most flexible way possible - and also be able to negotiate with an American parent with an understanding of how the Americans thought. I called the five biggest financial companies of different types I could think of, just to get a reaction."

There was no shortage of suitors.

Four of the five could have done a deal. Two of them wanted Gare and his colleagues to take what they felt was an unacceptably high immediate personal risk in fees for putting the deal together. Another couldn't react in time.

That left Citicorp Venture Capital.

Unlike the others, they would not only put up the money, but also offered to take on the negotiations with the parent company, which is often difficult for current management to handle themselves in a buy-out situation.

"Ultimately, I chose Citicorp because they were the people most likely to conclude the most satisfactory deal in the time available," says Gare. "Their whole style is to make it easier."

Crucially, the specialised engineering group, Dobson Park Industries plc, required little persuasion to take a major share in the new company - now called Instem - because they saw a chance to gain ready access to knowledge in computer-based applications, plus a useful stake in a growth business.

With its ability to custom build high quality electronics in volume quantities, today Instem is a supplier of computer related products and systems for data acquisition, and monitoring and control to important sectors of the UK economy - including energy, water, steel - as well as science-based multinational companies.

Are you an entrepreneur? Here are some things you should know about Citicorp Venture Capital (CVC).

* Since starting up in the UK three years ago, we have invested in over 30 companies which now have a total annual turnover of over £230 million.

* We undertake two main types of venture capital financing:

"Replacement Capital" to buy-out existing shareholders and substitute a new capital structure.

This includes management buy-outs; acquisitions and mergers; and making a public company private.

"Expansion Capital" to finance the further development of a successful company, particularly during the early phases of accelerating growth.

* We are planning to invest over £100 million in venture capital in Europe in the coming years.

* We look only for a minority equity holding, because we believe that the operating management should be motivated by substantial equity ownership.

* We are more interested in the future cash flow potential of a company, and attach less importance to the "borrowing base," often called "security." Our aim is to invest in companies which will become successful.

* Unlike more traditional sources of finance, we are attracted to a business by the management's abilities and its market potential, not purely by financial considerations.

* We are prepared to take a long term view of

investments, and will help determine the exit route most suited to the requirements of the company: the USM, the sale-on of the company, a repeat buy-out of our equity by the management, or a Stock Exchange listing.

* CVC's professional staff come from general management, technology, and manufacturing, as well as financial backgrounds. They are therefore able to understand the entrepreneur's business and investment needs, and can contribute continuing assistance and expert advice on the company's development.

* We have access to the international network of Citicorp, one of the world's largest financial institutions, with European venture capital offices in Paris, Frankfurt, Milan and London.

* For particularly large investments, we can assemble and lead a syndicate of investors.

"Senior CVC executives give the impression they are professionals in a rather amateurish market. Their 'modus operandi' is based on the phenomenally successful venture capital offshoot of the mighty Citibank." *Financial Weekly*

If you need £250,000, or many millions of pounds, bring us your proposition. Contact Jon Moulton, Charles Gonszor, Mike Smith, Frank Neale, Liz Hewitt, Eric Cater, Brian Havill or Sandy Smart. We will give a quick response to your investment proposal.

Or, if you simply would like a copy of our brochure containing more information, just ask Citicorp Venture Capital, 335 Strand, London WC2R 1LS. Telephone 01-438 1593.

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CITICORP

GLOBAL INVESTMENT BANKING

UK NEWS

BUOYANT RETAIL SALES HELP TO LIFT GLOOM OVER ECONOMY

Industry output dips to 2-year low

BY OUR ECONOMICS STAFF

BRITAIN's level of industrial output fell to its lowest level since the end of 1982 in August as the miners' strike continued to depress coal production. The underlying level of output has been downwards all year.

Output fell by 0.3 per cent in August compared with July and the fall in the three months to August was 1.3 per cent.

However, the output of manufacturing industry, which has not been greatly affected by the miners' strike, bounced back in August after a lead slide in July. This means that in the three months to August manufacturing industry increased its output by about 1/4 per cent over the previous three months.

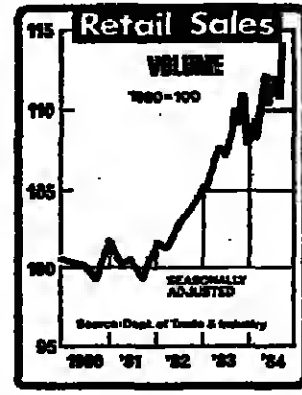
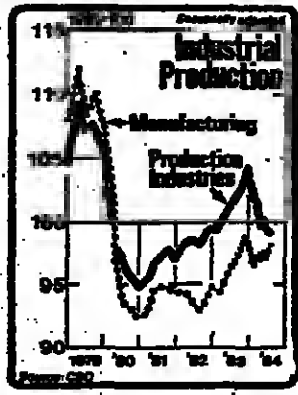
In the retail market, the level of spending in shops recovered sharply in September to a new record, according to provisional estimates published by the Department of Trade and Industry.

They showed a 3.1 per cent rise in the volume of retail sales compared with a depressed figure in August. The index of retail sales for September is provisionally estimated at 114.3 (1980 = 100).

The average level of sales in the third quarter is estimated to be 3.7 per cent above the level a year earlier.

Latest figures suggest that the consumer boom is not yet exhausted. In spite of the rather flat figures during the summer months which suggested that this might happen.

The more cheerful manufacturing output picture shown in the August quarter is still far from good, however. Manufacturing output has been more or less flat all year, after a substantial recovery last year.



and the output levels are still some 10 per cent below the 1978 and 1979 levels.

The figures reflect the decline in business confidence which has been reported since the summer, particularly by the Confederation of British Industry. They also highlight the importance to industry of a fall in interest rates which the Government agrees is justified on internal monetary grounds but which is inhibited by the uncertainty surrounding foreign exchange markets.

The figures published by the Central Statistical Office show the index of output for the production industries at 99.1 in August (1980=100, seasonally adjusted) compared with 99.3 in July and 100.4 in June.

The index for manufacturing industry, which excludes coal and other energy sectors, was 98.1 in August compared with 97.2 in July and 98.1 in June.

A worrying feature of the figures for the Government is the extent to

which so many sectors have performed flatly or poorly during this year. The engine division's index has fallen sharply during the year from 120 in January to 102.0 in August, its lowest level since the first quarter of 1981. This is mainly due to the miners' strike but also, latterly, to depressed oil and gas production.

Output in the consumer goods sector has been flat all year and remains at about last year's average level. Output by companies making goods for capital investment is slightly up on the beginning of the year and about 2 per cent ahead of the average for last year.

But output of intermediate goods such as small machinery parts and components, has been declining steadily all year and fell a further 2.5 per cent in the three months to August.

The only real bright spot in an essentially gloomy set of figures is in the chemicals and man-made fibre sector. Output has improved each quarter since the end of 1982. Au-

gust was an exceptionally good month with a jump in output of 6 per cent over the previous month. Monthly output figures tend to be inconsistent and erratic, but on a three-month basis chemicals and fibres have improved by 1 per cent in each of the last two periods.

The still-buoyant retail sales will, however, be welcomed by the Government which is anxious that the pace of recovery should be sustained as the economy moves from the first phase - of rising consumption to the second which it hopes will be characterised by increased investment and exports.

One of the disappointments of the recovery so far is that increased spending has by no means been fully reflected in rising output and jobs.

Seibridges, the large Oxford Street London store, said its sales by value in September were up by 22 per cent compared with the same period last year.

Retailers generally believe that there has been a resurgence of confidence among consumers who are in employment and whose standards of living continue to rise.

This reinforces the view that the initial concern over the long-running miners' dispute, which depressed sales during the summer months, has now been replaced by some measure of optimism.

In London and many other parts of the country, the tourist trade remained buoyant in September - against the normal trend - while consumer applications for credit in that month were ahead by about 2 per cent on the August figure.

The indications are that the buoyant conditions continued into this month.

See page 18

Thatcher calls for death penalty

By Kevin Brown

CONSERVATIVE MPs who are pressing for the reintroduction of the death penalty after the Brighton bombing won support yesterday from Mrs Margaret Thatcher, the Prime Minister.

In her first interview since escaping the IRA assassination attempt on Friday, Mrs Thatcher said those who were prepared to kill forfeited the right to their own lives. Four people died in the explosion.

"I believe that the death penalty should be used only very rarely, but I believe that no one should go out certain that no matter how cruel, how vicious, how hideous their murder they themselves will not suffer the death penalty," she said.

Her insistence that execution should be rare and applicable only to some forms of murder is likely to encourage those MPs who favour restricting the death penalty to terrorist murders. It could improve the chances of a limited Bill passing the House of Commons.

Mrs Thatcher has voted consistently in favour of the death penalty whenever the issue has been debated. But her comments yesterday were her most explicit since becoming Prime Minister, and together with the deaths at Brighton may have a marked effect on opinion among moderate Conservative MPs.

Inevitably, they will weaken the position of Conservative opponents of the death penalty such as Mr Jim Prior, the former Northern Ireland Secretary, who has argued that executions would create IRA martyrs.

British Shipbuilders signs deal on technology with Mitsubishi

BY ROBERT COTTRELL IN TOKYO AND ANDREW FISHER IN LONDON

BRITISH SHIPBUILDERS (BS), the state-owned concern which is fighting to curb heavy losses and now accounts for barely 2 per cent of the world market, has signed a technology deal with a leading Japanese shipbuilder.

Mitsubishi Heavy Industries said yesterday it had agreed to supply technology to BS, although it emphasised that the details of co-operation had still to be fixed.

The agreement does not go as far as that which the Belfast shipbuilder, Harland and Wolff signed nearly a year ago with Ishikawajima-Harima Heavy Industries (IHI) to build ships under licence from the

Japanese builder. BS said both companies saw a potential for co-operation beyond the scope of the initial agreement with Mitsubishi, part of the world's largest shipbuilding industry.

The hoped for "further progress towards bilateral co-operation over a wide range of interests," BS said, without elaborating.

Mitsubishi, which has shipyards in Nagasaki, Kobe, Hiroshima and Shimane, said engineers from both sides would discuss next month which areas of technology should be highlighted.

Areas likely to be covered are computer-aided design and manu-

facturing - BS has invested heavily in these areas and claims to be among the world's most advanced shipbuilders in use of such systems - and productivity methods.

Mitsubishi said it signed a similar contract with Todd Shipyards of the U.S. last June. BS previously had an agreement with IHI on technology use in its yards but that has expired.

The IHI deal with Harland and Wolff, also state-owned and loss-making, allows the Belfast concern to build multi-purpose cargo ships from the Japanese company's range, although no orders have so far resulted.

Indifference to jobless denied

BY OUR POLITICAL STAFF

MRS MARGARET THATCHER, the Prime Minister, yesterday brushed off criticism of her Government's economic policies by Church of England bishops and insisted that she was as concerned about unemployment as anyone else.

Mrs Thatcher also courted confrontation with the church by explicitly questioning the right of bishops to comment on political matters.

Speaking on television, she set the tone for an autumn campaign by the Government to counter suggestions that ministers do not care about unemployment.

The Prime Minister insisted that her policies were not in any way extreme and that they had not polarised the country. In an obvious reference to the miners' strike, she said those who used violence to

achieve their aims were the real extremists.

"Violence has to be beaten. Otherwise what is on the rack is not a political party, it is democracy," she said.

Mrs Thatcher's comments reflect Tory concern that the opposition parties have had some success in portraying the Government as indifferent to the plight of the unemployed.

Party leaders were most stung by a series of critical speeches by Anglican bishops, culminating in an attack by Dr Robert Runcie, the Archbishop of Canterbury, on the effects of unemployment and poverty.

Mrs Thatcher said neither she nor her critics could "conjure up" 3m jobs. But, as evidence of government efforts to reduce unemployment, she drew attention to the system of regional grants, subsidies to nationalised industries and grants to technically innovative companies.

stress the Cabinet's concern for the unemployed.

The Prime Minister said the bishops were mistaken in thinking there was a ready answer to unemployment. "If there were ready answers we would be the first to find them. First because we are as concerned about things as those who express these opinions, and second because of we had ready answers it would probably be the very best political thing to bring them out."

Mrs Thatcher said neither she nor her critics could "conjure up" 3m jobs. But, as evidence of government efforts to reduce unemployment, she drew attention to the system of regional grants, subsidies to nationalised industries and grants to technically innovative companies.

Shorter work hours trend

By Our Labour Staff

MORE EMPLOYEES are being asked to work shorter working hours spread throughout a year, rather than over a working week, according to a new survey published today by working time.

The survey, carried out by the Industrial Society, shows that more employees are being asked to work a 1,776-hour year, rather than a basic 39 or 40-hour week.

The society says that the survey's results - based on looking at about 100 companies - allow employers to plan their manpower ahead to fit in better with busy times of the year for their businesses.

From the employees' side, the society suggests that such an arrangement of working hours can lead to both better basic pay and longer holidays.

While the survey shows that habitual overtime is being reduced, many managers still feel that overtime remains the most cost-effective way of handling peaks in business demand.

New figures from the Government, published in its 1984 New Earnings Survey, show that, on average, male manual employees work a 39.2-hour week - but top it up with an average 3.1 hours of overtime.

Picket on Vauxhall imports

Vauxhall workers at Ellesmere Port, Cheshire, yesterday voted to continue the week-old pay strike which has hit production of the new Astra model in which the company has invested £50m.

Vauxhall aims to make the car the centre piece of its display at the motor show which opens in Birmingham this week.

Workers from the Cheshire plant have mounted a doctside picket at Hartlepool, in the north east of England, one of the main distribution centres for vehicles brought into the UK by General Motors. A similar picket is planned for the ports of Harwich, Dover, Felixstowe and Sheerness.

Vauxhall's rejected offer is worth about 7.5 per cent. The other main plant at Luton, Bedfordshire, is also on strike over the same offer.

THE CONCEPT of a U.S.-style Securities and Exchange Commission to regulate Britain's financial community was firmly rejected by Mr Alex Fletcher, Minister for Consumer Affairs.

He was speaking ahead of a major policy statement which will make clear this week about the future regulation of the City of London and the possible policing framework which will be needed in the financial community.

SEALINK UK, now owned by Sea Containers, has reshuffled some of its cross-Channel services to end its losses on the Newhaven-Dieppe route and boost the operation in Belgium. From next March, French Railways (SNCF) will run the service from Newhaven.

A MERGER of filtration businesses of Turner & Newall and Automotive Products will create the largest supplier of motor filters in the UK with £20m annual turnover and a 25 per cent market share.

The new joint venture will be called Coopers AP Filters and will continue to supply both T&N's Coopers and AP's Lockheed brands of filters.

BRITISH CALEDONIAN is suspending its air service between London (Gatwick) and St Louis Missouri, from October 28 because of insufficient demand. The airline said traffic on the route had not increased, in spite of efforts to develop it.

ABOUT 1,000 companies have been deterred from switching their power supplies to coal from oil this year because of the miners' strike, Mr Peter Walker, Energy Secretary, said. He added that the Government would not tell the British Gas Corporation to curb its present drive for more industrial customers, even though Whitehall favoured greater coal burning and offered grants for switching to coal.

A 78,000-ton tanker was pulled off rocks at Milford Haven, West Wales today, without any leaks from its cargo of North sea crude. The Matco Avon hit rocks at St Ann's head and was aground for an hour before being pulled clear by five tugs.

ENERGY Secretary Peter Walker's drive to get Britain to save energy received a boost with the launch of a £2m advertising campaign. Newspapers and television will carry messages telling householders, local authorities and industry to "hit a finger" and point the way to where energy savings can be made.

FOCUS ON SOUTH AFRICAN COMMERCE AND INDUSTRY

Rennies - finding strong and sustained growth in the services sector

Charles Fiddian-Green, chairman of Rennies Consolidated, speaks in this interview with Richard Rolfe, Landan-based international editor of Finance Week of Johannesburg.

Rolfe: You are now controlled by the Old Mutual - what effect does this have on you as a group?

Fiddian-Green: In practical terms, they have two representatives on our Board, which meets approximately every two months. The difference between being controlled by the Old Mutual and Jardines, Matheson & Co our previous controller, is that the Old Mutual does not consolidate the results of Rennies. They simply show their shareholding as a portfolio investment and therefore the actual day to day communication is far less with the Old Mutual than it was with Jardines.

Old Mutual has stated publicly that its policy, where it has major investments, is to let the management get on with it and for its contribution to be made at board level. In the year that we have been with the Old Mutual, we have seen this proved on a number of occasions when suggestions have been made at board level on future policy for Rennies with which we have not agreed.

Where that has been the case, they have always backed down and said unless management agrees, they are certainly not going to force an issue through. Their policy basically is that if they don't like the management, presumably they can change it or sell the investment.

Rolfe: Is Rennies the Old Mutual's arm for developing into various parts of industry?

Fiddian-Green: Well, I think one reason for the acquisition was that they wanted to have a company quoted on the Stock Exchange which had good paper and which had good management and to be able to use it, not immediately, but as opportunities arise, for that company to be the acquirer. This is one reason why they have a high shareholding. They can afford to let its shareholding drop from 75% to, shall we say, an effective controlling interest which would be 45%-50%. I think their policy is to allow the shareholding to drop to that extent by allowing us to issue shares if we find the right thing to issue shares for.

Rolfe: What is the current profile of the Rennies group?

Fiddian-Green: Well, Rennies is 135 years old and there are three major divisions. The first one is shipping and transportation, which has always formed the basis of the whole group - shipping, but not ship-owning. By shipping I mean everything on the shore side of shipping.

This division has grown enormously in the last 10-15 years by geographic expansion and by expansion of all the services provided so today it is a completely comprehensive, service-oriented division dealing with movement of goods in and out of the country. It has always been the major profit contributor to the group until very recently, when the hotel and casino division became relatively larger by a few per cent.

Our projections show that shipping and transportation will certainly keep pace with the growth in the hotel and casino division in the future.

It includes such things as Thomas Cook-Rennies

Travel, security through Fidelity Guards, which is now one of the largest security companies in the world, SA Container Deposits and insurance broking. It is almost a conglomerate on its own. So much so that since the recent appointment of Buddy Hawton as Chief Operating Officer, we have divided the division into two - traditional shipping and transportation and security.

The second major pillar is based on Holiday Inns, which we acquired in 1972. At that time there were six Holiday Inns, today there are 23, excluding Sun International, and the R16m which we paid for it is probably worth R250m to R300m today. But that division is still capable of tremendous growth in the future. It is wholly owned by Rennies and will concentrate on the hotel business in Southern Africa.

The Sun International deal, whereby we merged our casino interests with those of the Kerzner/Safrin group means that we now have a joint controlling interest with Kerzner/Safrin. We have the largest individual shareholding in the company and the merger has meant that our future development will be a lot easier, though clearly there is a lot of room for rationalisation. We see Sun International which in itself is almost the size of Rennies, as expanding only within Southern Africa but also on an international basis. So I think it has got very exciting growth prospects in the future.

The third pillar is trading, which originated with the manufacturing side when we acquired Jaggers in 1969. We have slowly moved out of manufacturing and today we only have one manufacturing company left - Jordan shoes, which is a very successful company. Our luggage and our sportswear interests have been sold, and our policy is not to expand our interest in manufacturing at all. We see ourselves as a service organisation.

The main trading interests are Douglas Green, which has a wide variety of wines on the market and handles a lot of imported liquors, and the new acquisition of Sparletta-Suterush. If we develop into the soft drinks market, this might form the base of a major pillar in the future, although it is easier said than done.

Rolfe: Which divisions do you think have the best growth possibilities?

Fiddian-Green: I would have thought that the hotels and Sun International probably have the highest growth prospects but at the same time, I would not ignore shipping, transportation and security because that side grows sharply with the economy. Furthermore although we are quite large in that area, our overall market share in South African terms is still only 20% and so there is a lot of potential for simply increased market share.



Mr Charles Fiddian-Green

Rolfe: What finance do you have available for expansion?

Fiddian-Green: Probably some R40m-R50m. In that our total borrowings to shareholders' funds at the moment are around 30%. There is a lot of potential for raising further capital by perhaps flotations of one division - and, of course, we do have a share price which is standing at a substantial premium over asset value, so one can afford to pay quite a lot of goodwill.

We have got the resources, what we want are the opportunities.

Rolfe: Do you see possible saturation in the hotel sector in Southern Africa?

Fiddian-Green: Yes, I think there is a real risk. But you must remember that Holiday Inns are positioned in the two and three star market, not in the five star market. It would be a great mistake for us to try and enter that position in the marketplace. The five star segment is becoming saturated in the major centres and I think in the three star market, there is the same danger.

We have done a considerable amount of work on what we loosely term the budget hotel concept which means supplying first class accommodation but very little else by way of commercial facilities or conference rooms or restaurants. We think that if we can get the building costs of this type of hotel to round about 45%-50% of what it costs to build a normal hotel today, there is a market there and it is a gap which frankly we intend exploiting.

Research has shown that we could probably build that type of hotel at a cost of R40 000 per room as opposed to the R100 000 per room which it is now costing to build the new Holiday Inns in Durban and Pretoria, and that would mean that the rates would be significantly lower.

Rolfe: Could we come now to the beer market, where you are looking at competing with SA Breweries. What is your current thinking?

Fiddian-Green: Where there is a monopoly, there must be opportunities particularly when it's not government-created, but a private enterprise monopoly. On the other hand, several people have tried before and failed miserably and at the cost of many millions.

In looking at the beer market, we have analysed what others did when they tried to break into it. They all went for approximately 20% of the market, they went national and they seemed to concentrate more on the White sector of the market than on the Black sector, whereas we know that some 80% of

the beer consumed in this country is consumed by Blacks. We have been looking at a regional brewery, concentrating on the Black market, with a much smaller market share being required to break even.

Now the problem is that the SAB monopoly could of course come in regionally where you are and cut the price to the extent that it could be very damaging and no doubt that would be the strategy, because they obviously aim to eliminate competition as soon as possible. Currently, government allows a rebate on excise duty for a brewery which produces up to 360 000 hectolitres per annum. We maintain that if the country wants to see a competitor in the brewery business, the rebate on excise duty has to be increased up to a million hectolitres unit. Our arithmetic indicates that to build anything less than a million hectolitres of capacity wouldn't be economically viable. Having said that, we would be talking about an investment in the region of R50m and it is a question of weighing up the risk of that sort of investment against the risk of, say, increasing our investment in the soft drink market where we already have a foothold.

My view at the moment is that from a risk-reward ratio, it would be better to spend the R50m in moving into an industry where we have a solid footing, and which we know is growing just as fast as the beer industry, rather than taking an abnormal risk.

The rebate on the excise duty we are looking for could amount to something like 4c a quart. At that level, yes, we could be competitive. Without that, no, I don't think we can be competitive.

Rolfe: What is your general management philosophy?

Fiddian-Green: First of all, to maximise the wealth of the shareholders. Secondly, we are by and large a service organisation who employ some 23 000 people. We believe that we have created the atmosphere in Rennies whereby people who have ability can work without undue frustration or bureaucratic control. In other words, we do believe that we allow our people to develop and that we encourage the entrepreneur down the line. We have been very successful and we are going to continue that.

On the fundamental philosophy of the group, we believe that you get into an industry and you keep expanding around it. Our classic case has been shipping/transportation, but it is the same in the hotel and casino business. We believe strongly in specialisation - a hotelier should be a hotelier and a shipping man should be a shipping man and a man who runs a shoe company should understand the shoe business. You need experts in whatever field you are and for that reason we would rather concentrate on a limited number of experts than have a shotgun approach to diversification - that is absolute anathema as far as we are concerned.

We would rather not make acquisitions for the sake of making acquisitions. We don't want to get big for the sake of becoming big. Our job as management is to maximise the wealth of the shareholders, not to create empires.

Rolfe: You have an impressive record of increasing earnings and dividends for shareholders. Are you optimistic that you will be able to keep up the same pace in the future?

Fiddian-Green: You will see that the average compound growth rate of earnings and dividends per share since we went public in 1969 is between 19% and 20% and that takes into account a dip around 1976. We would reckon that over a period we would certainly better quote significantly the rate of inflation. The formula that we work on is to aim to increase earnings per share by the rate of inflation plus three times the GDP growth in the country.

In other words if inflation is 10% and GDP growth is 2% we expect a minimum growth of 16%. The reason why we say three times is because we think private enterprise should be twice as efficient as the government and secondly, Rennies should be a bit more efficient than the average company in private enterprise. That is the target which we set ourselves. It has worked basically, and I don't see any reason at all why the general pattern of growth should not continue.

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UK NEWS

Whitehall faces second telecom policy dilemma

BY GUY DE JONQUIERES

THE GOVERNMENT'S rejection of the joint proposal by British Telecom BT and IBM to launch an electronic information network has settled one of the thorniest problems to face UK telecommunications policy since liberalisation of the market began three years ago.

However, the decision does nothing to resolve another - and arguably even knottier - problem still on the desks of officials. The unenviable task now confronting Whitehall is to set down in cold print a definition of a value added network, or Vans for short.

Broadly speaking, the challenge is to devise a working distinction between the basic business of transmitting information such as telephone calls and computer data on a telecommunications network, and the processing or manipulation of that information so that "value" is added to it in some way. Such processing is often done by computers.

Getting a clear definition is crucial. The Government is eager to encourage the growth of the Vans market. However, it is also committed not to allow other companies to compete with BT and Mercury in

telecommunications transmission before mid-1989.

It is also prohibiting other companies from "creaming off" BT's profits by buying capacity on its circuits and reselling it.

These conditions are intended to give Mercury a chance to establish itself and to allow BT time to adapt to competition by adjusting its tariff structure. BT aims to eliminate cross-subsidies between its lucrative trunk services and its unprofitable local network by raising prices for the former faster than for the latter.

Individual examples of Vans are easy to identify. They include electronic mail services, operated by BT and others, which allow text messages to be sent to a central computer where they are stored until retrieved by the person to whom they were addressed.

Writing a blanket definition is much harder, however, especially against a background of fast-changing technology. In strict engineering terms, there is no clear-cut distinction between the processing and transmission of information, and

imposing one is likely to call for delicate value judgments.

If, for instance, a major computer supplier connected its customers data processing centres on circuits leased from BT, much argument might be needed to determine whether it was operating a genuine Vans.

Some industry experts believe that the Government has set itself an impossible task. They argue that the rapid convergence of computing and communications technologies renders meaningless any attempt to distinguish between them.

This conclusion was reached in the late 1970s by the U.S. Federal Communications Commission after tolling for several years at an almost identical semantic conundrum. Finally, it gave up the struggle and ruled that, with the exception of American Telephone and Telegraph, computer and telecommunications companies should be free to enter each others' territory.

In Britain, an official report by Professor Michael Beesley of the London Business School, called for a similar approach three years ago.



Mr Alan Hare, former chairman and chief executive of the Financial Times (right) being awarded the Commander's Cross of the Order of Merit of the Federal Republic of Germany by Rüdiger Baron von Wechmer, the West German ambassador in London.

The ambassador said: "We are honouring a man who proved himself a consistent friend of my country."

"It is due to your drive and dedication, indeed I may say vision, that a paper of the acknowledged international standing of the Financial Times is printed daily not only in London but also in Frankfurt."

He said the Financial Times had pioneered transmission of large sections of the paper from the City of London to Germany. Today, the Frankfurt edition was an established part of the international media scene.

EEC directive on unit trusts 'may be adopted next year'

BY GEORGE GRAHAM

HARMONISATION of unit trust legislation in the EEC could be a reality by the end of 1985, according to Mr Mark St Giles, managing director of GT Unit Managers and president of the European Federation of Investment Funds and Companies.

Mr St Giles was speaking at a conference in London on "Unit trusts - a major force in international investment", sponsored by the Unit Trust Association and the Financial Times in association with Money Management. He said there were still problems over the scope of the EEC draft directive on undertakings for collective investment in transferable securities (UCITS) but these were beginning to be solved.

Mr R. Vandamme, head of the European Commission's financial services directorate, later agreed with Mr St Giles on the chances that the directive might be adopted next year. "We have made very good progress in the past month," he said, "and today's meeting in Brussels of the working party will show whether there is a will to proceed."

Mr Vandamme said there had been difficulties over the application of the directive to some Luxembourg funds that were quoted within the EEC but only marketed outside the Community. But the prospects of the UCITS directive and a parallel directive on free movement of capital within the EEC for unit trusts were good.

Mr St Giles criticised some aspects of the directive, particularly proposals to restrict the liquidity of funds. "We don't want to be hampered on liquidity," he said, urging the Commission to count liquidity as a permitted asset and thus allow the creation of money market funds.

These funds had been the key to the growth of the mutual fund industry in the U.S., said Mr David Silver, president of the Investment Company Institute. They served as the "linchpin for the development of integrated investment programmes."

Money market fund assets had fallen from their peak of \$332bn at the end of November 1983, partly because banks had been allowed to offer federally insured money market deposit accounts. But mutual funds had clawed back the advantage from banks which initially offered high introductory rates on their accounts.

"This favourable differential has increased during the past 12 months and currently exceeds 115 basis points," Mr Silver said. As a result, assets had recovered from \$185bn in mid-1983 to \$185bn today.

Mr Silver said equity, bond and income funds were also booming. After drifting along at about \$4bn a year in the 1970s, sales of these mutual funds rocketed to \$49bn in 1983 and had continued at an even faster rate this year.

In Japan, medium-term government bond funds had proved similarly attractive to investors, said Mr Itsumi Minami, president of Daiwa Investment Trust and Management. These funds, which offered immediate withdrawals, were launched in January 1980 and now had assets totalling 4.5 trillion (million million) yen.

In total, the net assets of Japanese stock investment trusts amounted to about 7 trillion yen and those of bond investment trusts to about 9 trillion yen.

A warning against complacency came from Mr David Hopkinson, deputy chairman of M & G group. He pointed out that the number of unitholders in the UK at 225m was still less than in 1974. "A lot of people got very frightened then," he said.

"Managements should limit the spread of their prices so as not to overcharge unitholders coming in or going out," Mr Hopkinson said.



He urged that there should be complete openness about the basis on which unit trusts were priced.

Mr Michael Lipper, president of Lipper Analytical Services, added a further warning that fund management groups might now be experiencing peak profit margins. "The key is that the market is getting extremely crowded in terms of product," he said, "so distribution costs will go up."

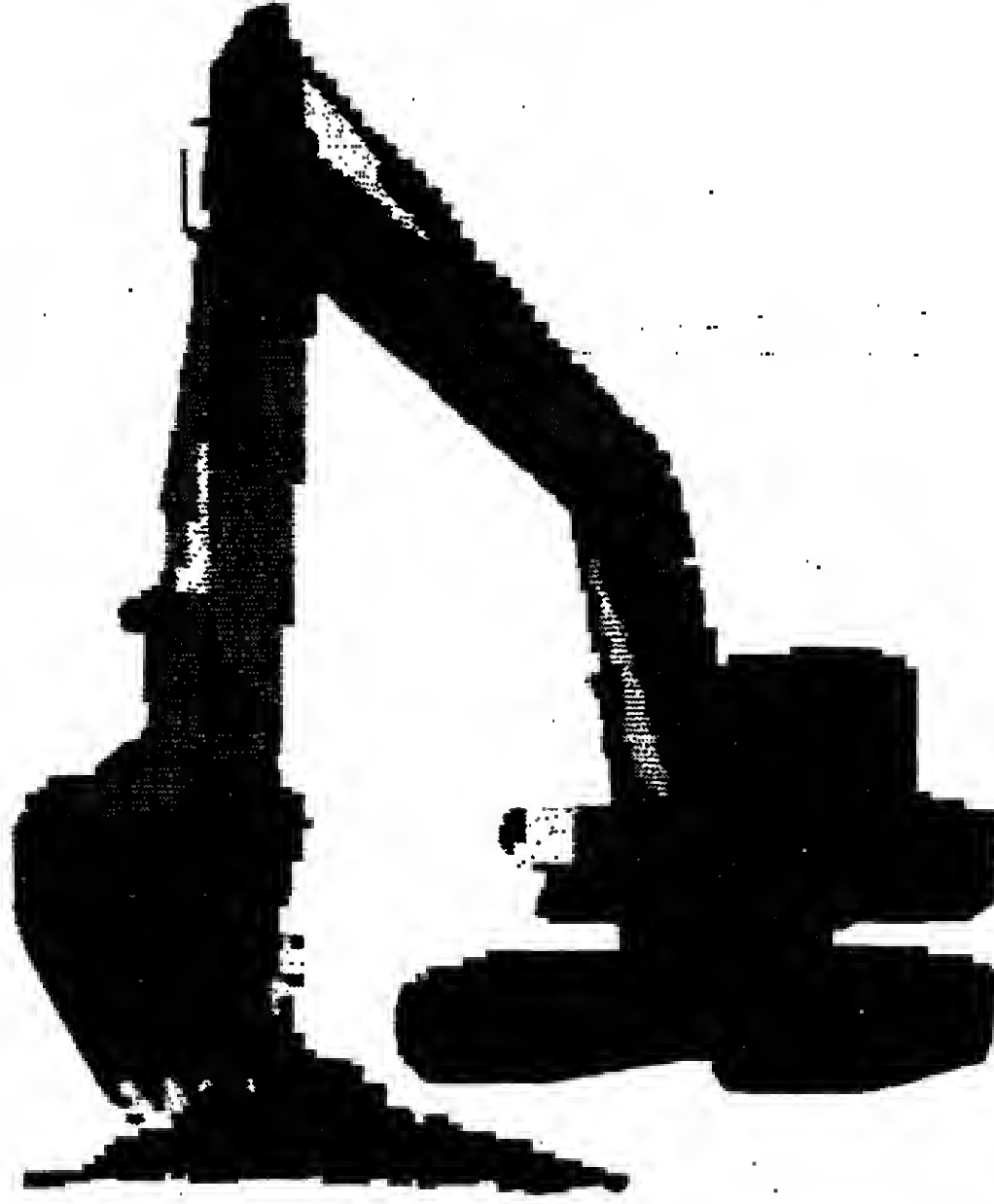
He added, "The single thing we must watch out for is uncontrolled greed." Many management groups had "confused brilliance with a bull market."

Mr Lipper said he expected an increase in redemptions as those who invested in unit trusts and mutual funds in the 1960s and 1960s withdraw their investments.

Fund managements should develop specialist abilities to cater for the large and growing corporate and charitable institution markets, he said. They should also make sure that they were servicing their better investors, who held not just one fund but five or as many as 10 different funds.

Other speakers were Mr M. J. Pherwan, chairman of the Unit Trust Company of India; Mr Andrew Burney, associate director of Schroder, Darling in Australia; Mr James O'Donnell, president of Canada's Mackenzie Financial Corporation; Mr Peter Pearson, managing director of Fidelity International Investment Management in Hong Kong; and Mr Alister Colquhoun, chairman of the South African Association of Unit Trusts.

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Sinclair launches new Spectrum computer

BY JASON CRISP

SINCLAIR RESEARCH, the leading British home computer company, has launched a revamped and more expensive version of its best-selling product, the Spectrum.

The computer, the Spectrum Plus, is expected to become Sinclair's single most important product. It costs £180, has an improved keyboard and comes with six applications programs including word processing. Unlike any previous launch by Sinclair, the new product appeared in the shops yesterday.

The main battle for the UK home computer market is between Sinclair and Commodore, the U.S. group. The new Spectrum will face strong competition from the Commodore 64, which sells at about £190. Other competitors are Acorn's Electron and the new computer from Amstrad.

Sinclair intends to continue selling the standard Spectrum at £130.

Mr Nigel Searle, managing director of Sinclair, said yesterday that sales of the Spectrum Plus in the UK would be double those of the basic model.

Revenues from the Spectrum Plus, he said, were expected to be significantly more than those from the more expensive QL (launched at the beginning of the year) until late 1985. Last year Sinclair made pre-tax profits of £14m on sales of £77.7m.

The new computer is being made by Timex at Dundee and AB Electronics in Wales and will also be made soon at Samsung Electronics in South Korea. Current capacity for both versions of the Spectrum is 200,000 computers a month. The new machine is shortly to be sold in France, Italy, West Germany and Spain.

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APPOINTMENTS

Bowater Industries senior posts

BOWATER INDUSTRIES has appointed Mr Russell H. Miller to be secretary from November 1. At present senior legal adviser to the group, he will combine these responsibilities with company secretarial matters of both the parent company and its UK subsidiaries. Mr D. A. Ross (the present company secretary) will take up the new appointment of director of public affairs from the same date and be responsible for presenting the progress and prospects of the Bowater Industries group to shareholders and to financial and media audiences.

Mr Michael Spence has been promoted to financial director by FRONTAPRINT. He joined the company as a franchise accountant in 1978 and became chief secretary in 1980 and 1981 respectively.

SCOTTISH WIDOWS FUND AND LIFE ASSURANCE SOCIETY has appointed Mr Gavin Gemmill as a board director. Mr Gemmill joined investment managers Ballie, Gifford & Co in 1982, becoming a partner in 1987. For the last five years he has been responsible for pension fund and other tax- exempt clients.

Mr Philip Jevons has been appointed a director of AGLI METALS (LONDON), the London Metal Exchange dealing arm of Deanshield, Luton & Jacques for the New York investment bankers.

Mr Jevons was appointed a board member of the LMS earlier this year having previously served as a member of the committee.

Telfer joins Renold board

Dr E. G. J. Telfer has joined the board of RENOLD, a non-executive director. He is currently director of the Manchester Business School. Until recently he was chairman and managing director of Mather and Platt, with whom he will be continuing as non-executive director.

Mr Eric L. Cooper has been appointed managing director of DYLAN INTERNATIONAL. He succeeds Mr Michael Samuel, who became chairman of Dylan and managing director of its parent company, Mayborn Group. Mr Cooper was previously managing director of Joseph Mason, Derby-based paint manufacturer.

OLD MARKET SQUARE SECURITIES announces the appointment of Mr Geoffrey C. Bond as chairman and Mr Peter Bertram as managing director. Mr Bond is senior partner of Antone Hill Bond, solicitors of Nottingham and London. Mr

Bertram, a non-executive director of Commercial and Industrial Securities and of H. N. Barnes Holdings, recently retired from the board of United Dominions Trust.

INTERNATIONAL COPPER RESEARCH ASSOCIATION, has announced the appointment of Mr Brian E. Moreton as vice-president and officer of the Association. Mr Moreton, who has been European director of INTRA's London office since 1974, will continue to be responsible for the Association's European activities.

AIR PRODUCTS announces the appointment of Mr Christopher J. Ryan to the board. He was previously general manager, industrial gases division—UK.

BATH AND PORTLAND GROUP announces the appointment of Mr John C. Owens to the board of Dudley Coles (SW) their specialist works building company based in Plymouth. Mr Owens joined the group in 1968 as a management trainee. He has since progressed through a number of departments and became building manager in 1982.

Mr Rob Craig has been appointed managing director of MOLEX ELECTRONICS, with additional responsibilities for Ireland, excluding manufacturing. He was previously director of international marketing based at the company's headquarters in the U.S.

Mr Robert Anderson will be appointed technical director of CORY SHIP TOWAGE on the retirement of Mr Frank Johnson on November 23, 1984. Cory's chief engineer from 1973, Mr Anderson joined the company in 1986 as a superintendent engineer with Rea, its Merseyside subsidiary.

Dr A. C. R. Dreesman, chairman of Vendex International, is to join the board of EMPIRE STORES (BRADFORD).

Mr Kenneth F. Roberts has been appointed deputy chairman of WESSEX WATER AUTHORITY from January 1 1985. He will succeed Capt G. F. M. Best whose extended term of appointment expires at the end of the year. Mr Roberts has been chief executive of the authority since its inception in 1973. Before the 1973 re-organisation of the water industry he was general manager of Bristol Waterworks Company.

Prof Gerald H. Lawson and Mr A. T. Wright have been appointed non-executive directors of DIETSMANN (UK). Prof Lawson is Professor of Business Finance, Manchester Business School, University of Manchester. Mr Wright, retired from BP Eastern, as manager, management

computer services and has served as an independent consultant for a number of Middle East oil companies. Dietmann (UK) is the British subsidiary of Dietmann International providing maintenance and drilling engineering services to the oil industry.

Mr Frank Hulse has been promoted to marketing director of ACCESS EQUIPMENT. He was marketing manager. The appointment was made by Up-Right Inc of California, an international company which acquired Access just over a year ago.

Mr Stephen H. Margolis has joined the board of ALBION FILMS where he will be responsible for business and legal affairs. He was formerly with North West Securities.

Miss Hazel Aaron has been appointed to the board of CHRISTOPHER BOSANQUET as director of corporate communications. She was a director of Financial Communications.

Mr Jahar Sengupta has been appointed a director of CHLORIDE GROUP. He joined Chloride India in 1983 as a management accountant. He was appointed managing director in



1970 and chairman in 1983 and will retain both these responsibilities. He is a non-executive director of the main board of the Reserve Bank of India and of the Imperial Chemical Industries company in India.

Dr John Ault, managing director of Westland Engineers, has been appointed chairman of the Confederation of British Industry's south west region. He succeeded Mr John Gough, deputy chairman of Klenesee Holdings. New vice-chairman is Mr Pat Darley, deputy chairman and chief executive of Bridport-Gundry.

Mr R. E. Frank has retired as chairman and chief executive of CONCORD INTERNATIONAL (CURACAO) NV, and has been succeeded by Mr Tom Welsh. Mr Welsh is executive director

Europe of The Hongkong and Shanghai Banking Corp, based in London. Mr Michael J. Wilson has been appointed chief executive of Concord International. He was with Barclays Bank International. Concord International (Curacao) NV, is a subsidiary of The Hongkong and Shanghai Banking Corporation which holds over 70 per cent of shares; other shareholders include Philadelphia National Bank, Banque Worms SA and Nedbank.

Mr Peter Richardson has been appointed sales director designate of MCCORQUODALE VARNICOAT and will join the company in early November. Mr Peter Brook has been appointed vice president of Trapex. Both are marketing/sales director design-MCCORQUODALE companies.

Mr Ian Jones has been appointed sales director of DAF TRUCKS (GB) from November 5. He joins from Austin Rover.

Mr Robin Shelley has been appointed to the board of HERBERT MORRIS, responsible for worldwide sales and marketing. He was with Sparrow Herbert Morris is a subsidiary of Davy Corporation.

MORCEAU FIRE PROTECTION has appointed Mr Robert J. Donaldson as general manager, Aberdeen. He recently relinquished his position as manager, offshore and recruitment division Aberdeen Service Company (North Sea).

Mr Brian C. Lewis has been appointed deputy general manager computer division of NEC BUSINESS SYSTEMS (EUROPE), European subsidiary of the Japanese NEC Corp.

Mr J. M. Middlemas will be leaving the partnership of Touche Ross and Co on December 31 to take an appointment from January 1 1985 as an executive director of LIBERTY HOLDINGS with a primary responsibility for the international interests of the Liberty group.

CSE AVIATION has appointed Mr Rex Poatina, presently product support director, as managing director of CSE AVIATION, a division of the parent company, from January 1985.

Mr L. A. Edwards, who has been chairman of STORNO for the past two years, takes over as managing director from Mr Bernard Fitzhugh who will be responsible to Mr Edwards for special assignments. Mr Eileen Lundgren who has worked for several years with Stormo in Sweden, West Germany and the UK, has been appointed technical and operations director.

RENELEC, mechanical and electrical specialist in the Lovell Group, has appointed Mr Geoff Crowder as a director. He joined the Horsham branch 20 years ago.

National Australia Bank Announcement

From October 1, 1984, our legal name will change from National Commercial Banking Corporation of Australia Limited to National Australia Bank Limited.

In all correspondence, other than in legal documents, we shall be known as

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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Export Assist

A shared risk in opening up overseas markets

BY TIM DICKSON

HOW DOES a new company persuade customers to take it seriously?

When Christopher Manners and his colleagues set up Rigdon UK 11 years ago the newly formed venture was at least able to point to success in the successful American company whose environmental protection equipment it was licensed to manufacture.

But since starting another business just over 18 months ago—this time in the service sector—Manners admits that credibility has been much harder to prove.

The 49-year-old chartered engineer established Export Assist at the end of 1982 because he realised from personal experience that people running small businesses need help. His company is a three-man consultancy which helps clients develop their export sales, specifically through finding, monitoring and supporting agents and distributors throughout the European Community.

"I had been Rigdon's managing director for almost 10 years," he recalls, "but as in any small business I was constantly swept along by the day-to-day pressures, I was involved in every aspect of management and I was forced to wear several hats at the same time."

"Rigdon has done very well in domestic markets but my real interest was in the commercial and export side and because of all my other commitments I never had time to develop this activity. Frankly, it was frustrating."

Manners took the plunge and resigned as Rigdon's chief executive in early 1982 to concentrate on developing his ideas. Appropriately enough, the first contract was with his old company (where he remains on the board as a non-executive director) but he has now found 15 in the process of finding a total of 18 agents/distributors for 11 clients.

"The only way I can persuade companies I'm serious is to show that in each case I am putting some of my own money up front. Of course, we insist on being paid a certain amount before we start working but if the job isn't completed satisfactorily we return the money."



Christopher Manners putting up some of his own money

factorily Export Assist loses out as well.

claims that no prospective client has yet "pook pooked" his service and that those who decided against hiring him either did not have the money handy or were not quite ready to begin exporting at the time.

Export Assist offers two distinct services. The first is a glorified form of headhunting, but undertaken only after a thorough study has been made of the client's products, overseas markets, and financial position. "We only deal with technical products," says Manners. "The idea is to build up a picture of the company which can take two to three days. We will not work for clients who are not prepared to take this trouble."

He adds: "It's easy to find any old agent but the real test is whether he is going to sell the product or range of products effectively."

Manners believes the key to Export Assist lies in the back-

up facility once an agent or distributor has been appointed (the final decision, incidentally, rests with the client).

"Essentially we like to become the client's export manager for two to three years. We visit agents once every month to six weeks, find out what their problems are and encourage them to get out and sell. You've got to reach a position where the agent is doing so well he can't afford not to sell your products. You don't do this by staying at home."

Export Assist receives a commission on sales—"if the agent does well, everybody does well"—and promises it will withdraw from the scene as soon as clients feel they can cope on their own.

Manners admits that his highest competition is probably the British Overseas Trade Board's Export Representative Service, under which companies can acquire through the relevant embassy staff details of potential agents and distributors. Advertising and Chamber of Commerce newsletters are also often used by budding exporters.

Manners argues that while these methods may work out more cheaply if all goes according to plan they are more "hit and miss" than going to Export Assist.

"We charge the equivalent of two visits to the continent to find the right person," he says. "If £1,000 is a typical case, of which two thirds is payable in advance and non-refundable. The fact that we are overseas anyway obviously lowers the cost."

Manners believes he is well placed to expand his activities, notably because of the way he has started the business by riding "piggyback" on an established and successful importing agency. "We operate from the same offices, can use all their facilities, and can call on their resources, including staff, if we need to. We even use their receptionists who answer our phone when the office is unmanned. In my experience it's much better than having an agent—that gives callers the impression that you are very small. In the end it all goes back to credibility."

BILL BROWNE and his three partners did not give the Swiss company the entire share merely an arm and a leg, but 66 per cent of the equity in the small business they had established.

It is a situation most founders of small businesses would view with horror; many start up so as never to have to work for anyone else again; many stick to loan capital to keep a business "all their own."

Browne says: "We went in with SGS for two reasons: we needed large-scale financial support and security, and the SGS group was a service organisation with a ready-made market."

SGS is the Geneva-based Société Générale de Surveillance, the biggest independent inspection organisation in the world. Privately owned, and formed in 1876, the group has made its living out of quantity and quality checks and related services. It oversees transactions and operations to do with buying, selling, trading and transportation of raw materials, commodities and industrial goods.

But it was not for traditional activities like inspection of each year's Brazilian coffee beans that SGS wanted Browne's company. Browne, a design engineer, and Danny Constantinas, a metallurgist, had formed a team with a nuclear physicist and a production engineer to set up Sonomatic, specialising in high-technology, non-destructive testing. They soon found it impossible to go

When wider horizons can outweigh equity control

Ian Hamilton Fazey reports on SGS Sonomatic

it alone.

That was in 1978. SGS's clout and backing has since enabled Sonomatic to develop a wide range of mechanised and automated ultrasonic inspection equipment.

It is used for tasks like monitoring corrosion on North Sea petrochemical platforms, weld inspection in high pressure pipelines, and in-service testing for microscopic, potentially disastrous faults in nuclear power stations.

Browne, who is both technical director and general manager of SGS Sonomatic (as the company is now known) thinks it unlikely that the equipment could have been developed, or markets attacked so successfully, without getting into bed with a big international group.

Apart from finance running into many thousands of pounds—high-tech R and D is risky, expensive, and therefore unattractive to conventional money-lenders such as banks—the little company's ethos and direction fitted with SGS and Sonomatic did not have to bear the costs of market develop-

ment. On the other hand, large companies that do a lot of R and D sometimes find their coffers unworriedly short on commercial nous, and not always comfortable with tight cost controls.

Things can be different when the scientists also have a share of the action. Browne and his partners each kept 33 per cent of the equity, which provided incentive while transferring the bulk of the risk to the majority shareholder.

At the same time, that risk was tiny for a group of SGS's size, which has grown by acquisition to 123 member companies operating in 180 countries and employing 12,500 people. World turnover is currently about £27m.

Such an arrangement also gives the small businessmen the chance to get out with some funds. SGS wrote the necessary options into the agreement and two of the original partners have used them, one to move to another job and the other to "retire" to academia.

SGS's options, however, include the right to buy out the equity held by Browne and Constantinas. The Swiss intend to do so. But can an alliance founded on mutuality of self-interest continue to work under such changed circumstances, especially with both men only 35 and quite capable of using the money they will get to do something else?

Browne says that more attractive incentives are under discussion and that the company's latest developments make it unlikely that he and Constantinas would wish to ball out. Becoming bigger fish in an ever-bigger pool is part of it: for example, Sonomatic, despite having only £850,000 of turnover, has just taken over a compatible service organisation called Ultratest to form its own £3.2m mini-group within SGS, with Constantinas as group managing director.

But what the two men and even more exciting is the chance to operate in the U.S. exporting unique technology developed by the Atomic Energy Research Establishment at Harwell.

A predictable way of avoiding going under

FOREWARNED is fore-armed. This is as true of a company's cash resources as any other aspect of a business. If you don't know how cash is coming in or going out how can you expect others to support you through a financial crisis; conversely, if you do, you should expect your creditors' willingness to rise accordingly.

Consider the following hypothetical situation: Lionel Lawrence, manager of the High Street branch of Barwest Bank, receives an advised call for help from Albert Curtis of Widget Engineering just as he is about to read the morning post. "I need £2,000 to pay the wages this afternoon," pleads Curtis. Lawrence, long suspecting that Curtis was an optimist, tells Curtis to come and see him later that morning.

Turning to his post he finds a letter and enclosures from George Goodbody of Expanding Manufacturing. The nub was in one sentence: "As you will see from the attached projections, we shall require additional funding of £7,500 the month after next. The forecasts indicate that we may expect this to be repaid in full by the end of the following month."

Lawrence surveys the attached analysis sheets and scribbles "Agreed" in the margin of Goodbody's letter. Meanwhile, Curtis is trying to work out why he has not got the wages money. Widget has been very busy, selling more than it could make, with orders still pouring in. If he had not had to pay each on the nail for extra raw materials (one day he really would get down to sorting out his stock control) and if Hoskins Assemblies had settled its account, on



CASH FORECASTING

time, he would have been quick in.

About nine out of ten small companies that fail are run by people who behave similarly. Such companies go under not because their goods are not wanted but because they have sold too many of them. They may be very profitable but all their cash is tied up in stocks and in money owed by customers, so they cannot raise enough for today's bills.

This is known as over-trading. It can be avoided largely by preparing simple cash forecasts and keeping them up to date on a rolling basis. Every month you should forecast cash in and out for three months ahead. This should be near enough to be predictable and should be regarded as a crucial management tool.

The technique is to list the receipts you expect to receive and deduct from them the payments you know will be due. List your customers and write down under the appropriate month when you think they will pay you. Do not kid yourself: base your forecast on order date and paying record and do not expect leopards to change their spots. Slow payers will inevitably always be that, especially if they are big companies.

List your costs underneath

the lines of totalled receipts, remembering to include quarterly items such as fuel or phone bills and half-yearly ones like rates. Then do your sums. Will you have enough cash each month or not?

Whatever the case, the forecast will be wrong because you will start reacting to it. It may prompt you to chase up slow payers or defer some payments until your creditors start chasing you. It is because such forecasts are out of date as banks as they are made that many managers cannot be bothered to do them.

But good managers, like George Goodbody, use them as a tool. When they need to ask their bank manager for help they can do it well in advance and without ringing alarm bells.

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THE ARTS

The Royal Academy/William Packer

Baron Thyssen's triumphant one man show

The very idea of great works of art, indeed of art of any standing being held in private hands, seems rather to touch the collective nerve in a democratic age...

How unfair it is: but the example of the dog in the next edifying, and a moment's pause shows us just how silly it is. For the logical extension of that serious reflex into principle would argue the state as the only legitimate patron...

There is a further, perhaps even more fundamental point to be considered. All art is new art once, and there must always be a first patron who, by the very nature of things, is rather more likely to be a private person than a public institution...

Naturally we look to what others have on their walls, and always it is exciting and rewarding to come upon something great and special and unexpected in the ordinary way...



'Twice Hilde II', 1923, by Karl Hubbuch, and Max Beckmann's 'Quappi in Rose', 1932-34

charged up and activated, and brought to life. All artists know that public collection does their reputation no end of good, but they want their work to be loved as well.

Baron Thyssen-Bornemisza inherited from his father a share of a magnificent collection of Old Masters, but one that by personal interest and prejudice barely extended beyond the 18th century.

is the demonstration it makes that it is still possible to match range of interest to work. Item by item, of the highest quality.

adduced, cross references made, that were never thought of in the purchase. These paintings hang in the usual way of things in the more particular furnished spaces of daily domestic life...

New York Theatre/Frank Lipsius

A lot of little things

Little things mean a lot to the playwrights represented at the outset of the new season on and off Broadway.

While the quilts give a visual as well as thematic focus to the show, there is none of the quilting women's passion for organization in the bee-down music and random comments of worthy but dull women that passes for a script.

David Rabe's Hurlburly at the Ethel Barrymore sees value in a lovely early grey abstract upon a tree is elsewhere, the one quite small and the simplest of grids with red and blue, the other a larger canvas from his last, ebullient period in New York, the surface articulated by coloured tape.

Director Mike Nichols puts some shape into the messy indulgence of a scribble with an all-star cast stuck with monologues relieved by characters' slipping each other on the back and traipsing from living room to kitchen and upstairs in Tony

Swalon's functional middle-class jungle-but set.

Until Judith Ivey's entrance in the second act, the women, played by Sigourney Weaver and Cynthia Nixon, are unappealing examples of the men's misogynist fury, while Ron Silver and William Hurt interact as intelligent but childish room-mates in a contemporary variant of the odd couple, though Harvey Keitel and Jerry Stiller as friends passing through take the male-bonding rituals to excess.

The little thing in Blue Window is a missing tooth, in Craig Lucas's story of a dinner party in which the hostess breaks her front tooth as guests are about to arrive. Showing the first discernible influence of music videos on drama, the play at Theatre Guinevere follows the guests in their preparations for the party with snapshots of music and little habits approximating the changing scenes of a rock video.

The little thing of Pop Master Ronnie, a "partisan review" at the Village Gate, is the expatibility of the American President, who is mercilessly parodied in songs like Nine to Twelve, about Presidential working hours. The mindless ambition of the 1930s generation also gets its share of abuse in the funny hour-long production that is more notable for cartoonist Garry Trudeau's clever bantering lyrics than Elizabeth Swado's versatile but mundane tunes.



William Hurt and Sigourney Weaver in 'Hurlburly'

Saleroom/ Antony Thorncroft

Sotheby's autumn sales of Islamic art made a good start yesterday morning, with manuscripts and miniatures totalling £228,856, with just 5 per cent unsold. The top price, and above the high estimate, was the £71,500 paid by the London dealer Michael Goehdus for a Mughal portrait of an elderly scribe painted in 1615 by Farrukh Beg, the outstanding court artist of the period.

Other high prices were the £28,600 from Mags for a blue vellum Qur'an leaf of the early 10th century; £26,400 (three times forecast) for a Qur'an section, Ottoman, of the 16th century; £25,300 for an illuminated Ottoman firman of Sultan Murad III (1574-95); and £24,200 for a Qur'an from Persia, late 16th century.

Rozhdestvensky/Barbican Hall

Max Loppert

It has been a while since Gennady Rozhdestvensky made his last London appearance, as chief conductor of the BBC Symphony Orchestra. His return, this time to lead the London Symphony in three Barbican concerts (and also to conduct the Newberry for the Royal Ballet) is very welcome; for in the night music his gifts are demonstrably unique, and still exhilarating to encounter.

Each of the works therein, the Rimsky-Korsakov Coppicchio spagnolo, the Prokofiev Lieutenant Kijé Suite, and the Chalkovsky Fourth Symphony, came up fresh, colorful, and full of original (but never egregiously insistent) detail. Rozhdestvensky possesses the knack of striking a tempo a degree or two slower than the traditional response to the score marking, which in the Rimsky showpiece and in the Prokofiev suite made an effect of delightfully deadpan wit; it also encourages broad phrasing and a warmly unstrained orchestral sonority.

Strangely, the LSO responded to such encouragement with less than its surest virtuoso form - though this orchestra was, after all, Rozhdestvensky's first London concert link. It

clearly takes more than a single concert for the link to be firmly re-established. Wind and especially brass solos were scruffy and accident-prone throughout; when the violins came to dig into a big unison melody, intonations of back-seat "passengers" were rather too apparent for comfort. Such flecks and flaws failed to spoil a magisterially broad reading of the symphony after the interval, the kind that draws the drama out rather than instantly imposing it. But what an erratic orchestra this now is!

In Monday's Muldowney review, a missing word reversed the sense of a crucial sentence: "one is left in doubt" should have read "one is left in no doubt" that the period flavour of the concerto is relished.

Gilets/Festival Hall & St John's

David Murray

Since Rusdie is particularly reluctant these days to permit his musicians to travel abroad, we are particularly fortunate to have had another visit by the pianist Emil Gilets. On Sunday he appeared with the Philharmonia Orchestra to play Chalkovsky's First Concerto (which, after all, had its premiere in the West), and yesterday he gave a BBC Lunchtime Recital in St John's, Smith Square. He was in lean form, trivial (but numerous) finger-slips notwithstanding.

He gave a towering performance of the evergreen Concerto, as formidable and big-boned as expected, but ethereally tender in the Andantino semplice. It is not easy to explore so many expressive facets of the work without reducing its scale in some passages. Gilets made light of that problem, of course, and also surmounted the chal-

lenge of sounding freshly committed in a piece that he must have played in uncountably many concerts. He was efficiently abetted by the Philharmonia under Paavo Berglund, one or two differences of opinion were swiftly ironed out by left-hand signals from the pianist. The concert was completed by a brisk Beethoven Seventh, also very efficient (if a bit faceless), with the Finale excitingly whipped up.

Monday's solo recital gave us a fuller view of the artist. He offered a group of seven Scarlatti sonatas in a variety of moods, and Debussy's Pour le piano suite with Ravel's dances as encore. His Scarlatti is utterly individual; lavish use of the pedal, such as few up-to-date Western pianists would dare to emulate, but little else that one would call "romantic". Gilets affects no period

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Opera and Ballet

PARIS

Macheth conducted by Georges Frétre in Audouin Vitès' new production with Renan Brusson alternating with Emma Grandjean in the role of Macheth and Shirley Verrett alternating with Ghena Dimitrova in that of Lady Macheth. Paris Opera (2895022).

La Zarzuela - An anthology created and revived by Jose Turiso at the TNP-Cibielit (2354444).

WEST GERMANY

Cologne Opera: The highly acclaimed television production of La Cenerentola, sung in Italian, returns with Alberto Rinaldi and Janice Hall. Tickets are Marie Stastnyar outstanding in the title role. Die verkaufte Braut produced by Rudolf Neidhaas, has Hans Prochaska making his debut as Hans (20701).

Munich, Bayerische Staatsoper: Don Pasquale is worth a visit with Julie Kaufmann and Paolo Montarsolo. (21551).

LONDON

English National Opera, Coliseum: The new production of Madam But-

terfly, though overdetailed and sometimes rib-nudgingly irritating, shows strong determination to show the old warhorse in a striking and often harsh new light. Janice Cairns takes the title role. John Manos conducts a wonderfully lyrical and fluent account of the score. The Macon revival introduces Frances Gimza and Anthony Rolfe Johnson as Massenet's principals. The Barbican's production of La Cenerentola, directed by Alan Opie, Della Jones and John Brecknock. (3383181).

NEW YORK

Metropolitan Opera (Opera House): The premiere of Jean-Pierre Ponnelle's production of La Cenerentola directed by James Levine and starring Renata Scotti, Tatiana Troyanos and Kenneth Riegel. Highlights a week that also includes Verdi's Otello conducted by August Everding and Ming Cho Lee's production of Lohengrin with soprano Anna Tomowa-Sintow and tenor Plácido Domingo. Nello Santi conducting Rigoletto. Neeme Jarvi conducting Eugene Onegin and Julius Rudel conducting Otto Schenk's production of Les Contes d'Hoffmann. Lincoln Center (3828000).

Next Wave Festival (Brooklyn Academy of Music): Meredith Monk and Plog Chang collaborate on a mixed media science fiction work called

THE GAMES to inaugurate this year's festival. (6364100).

CHICAGO

Lyrical Opera (Civic Opera): The company's 30th season opens with Eugene Onegin conducted by Bruno Bartoletti with Mirella Freni as Tatiana and Wolfgang Brendel in the title role in Pier Luigi Samaritani's production; and Willy Decker's production of Arabella with Kiri Te Kanawa in her local debut and Ingar Wernli as Max. Conducted by John Pritchard. (3322244).

VIENNA

Staatsoper (3324/2655): Tosca conducted by Stein with Aragall; The Barber of Seville; Lulu conducted by Schirmer with Fusthöder, Adam, Zednik; premiere of Krenka's Karl V conducted by Leinsdorf with Reich, Armstrong, Janowitz. Volkoper (3324/2657): Die Fledermaus conducted by Bauer-Thoss; Hello Dolly conducted by Bibi; The Merry Wives of Windsor.

NETHERLANDS

Amsterdam, Carre Theatre. All week (except Mon) the acclaimed National Ballet production of Romeo and Juliet, choreographed by Rudi van Dantzig. The title roles are danced by Jane Lind and Barry Watt; Alexandre Rabin and Hanny Juriens/Jeanette Vondersaar and Lindsay Fisher. Sun and Wed are museum performances only (14.00). All other days (8.15pm) start. (225225).

Film Festival / New York

Frank Lipsius

Despite the varied sources of entries for the New York Film Festival, American distributors make a special effort to be included, especially with films with less than obvious mass appeal. Sergio Leone's nearly four-hour new epic, Once upon a Time in America, takes a nostalgic view of a Jewish gang in the 1930s. Though it has major names like Robert De Niro, Elizabeth McGovern and Tuesday Weld in it, the length, subject matter and leisurely explored plot gave Warner Bros good reason to include it in the festival. The very complexity of the story, with flashbacks to various periods in the principal characters' childhoods, makes the film appropriate here rather than as a successor to The Godfather or even the director's earlier Italian westerns.

More straightforward - and also more dependent on finding an audience at the festival - is the thoroughly American documentary, The Times of Harvey Milk. The documentary, narrated by playwright and actor Harvey Fierstein, uses news footage and interviews to explore the career of San Francisco's avowed homosexual politician, who was assassinated by mayor George Moscone in 1977.

A charismatic figure who both inspired and rode the wave of gay political action, Milk was killed by a fellow San Francisco supervisor who tried to be reinstated after

abruptly resigning. Milk and Moscone opposed the reapportionment, though director Robert Epstein's careful, elegiac film notes that Milk had long suspected that he might be the target of an assassin.

Besides including well-known directors like François Truffaut with Two English Girls and the Continent, the festival is following careers of American independent film makers previously represented. Victor Nunez's Gal Young 'n' was shown in 1978. His second feature, A Flash of Green, is in the festival this year. Based on a John D. MacDonald mystery set in West Florida, the film teeters uneasily between Nunez's independent approach and the obvious commercial element of the story.

Ed Harris stars as a local investigative reporter torn between his own conservatism and feelings and the chance to make a lot of money supporting property development in the bay on the edge of town. The case with which he takes a bribe belies the supposed ambivalence, but the film burrows further into the plot through short scenes of bewildering variety. Though mysteries tend not to be frivolous, they are expected to keep up a fast pace and remain aloof from this film's tendency to be portentous and deliberative.

Missing from the festival this year are any Third World produc-

tions, with all the films coming from Australia, Europe and America, apart from Brazilian Nelson Pereira dos Santos' Memories of Imprisonment, based on a 1930s novel by Graciliano Ramos, and an uncut version of Kon Ichikawa's 20-year-old Tokyo Olympiad.

Lennart Hjulstrom's A Hill on the Dark Side of the Moon is a Swedish film with an elegance deriving of its 1980s setting. Based on a real romance between a precocious feminist and scholar, both Russian refugees in Stockholm, the film reflects the reserve of the times and the hesitancy of the couple to commit themselves to their surprising attraction to each other. This first feature film for the director of the People's Theatre in Götting shows a sure touch in exploring the story, though it could move more expeditiously toward the couple's inevitable union.

Little restraint is evident in Maurice Pialat's A Nos Amours, which supposedly observes pubescent love in a French summer camp when it in fact seems embarrassingly stuck on the film makers' fantasies. Sadrine Bonnaire's ripe and youthful attractions encourage the camera to focus on what, in another setting, would be considered soft porn, but in the wholesome setting of the New York Film Festival passes as just another French enigma.

Bob Hope / Dominion

Antony Thorncroft

It is nonsense to say that the western world does not revere old age - any entertainer who keeps going beyond seventy is certain of an ovation from his audience; if you make eighty you get a standing ovation. Ask Bob Hope.

Not that he did not deserve it on Wednesday night. For around an hour he coolly delivered one liners with the precision of a galling gun and if many made you smile at meeting again an old familiar friend some were newly minted. Bob Hope cannot need the money; he is working because he enjoys his public and his public was obviously very happy to see him still looking spruce and sounding sardonic.

Most of his routine is built around his age - he is now eighty. He tells of sitting with that other octogenarian comedian, George Burns, in Los Angeles, holding hands and trying to contact the living; he sings of doing "for Lillian Fawcett what I did for Lillian Gish"; he says he might visit

Soho after the show - "to window shop."

Not surprisingly in such company some of the jokes, too, carry the respect of age. The man with the deaf wife (and eighteen kids) who every night asks her "do you want to go to sleep, or what?" must have a music hall provenance, but delivered as part of an unstoppable flow, what does it matter. There was one quick look at a crib to see how his memory was doing - "I got it all in" he says with amazed pride - but for the rest it was a considerable achievement for experience and charm, even if the necessary concentration meant that some of Hope's traditional cheeky exuberance has gone.

There was the odd gay joke to show a contemporary side. Golf got more than a mention, as did religion, obviously now a relevant topic for him. He was gentle about Reagan, avoided any local political asides, and once or twice included American references beyond a British audience.

INTERNATIONAL GUIDE TO THE ARTS every Friday in the Financial Times

ICELAND'S ECONOMY

Rumbles from a social volcano

By Kevin Done, Nordic Correspondent, in Reykjavik

THE RASH of strikes and growing social tensions that have hit Iceland recently are threatening to blow off course one of the world's most daring experiments aimed at restoring order to an inflation-ravaged economy.

Eighteen months ago Iceland faced an inflation rate that for short periods was over 180 per cent. Its new centre-right government opted for radical medicine. But for many, the cure is turning out to be worse than the disease.

A volcanic island in the wind-swept North Atlantic, Iceland is used to dealing with natural eruptions, but the current social disturbances set off by its economic shock therapy are a new experience.

The patience of public sector workers, who claim the purchasing power of their wages has dropped by 25 per cent in two years, has snapped. Two weeks ago they went on strike demanding wage increases of 30 per cent.

The best the Government has offered so far is 3 per cent from September 1 and a further 3 per cent in January, together with a promise of unspecified cuts in income tax.

Iceland is something of a test case for countries trying to beat hyper-inflation. "In May 1983 we had a similar inflation to Israel of 130 to 150 per cent," says Mr. Thorgeirsson, chairman of the Conservative Independence Party, the biggest in the ruling coalition. "Israel's inflation is now over 400 per cent and we are down to 15 per cent."

There is much at stake in the wave of labour unrest. This is the acid test of whether the government can make its policies stick," says Mr. Johannes Nordal, governor of the central bank.

"We are living through the aftermath of the enormous shock of changing from 150 per cent inflation," says Mr. Magnus Gunnarsson, director of the Icelandic Employers Confederation.

"If we lose control now it will take a generation before we can try again."

The government's hard line meant that many public services are at a standstill. More than 11,000 of the island's civil servants and local authority workers are on strike although transport workers in Reykjavik



Fishing: 70 per cent of export earnings

broke ranks yesterday and returned to their jobs. Schools are shut, buses have not been running, postal services have ceased and the television and radio stations are off the air.

The island's newspapers have been closed for nearly five weeks and telex and telephone links to Iceland are at best sporadic. Most importantly, leaders of the public sector union BSRE are seeking to increase pressure on the government by trying to stop flights to Keflavik, the island's international airport, and by preventing ships from offloading at ports.

The strike by customs officials at the airport forced the government at the weekend to draft in the island's chief of police to stamp passports and carry out rudimentary security checks to keep flights operating, but a skeleton customs service has since been restored.

The first lay-offs in industry are starting this week as the flow of raw materials through the ports begins to dry up. Several ships are anchored outside Reykjavik because pilots are striking and cargoes cannot be cleared by customs.

The increasingly hard-line action being used by both the

Government and the strikers have shocked many older Icelanders. With a land mass greater than Ireland or East Germany but a population of less than 240,000, Icelanders are used to working together to cope with the rigours of life close to the Arctic Circle. They are generally on Christian name terms with each other and are even listed in the telephone book under their first names.

The present acrimonious atmosphere is blamed in part on the unusual Finance Minister, Mr. Albert Gudmundsson, 61, who is responsible for negotiations with the public sector union. He was quick to call its action a political strike.

Mr. Gudmundsson was a notable professional football player in the 1940s and 1950s with clubs such as Glasgow Rangers, Arsenal of London and AC Milan. A populist politician, he started the union days before the strike began by refusing to pay public sector workers their salaries as usual one month in advance. That move seriously undermined the union's meagre finances.

The strike has taken other unusual twists. No sooner had the state television and radio closed two weeks ago than illegal

pirate radio stations sprang up. One in the capital was being run by leading members of the Independence Party, the main government party, who are campaigning to break the state's broadcasting monopoly.

"It's as if the BBC and ITV closed down and the Tory party in England began sending out radio broadcasts," said one of the radio's operators.

Police searching for the transmitter were refused entry to the party's headquarters by party officials, backed by Mr. Gudmundsson on the grounds that they had no search warrants. The equipment, however, was seized last week.

Meanwhile the police, who are also members of the striking public sector union but are forced by law to stay at their jobs, had to hear government ministers being interviewed by the illegal radio stations. They demonstrated their solidarity with the strikers by a march in full uniform through Reykjavik with placards reading: "We are policemen not slaves."

Can the government stay the course?

Inflation has been cut to around 13 per cent through the bold programme launched in May 1983. Wage indexation was abandoned, existing wage agreements were extended for several months and low nominal pay rises were imposed during 1983 and the first half of 1984. The currency was devalued by 14.6 per cent but has since been held firm, while successive steps have been taken to de-regulate financial markets. Most interest-rate controls were finally swept away in August.

The measures have coincided, however, with a deep recession in the Icelandic economy, one of the most volatile in Europe because of its dependence on the fishing industry, which accounts for about 20 per cent of GNP and 70 per cent of export earnings. But their form has slumped disastrously in the past three years.

The cod catch—the most valuable part of the total—has fallen from 461,000 tonnes in 1981 to an expected 350,000 tonnes this year. GNP overall has fallen almost 10 per cent in three years and living standards by 17 to 18 per cent over the past two years.

At the same time inflationary expectations are still to be broken, and interest rates have

floated up to around 26 to 28 per cent, some of the highest real rates in the world, since controls were relaxed in August.

The government's aim is to get inflation down to 10 per cent by the end of next year, but at a recent dinner party held for Professor Milton Friedman in Reykjavik, most local economists pessimistically expected inflation to rise to 30 to 40 per cent next year.

With hindsight government officials admit that the main problem since May last year has been the failure to follow sufficiently strict fiscal and monetary policies to back the original package.

However, the consequence—unemployment—is still largely unacceptable in Iceland. Despite the prolonged recession, the jobless total has barely moved above 1 per cent.

Instead, foreign borrowing has helped fuel a construction boom in Iceland in both the public and private sectors. A new central bank is under construction as well as a radio and television headquarters, a national library, a theatre and an airport terminal.

Credit demand has remained high, despite strongly positive interest rates, with many traveller owners in financial difficulties and households trying to maintain a standard of living in excess of income. Leading in the banking system jumped by 50 per cent in the 12 months to September.

With unexpectedly high inflation earlier this year, the current account has slumped back into a deficit of 4 to 5 per cent of GNP, foreign debt stands at more than 60 per cent of GNP and the burden of servicing this debt is equal to about 22 to 23 per cent of annual export earnings.

To hold down pay rises, Mr. Steingrimsur Hermannsson, the Prime Minister, is trying to tempt the unions with a package of substantial income tax cuts to sustain the purchasing power of wages. The only resort left appears to be cuts in government investment expenditure or, just as likely, increased borrowing.

A priest who addressed the opening of parliament last week asked rhetorically if the country did not already have enough to live on, "maybe not in order to play kings, but at least enough to be men."

World motor industry

The tough road that lies ahead

By Kenneth Gooding, Motor Industry Correspondent

THE MOTOR industry worldwide could immediately dispense with 40 per cent of its labour force yet maintain car output at current levels without the need for new equipment. That, at least, is the conclusion reached by Mr. James Womack who, with a team of industry experts and researchers, has spent the past four years analysing the future of the automobile.

In 20 years time, after the introduction of new production technology, all manual labour on car assembly lines—currently the most labour-intensive place in any car plant—will have gone. Other manual work, for example in the design areas, will also be eliminated, along with several layers of management.

Mr. Womack says that the reaction of the major car companies to these findings has been "very favourable."

Greater job security would increase workers' commitment and reduce their fears of displacement by the new technology. Increased worker participation would help lower costs and brighten attention to quality.

Mr. Womack says that the introduction of new production technology will change a low-tech industry to one that is vital and high-tech but with many fewer people.

"The industry could be re-born from its own efforts—but at the expense of jobs," Mr. Womack said in an interview. "The challenge it faces is how to introduce Japanese management techniques and the new technology to change a low-tech industry to one that is vital and high-tech but with many fewer people."

Mr. Womack, from the Massachusetts Institute of Technology, was in London for the launch of a new book which distills the wisdom accumulated in seven of the major car-producing countries. He and his colleagues conclude that, compared with the peak reached in 1979, employment in the industry will fall by 37 per cent, or 1,362,800 jobs, by the year 2000.

Information on production and technological changes and would help to sustain institutions giving labour direct participation in decision making.

The authors point out that flexibility would help in the introduction of new technologies and the new forms of work organisation associated with those technologies.

Mr. Womack adds that government will also have to play their part. There should be tax changes where necessary to encourage share ownership by workers; governments should facilitate the creation of flexible compensation systems and encourage a shift towards the payment of employee bonuses through appropriate changes in tax and legal policies.

They also need to create retraining and relocation programmes and provide temporary income support for displaced workers.

The effort would be worthwhile because, according to the study, the motor industry is almost certain to continue as the world's largest manufacturing enterprise.

That was by no means part of conventional wisdom at the time when the research began: the industry was just settling down from the convulsions which shook it during the two world oil supply crises.

Other theories common then have also been overturned: One was that intense pressure for energy conservation and environmental protection would make the small or light car the standard-sized vehicle in all

markets—paving the way for a "world car."

A second assumption was that competition in the new homogeneous product would be based increasingly on price and that high manufacturing volume would be the key to low cost.

Thus it was thought that six "mega-producers" would coalesce out of the 20 assembly companies in the Western world in a race to keep ahead in economies of scale.

The programme identified four factors which have completely altered this vision of the future:

1. New production hardware is lowering the minimum annual manufacturing scale for individual product lines—and will lower it further in the future.

2. The world's car markets have not switched to one single type of vehicle, as previously predicted.

3. The upshot is that in 20 years time there is likely to be just as many car companies as today. The declining minimum efficient scale in manufacturing will give the medium-sized and specialist producers a "more level field on which to compete."

Mr. Womack adds that government producers will move car assembly to low-cost countries. The industry is at the forefront in the use of new technology requiring a great deal of know-how and a highly skilled workforce; it requires huge capital resources—elements more freely available in the industrialised countries than the developing world.

"The Future of the Automobile," £16 from Alan & Unwin in the UK and from MIT Press in the U.S. and Japan.

A soft landing for sterling

From Mr R. Heineemann

Sir,—One of Mr Robeson's arguments (October 12) against sticking to the European monetary system is now becoming irrelevant.

It is quite possible that sterling's petro-currency status will diminish significantly over the next few years as North Sea oil production peaks, net exports of oil are reduced and British Gas imports high priced Norwegian supplies of natural gas. All these trends will be likely to significantly reduce Britain's current account surplus on the balance of payments and cause a severe sterling depreciation.

The time is now ripe, serious consideration should be given to the problem of how to prevent a severe depreciation and upsurge in inflation, undoing the good work achieved in reducing the rate of price increases. Joining the EMS to assist a "soft-landing" for sterling in the late 1980s is a real policy option.

R. P. Heineemann, 12, Greystoke Road, Capesham, Reading, Berks.

Relief from the desert

From Mr W. Grey

Sir,—While admiring Mr P. W. R. Robeson's objections (October 12) to full UK membership of the European monetary system for their heavenly length, may I point out that similar arguments were advanced for years, at even greater length, against UK membership of the EEC? And where did that get us?

Mr Robeson wasn't even being consistent. Having claimed that none of the currencies of the D-mark bloc, which according to him is what those participating in the EMS exchange rate mechanism make up in essence, have anything like the "international investment and trading clout of the pound," he nevertheless thought it "extremely unlikely" that the pound would keep pace with a rising D-mark once the dollar—whose continuing strength he gave as the reason why the EMS has been so stable for the past 18 months—began to fall. Can he have it both ways?

As for his preference to wait until there is a more general return to international exchange rate stability—including that of the European and the Japanese but also and especially the Americans, this would, of course, make the EMS, or any system like it, quite unnecessary because the same commitment to fundamentals would then have had to be demonstrated by all concerned. In the meantime,

Letters to the Editor

Isn't an oasis a precious relief from the desert? W. Grey, 12, Greystoke Road, Capesham, Reading, Berks.

The Housing Defects Act

From Mr D. Lloyd

Sir,—Mr Ian Gow, Minister of Housing and Construction, has shed some interesting light on the expenditure link for reinstatement of houses under the Housing Defects Act in his letter (October 5).

It does, however, overlook a significant point made in my previous letter (October 1) in that it will be a very long time before schemes are approved to allow work to proceed on repairs. It must also be stated that the expenditure link for type of house named in the Act can vary from minimal to very severe from area to area and even within one estate; thus the extent of repairs required to any one privately-owned property will similarly vary.

The building societies, however, look as if they will insist on a dependence which totally moves any dependence on the existing structural members whether they are perfectly sound or not in order to be some marginable. This will result in an unnecessarily high burden on local authorities and the taxpayer and in cases where there are very high numbers of privately-owned properties, local authorities will be unable to meet such a bill without drastic reductions elsewhere. Good examples are Bristol, 1,000 privately-owned, thus costing £14m, and Birmingham £11m.

Mr Gow also refers to the "buy back" option. This would result in even greater expenditure, as the authority is obliged to purchase at the defect-free value and is then left with exactly the same problem in repairing the properties to a level which would enable them to exercise his right to buy and would need to know that the house would be mortgageable at some time in the future—hence the whole series of events start again.

There surely, therefore, needs to be a serious re-think about how the Act would operate in practice and some form of engineering appraisal of the defects and exactly what level of expenditure on repairs is necessary to reasonably extend the life of these properties, coupled with a phased pro-

gramme of replacement when that life has run its full term. But this vital work must continue. Unless such a course of action is adopted local authorities will and indeed are, avoiding committing themselves to expenditure and are waiting for further guidance from central government. I only hope it will be forthcoming.

D. D. D. Lloyd, Score House, Hitchen Hatch Lane, Sevenoaks, Kent.

Heavy import duty

From Mr D. Dodd

Sir,—I too noted from your article on the Sony portable compact disc player (page 1, October 3) that whereas it "... will cost £163 there (in Japan)" it will "... be in British shops ... at around £200."

Unlike Mr J. R. Nichols, however, who suggest (October 10) that the 100 per cent mark-up has to do with the "greed of distributors," I suspect instead that the more likely explanation is the "Buy British" bias which imposes a heavy import duty on imported electronics goods generally (and imported Japanese electronic goods in particular).

David K. Dodd, 9c, Thistle Grove, SW10.

Post-tax EPS

From the Group Treasurer, Metrol Box.

Sir,—The arguments advanced in S. W. Fenwill's letter September 25 for calculating earnings per share on pre-tax profits seem to ignore basic the rationale for post-tax EPS.

Of course, tax rates change and the effect of tax on corporations differs from company to company, but so do most of the other variables such as interest rates, exchange rates and GNP growth that are properly regarded as problems to be managed effectively by a company.

case the marginal rate of tax in the territories in which we trade is as varied from nothing to 77 per cent. It would be negligent to ignore these variances when making investment decisions and clearly misleading to shareholders to report an EPS that in part should be reduced by 77 per cent.

Minimisation of a corporate tax charge is a business activity which can be as rewarding to shareholders as productivity gains, market growth and other laudable objectives, to be ignored at the shareholders' peril.

David J. Westby, Queens House, Forbury Road, Reading.

Fixed Channel link

From the Chief Executive, Euro Route

Sir,—Mr Colchester's balanced article "Time to channel our energies" (October 8) outlined the volume of traffic crossing between Britain and the Continent and the justification it gives to the construction of a drive-across link. Your correspondent Mr J. Bonrlet (October 11) criticises the figures by implying that it would require a forced concentration of traffic from Government on to a fixed link from ports around the country for it to be successful. This is not true.

Last year, 13,95m passengers and 690,000 lorries passed through Dover alone, ignoring the other south-eastern ports. This traffic is still growing rapidly and the Government expects total passenger and freight movements to more than double by the end of the century. There is already a concentration of traffic on the short sea route.

The proposed EuroRoute road and rail link will yield 8 per cent on its capital above any inflation on the assumption that it takes only 30 per cent of freight and 60 per cent of car passenger traffic. This is modest. The real issue, however, is whether Britain is to be put on an equal footing with its European competitors with fast uninterrupted motorway and rail links into Europe now taking more than 50 per cent of our exports. This would loosen up the restrictions currently existing in the ports and cut the costs of transport. Financed by private capital and creating 30,000 new jobs in Britain during construction at a time of spare resources, it would bring great benefits to the country.

K. W. Groves, 3rd Floor, NLA Tower, 12, Adisclose Road, Croydon, Surrey.

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FINANCIAL TIMES

Tuesday October 16 1984

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Airfone puts conversation on a higher plane

BY TERRY DODSWORTH IN NEW YORK

A MASSIVE assault by the booming U.S. car telephone industry this year has meant that all self-respecting American executives ought by now to have turned their modest means of transport into what Madison Avenue calls a "business tool." However, until yesterday, they could at least escape the phone in the air.

Now, courtesy of Airfone, the U.S. airline industry is turning many of its long-range aircraft into business tools as well. If Airfone has its way,

it will not be long before the same thing happens to American passenger trains.

Airfone believes it has cracked a problem that has vexed the communications industry for years - how to achieve a reliable, high-quality telephone service linking commercial airliners with the ground over which they fly. The only small crumb of comfort for those who like to have a quiet nap aloft is that it will still not be possible to make a ground-to-air call.

Many U.S. companies have tried to enter that market over the last few years. However, as American Airlines said yesterday: "We were never satisfied with their technology."

American received one of the first calls early yesterday morning - ringing in as clear as a bell, it said, all the way from Chicago to the company headquarters in Dallas, Texas. Over at Airfone, besieged by such a flood of telephone calls that it was almost impossible

to get through, the experiment was declared to be "pretty positive."

Airfone is a company jointly owned by Western Union Communications, a private company set up by Mr John Goeken, one of the founders of MCI Communications.

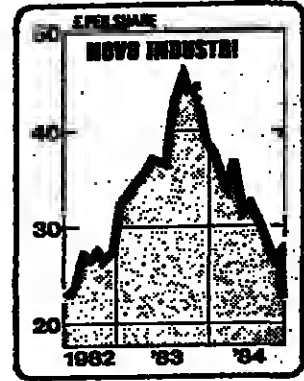
Mr Goeken left MCI, now the second largest long-distance telephone company in the U.S. behind AT & T for this entrepreneurial venture in 1975. It has taken the company all the time since then to make the system work effectively.

Even now, telephoning inflight will not be ideal for negotiating a confidential deal or a discreet rendezvous. Subscribers activate the system by using any of six credit cards in a slot alongside two telephones fixed into the bulkheads of the first and business class compartments.

Once the card has been accepted, the cordless phone can be removed and used from the passenger's own seat. Conversations will be limited to 45 minutes.

THE LEX COLUMN

Making waves in the North Sea



Yesterday's price move by the Norwegian state oil company was accompanied by some tedious double-speak - an "official" price is to be retained, which stays at \$30 per barrel - but the message to the market was clear enough. Statoil has deserted the beleaguered camp of contract price defenders and joined the spot market followers. In so doing, it has sapped much of the additional morale spread by BNO's steadiness last July. By shifting its 200,000 b/d effectively to \$28.50 per barrel, it has also left BNO's \$30 contract price looking decidedly precarious.

The amounts of crude involved are meagre when compared with a North Sea total production of 3.2m b/d. But they probably represent about half as much as BNO's now selling by contract to third parties. Some confusion about the details of Statoil's new policy also appears to have given it a greater immediate impact. Above all, though, the change has come at a most unfortunate moment in the negotiation of BNO's fourth-quarter contracts and might almost have been calculated to cause the maximum uncertainty about its intentions.

After Statoil and BNO, of course, there are very few price dominions left in the line of collapse before it reaches Opec. This seems bound to cause the market at least a few more nervous sessions in the circumstances and possibly something worse. For Opec's mid-summer production cuts are already reported to have been partly reversed, with extra crude shipments from Nigeria in particular helping to lift the total from 17.5m b/d to perhaps 18.3m b/d.

Rising supplies have not been matched this autumn by any seasonal lift in demand; this occurred most unseasonably in the second quarter and total free world stocks currently stand broadly in line with this time last year. No doubt a cold winter could scatter the bears, but the prospects of an eventual Opec cut look harder to dispel.

Meanwhile, Opec's market price may already be applicable to as little as half total crude deliveries and the present slow erosion of Opec's market could be on the point of accelerating.

Retail sales

The retail sales figures for September have a more than usually

provisional look about them. The seasonally adjusted volume index rose by more than 3 per cent in the course of the month, which, allowing for the miners' strike and higher mortgage rates, suggests there is something wrong with either the adjustment or the British consumer.

The government computer may be partly responsible - it probably failed, for example, to recognise the effect of last month's sudden change in weather on clothing and footwear sales. But all the evidence from the High Street points also to an underlying level of consumer spending which is remarkably buoyant for this stage in the cycle.

Clothing aside, the main beneficiaries appear to have been non-durable goods such as alcoholic drinks. If, as seems plausible, consumer spending grows by more than 3 per cent in volume terms this year, then that will be difficult to square with the official figures for average earnings. The most recent data points to an increase only just above the rate of inflation - August figures are due tomorrow - but the underlying level of earnings growth may by now be as high as 7% to 8 per cent.

It is less clear that the same will in the long run be true of the London market in Barlow's own shares, which has up to now been on the thin side. Barlow must be quite encouraged by the amount taken up in this takeover, and particularly by some institutions asking for more than the basic number of shares. But about a per cent of Barlow's issued capital seems to be in the hands of people who underwrote the cash offer for Bibby. It will be interesting to see how firmly they hold their shares.

Just 10 per cent, rather than the 20 per cent expected in August, and earnings will not top last year's.

Yesterday the share price again took a tumble - from £274 to £224 - leaving Novo on a prospective multiple of around 11 times. Yesterday's reappraisal is, if anything, more severe than the August downgrading. Whereas the market was then prepared to accept the humdrum profits as temporary, now even the company is talking of modest sales growth until the end of next year.

In the U.S., Eli Lilly is attacking Novo's insulin market, while its enzymes division - the bread-and-butter business in the group - is suffering competition from some of its former customers. Novo is responding with increased investment in marketing and R & D, but that is bound to eat into margins at a time when volume growth is slowing. So, for the moment at least, the Novo share price may be keeping company with the chemicals sector rather than its old friends in biotechnology.

Barlow/Bibby

At 90.5 per cent, acceptance of Barlow Rand's offer for Bibby has probably fallen just short of the embarrassing level where the rumour would be small enough to endanger Bibby's London listing - one of the things that Barlow was most anxious to acquire. With nearly £20m (£34m) worth of Bibby's equity still on the loose, it should be possible for the Stock Exchange to regard the minority as forming a respectably liquid market. From that point of view it is all to the good that Barlow's programme of non-South African expansion via Bibby should quite rapidly increase the float.

Novo Industri

When Novo Industri shocked the market in August with poor interim results, its share price took a negative. Having burnt its fingers once, the company has now decided to treat the market more gently. Just two months after making encouraging noises about second-half prospects, it has changed its tune well in advance of the full-year figures. Sales will apparently increase by

Split in ranks of Icelandic strikers

By Our Nordic Correspondent

SPLITS IN the ranks of the 11,000 striking public-sector workers in Iceland are threatening to undermine the two-week stoppage that has brought the country's vital seaborne trade to a standstill.

Local-authority workers in Reykjavik, the capital, have broken away from the dispute and appear to have reached a separate preliminary agreement with the city, which yesterday allowed public transport services to resume.

At the same time a split has emerged among striking customs officers, with those at the airport returning to work while their colleagues at the ports are still striking.

Their action and a strike by harbour pilots has halted all shipping to the island.

The local authority workers are understood to have made a preliminary agreement for staged pay increases that might eventually amount to about 14 per cent with the agreement lasting to the end of 1985.

The deal is well below their original demand for an immediate 30 per cent rise.

Reuter adds: Mr Kristjan Thorlacius, leader of the 14,000 public-sector workers still on strike, said he was angry that the city employees had broken rank and described the municipal wage agreement as much too low.

Public-sector unions are demanding wage increases of up to 40 per cent to compensate for what they say is a drastic fall in living standards since the right-wing Government of Prime Minister Steingrimur Hermannsson came to power in 1983.

Government officials said the agreement might lead to a breakthrough in negotiations. Rumblings from a social volcano, Page 17

Italian currency inquiry threatens Zanussi move

BY KEVIN DONE IN STOCKHOLM AND ALAN FRIEDMAN IN MILAN

MR ANDERS SCHARP, managing director of Electrolux, the Swedish appliances group, confirmed yesterday that an investigation by the Italian Treasury into past currency transactions at Zanussi had introduced a new element of uncertainty into his company's long-delayed takeover of the financially troubled Italian white goods manufacturer.

"We are not going to enter into something that gives us future problems," Mr Scharp said. "In the next two weeks we must decide how serious this is and whether the conditions we have set for our takeover can be fulfilled."

Electrolux is awaiting a final report from its lawyers and auditors

in Italy before deciding how it should react to this latest obstacle to the deal, which has already been held up by delay on the part of a few foreign banks in approving a debt restructuring formula.

The Italian Treasury investigation, which has not been officially announced, is concerned with alleged irregular foreign currency transactions by Zanussi in 1978-79. Electrolux's concern is that if charges were to be brought against Zanussi as a result of the investigation, the Swedish company might be forced, as Zanussi's new majority shareholder, to pay substantial fines.

Meanwhile, two Zanussi bank creditors with relatively small exposure have yet to accept the restructuring proposed for the Zanussi group's \$560m debts, although a working group representing foreign banks reached agreement in principle with Electrolux three weeks ago.

The Lugano-based Banca Interpopolare, which is 40 per cent owned by Sig Orazio Bagnasco, an Italian property magnate, has not agreed to the proposed solution.

In addition, the Monte dei Paschi di Siena group has also expressed dissatisfaction with the proposed deal. Italian International Bank, its London-based, part-owned subsidiary, is owed \$10m by Zanussi.

Duarte meets rebel leaders

By David Gardner in La Palma

PRESIDENT José Napoleón Duarte of El Salvador met left-wing guerrilla leaders in the traditionally rebel-held town of La Palma yesterday in the most concerted attempt so far to end the country's five-year-old civil war.

Several thousand peace demonstrators packed the town, close to the Honduran border, as President Duarte accompanied by General Eugenio Viteri Casanova, the defence minister, and senior advisers met the rebel delegation.

Logistical problems were understood to have prevented the participation of the senior rebel leader, Sr Joaquin Villalobos. President Duarte said Sr Villalobos had been "blocked" in the eastern province of Morazan, presumably by military operations in the area.

A request from the rebel leader for helicopter transport could not be met. President Duarte said, however, that the most senior guerrilla leader at the talks was Sr Fermán Cienfuegos, who leads rebel forces on Guazapa volcano, north of the capital, San Salvador.

Roman Catholic church leaders, led by Monsignor Arturo Rivera y Damas, were acting as mediators at the meeting.

U.S. Democratic Senator Paul Tsongas, who was invited as an observer, by both sides, said his expectations on the outcome were cautious.

"I think what it has led to is some structure for a further meeting," he said. Argentine loan talks, Page 6

Eels show slower growth as result of UK miners' strike

BY MAURICE SAMUELSON IN LONDON

THE BRITISH miners' strike has had a startling effect on the life expectancy of some of the neighbours of the nation's biggest coal-fired power station at Drax, Yorkshire.

They are the hundreds of thousands of eels, mostly intended for continental markets, being bred by Banks Hovis McDougall in warm water from the cooling towers of the pride of the Central Electricity Generating Board.

Yesterday, however, RHM said that it had decided to wind up its 75 per cent stake in the venture, in which the CEBG is the only other shareholder, and that unless it can find a buyer, Europe's largest intensive eel farm will close.

The village of Drax is in the heart of Britain's most militant coalfield. But RHM explained that its eels were not staging a "grow slow" in solidarity with local miners.

Their growth had simply been stunted by the CEBG's decision to switch off the power station six

months ago, thus cutting off the warm water without which the eels cannot grow large enough to be turned into smoked or jellied delicacies.

An exasperated RHM spokesman said: "All they are doing is swimming around, eating and becoming lethargic."

"Thanks to the coal strike, the eels have so far been given about another two years of this luxurious existence before they are saleable."

Whether they enjoy that luxury depends on whether RHM finds a buyer for its indoor tanks and 20 acres of outdoor lagoons. The alternative is rather more ominous - RHM is resolved to quit the business, whether or not it is sold, and even if the power station starts working again soon.

So far, no buyer has materialised, which is hardly surprising since RHM claims that the farm - begun five years ago and costing £750,000 (£906,375) - has not yet made a prof-

it and its prospects were being questioned even before the power station went cold.

There had, however, been great expectations when RHM began stocking the farm with eelers - a band by eels. RHM identified a demand for 30,000 tonnes of eels a year in Europe. There was production shortfall in Continental Europe of 5,000 tonnes, which is currently drawing in imports from North American and New Zealand.

The power station water warms the outdoor lagoons into which the eelers are transferred once they have reached adulthood. The warmth increases the productivity since it allows them to be active throughout the year.

From a first-year output of 5 tonnes, yearly sales had last year reached nearly 130 tonnes - 750,000 eels and a turnover last year of £405,000.

Miners' talks resume, Page 11

Prime cut fails to halt the soaring dollar

Continued from Page 1

rate back down near the levels of earlier this year before U.S. short-term rates began edging higher.

However, since the start of September, U.S. money market rates, led by the overnight Federal Funds rate - have tumbled, in part reflecting a slightly easier monetary stance by the U.S. Federal Reserve Board justified by a slowing pace of economic growth and well behaved monetary aggregates.

The funds rate has fallen from around 11.75 per cent at the start of September to 10.5 per cent or lower, while the rate on three-month Treasury Bills has declined from more than 10.6 per cent to less than 10 per cent.

Until last week, bank Certificate of Deposit (CD) rates - a key factor in bank funding costs - had lagged the general decline in short-term rates, perhaps reflecting investor caution over bank earnings and the strength of the U.S. banking system.

However, CD rates fell sharply late last week.

EEC moves to cut butter mountain

BY QUENTIN PEEL IN BRUSSELS

EUROPEAN consumers will get half-price Christmas butter again this year, and buyers outside the EEC will be able to buy old butter at only a fifth of the official price, the European Commission announced yesterday.

The moves to reduce the size of the European Community's 1.25m-Tonne butter mountain, and make a political gesture to popular opinion were announced by Mr Poul Dalsager, Commissioner for Agriculture, to the agriculture committee of the European Parliament yesterday.

A total of 200,000 tonnes of fresh butter will be made available from the EEC stores at a price of Ecu 160 (\$115) for 100 kg for the Christmas butter handout. The system is being reintroduced as a result of political pressure from member states, in spite of the argument by commission officials that it is an expensive and inefficient way of unloading the surplus.

At the same time, any international buyers will be offered the chance of 18-month-old stocks at a

bargain price of \$450 a tonne, provided they also buy full-price butter as well.

The commission has clearly coordinated the announcement of the two deals to minimise the political embarrassment of disposing of the butter surplus outside the EEC at a fraction of the price demanded of consumers within it.

Officials maintain, however, that the system of Christmas butter, discontinued last year, is an inefficient way of increasing consumption. They say the cost amounts to some \$240m, but overall increase in butter consumption is unlikely to reach 60,000 tonnes out of the 200,000 distributed.

The deal was welcomed yesterday by members of the European Parliament, with some reservations.

Mr David Curry, a British Conservative and former chairman of the agriculture committee, said he would have preferred a system reducing the retail price of butter over a longer period.

EEC farm price fixing, Page 36

British coal strike talks break down

Continued from Page 1

The board's plans to close un-economic pits are at the centre of the dispute with the NUM. The dispute with Nacods was caused by the board's insistence that Nacods members should cross NUM picket lines or not be paid.

The Acas proposal had proposed that colliers could be investigated "in line with the principles of the Plan for Coal under the colliery review procedure." The Plan for Coal, originally drawn up 10 years ago, is a tripartite agreement between boards union and government.

The procedure would, under the agreement, have been amended to include an appeals body whose judgements would not have been binding on either party but to which they would have guaranteed to give "full weight."

The NUM had insisted that the draft be amended to read simply "in line with the Plan for Coal," fearing that the Acas formulation would have allowed pit closures on un-economic grounds.

World Weather		°C		°F	
Algeria	S 21	10	50	50	122
Amman	S 21	10	50	50	122
Algiers	S 21	10	50	50	122
Antananarivo	S 16	61	15	59	116
Athens	S 21	75	60	140	104
Bahia	S 21	61	15	59	116
Bangkok	S 31	68	16	61	140
Barcelona	S 22	72	13	55	131
Bombay	S 28	82	4	39	98
Buenos Aires	S 18	64	11	52	126
Calcutta	S 23	55	18	64	147
Canton	S 23	55	18	64	147
Cebu	S 23	55	18	64	147
Colon	S 23	55	18	64	147
Hankow	S 23	55	18	64	147
Hong Kong	S 23	55	18	64	147
London	S 23	55	18	64	147
Lyons	S 23	55	18	64	147
Manila	S 23	55	18	64	147
Medan	S 23	55	18	64	147
Osaka	S 23	55	18	64	147
Paris	S 23	55	18	64	147
Seoul	S 23	55	18	64	147
Singapore	S 23	55	18	64	147
Tokyo	S 23	55	18	64	147
Yokohama	S 23	55	18	64	147

Pressure on oil prices

Continued from Page 1

to have effectively reduced the rate for the crude (Opec's price reference) by 36 cents a barrel. Yesterday the buyer-seller rate for it was in the \$27.85-\$28 range, slightly up on last Friday.

BNO had been completing its attempt to hold the official UK oil price at \$30 a barrel for the fourth quarter. Those companies which had already agreed to the \$30 price have done so on the understanding that they could reopen negotiations for a lower price, if the market did not improve.

Mr Mehdi Yazji, oil analyst at London stockbroker Greaveson Grant, said yesterday that if BNO

did not follow the Norwegian lead it could lose about £10m (\$12m) in trading every week.

If BNO does follow Statoil, however, the British Government would face an immediate loss in tax revenue from North Sea oil companies' profits.

The London Government's fear is that a cut in all North Sea oil prices might force Opec to cut prices, which might lead to a vicious circle of declining prices.

Abu Dhabi is under pressure from them to cut the differential on its onshore Murban crude by 50 cents or so as well to ease the tax system

This announcement appears as a matter of record only.

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September 1984

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Tuesday October 16 1984

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TAYLOR WOODROW TEAMWORK IN ENGINEERING WORLDWIDE

Fannie Mae plunges into loss

THE Federal National Mortgage Association (Fannie Mae), the U.S. government-sponsored agency which refinances house mortgages, suffered a third-quarter loss of \$43.1m. The company was hit by rising interest rates and higher loan losses.

Chase Manhattan third quarter profits fall 14%

CHASE MANHATTAN, the third largest U.S. banking group, yesterday reported a 14 per cent decline in third-quarter earnings. Chase revealed that it had used the proceeds of a legal settlement with Drysdale Securities to bolster loan-loss provisions against its developing country loan portfolio by \$50m in the latest quarter.

charge-offs, which fell to \$51m from \$61m in the 1983 quarter. The additional \$50m provision, "was made in recognition of continuing uncertain conditions in certain developing countries," Chase said.

KemaNobel chiefs to quit after takeover

THE president, finance director and two top divisional managers of KemaNobel, the leading Swedish chemicals group, have announced they will resign after the unwelcome takeover last month by the Bofors armaments manufacturer.

Saab to step up car output as sales climb

SAAB-SCANIA, the Swedish motor and aerospace group, increased its profits by 35 per cent in the first eight months of the year. The group announced yesterday that it is to expand its car production capacity by 25 per cent to 150,000 cars a year over the next three years with an investment of some Skr 380m (\$41.3m) in new plants.

Sales of the car division rose by 28 per cent to Skr 8.1bn. In the U.S., which this year has become Saab's single biggest car market, the value of sales rose by 54 per cent.

Mr David Maxwell, Fannie Mae's chief executive, attributes the third-quarter loss to a \$56m negative interest margin and a \$3m addition to its allowance for loan losses.

Australian to become first chief executive of Britoil

BRITOIIL, the UK's largest independent oil company, has appointed its first chief executive since it was split from the British National Oil Corporation and privatised almost two years ago.

experience, and Britoil is now making its first moves into exploration outside the UK. It had been thought that Mr Ian Clark might well have become chief executive, but Sir Philip denied yesterday that the company had notified him of the appointment.

Mr Ove Sundberg, the managing director has made no secret of his opposition to the Bofors scheme after several years at the head of an independent restructuring effort which has begun to bear fruit.

UK computer group seeks new route to U.S. market

APPLIED Computer Techniques, the fast growing British computer group, is looking for new ways to move into the U.S. market following the collapse of its agreement with its distributor there, Micro D.

agreement with Micro D which collapsed in August. Breaking into the U.S. market is likely to be a very high-risk exercise. Sales of personal business computers are weak and the market is dominated by IBM, Apple and Compaq.

TRW, the Cleveland-based engineering, electronics and vehicle components company, increased its net earnings by 33 per cent in the third quarter, from \$58.8m, or \$1.50 a share, to \$78.4m, or \$1.10 a share.

Southwestern Bell exceeds forecasts

SOUTHWESTERN Bell yesterday reported third-quarter net earnings of \$22m, or \$2.47 a share, on revenues of \$1.64bn. It is the first of the seven regional telephone companies spun off from AT&T at the start of the year to announce its third-quarter results.

U.S. shipping line doubles net income

AMERICAN President Companies, the U.S. west coast container shipping group, has reported a 93 per cent rise in its third-quarter net income to a record \$38.7m and plans to raise upwards of \$60m through a common share issue.

Mr Michael Unsworth, analyst at brokers Scott Giff Layton, said yesterday that in principle it was good that Britoil had managed to find a chief executive, but that it was surprising that the company had not got "a better known name in the industry."

Rand Mines Group All Companies are members of the Barlow Rand Group (All Companies incorporated in the Republic of South Africa) Gold Mining Company Reports for the Quarter ended 30th September, 1984

The third-quarter performance reflects the continuing strength in TRW's main markets - the vehicle components industry, space and electronics systems; and the industrial and energy sector.

Electronics groups advance

NCR and Burroughs, the U.S. electronics groups, yesterday produced sharply higher third-quarter profits, although NCR's advance is entirely the result of tax changes.

Time lifts quarterly earnings by 52%

TIME, the U.S. magazine and publishing group, lifted third-quarter earnings by 52 per cent from \$30.3m, or 37 cents a share, to \$46m, or 72 cents a share.

HARMONY GOLD MINING COMPANY, LIMITED. ISSUED CAPITAL: R13,443,325 IN 26,886,650 SHARES OF 50 CENTS EACH. REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1984.

BLIVOORUITZICHT GOLD MINING COMPANY, LIMITED. ISSUED CAPITAL: R6,000,000 IN 24,000,000 SHARES OF 25 CENTS EACH. REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1984.

HARMONY GOLD MINING COMPANY, LIMITED. DIVIDENDS. Interim Dividend No. 56 of 105 cents per share was declared on 13th September, 1984 payable on or about 1st November, 1984 to shareholders registered at the close of business on 28th September, 1984.

BLIVOORUITZICHT GOLD MINING COMPANY, LIMITED. DIVIDENDS. Interim Dividend No. 56 of 105 cents per share was declared on 13th September, 1984 payable on or about 1st November, 1984 to shareholders registered at the close of business on 28th September, 1984.

DURBAN ROODEPOORT DEEP LIMITED. ISSUED CAPITAL: R2,525,000 IN SHARES OF R1.00 EACH. REPORT OF THE DIRECTORS FOR THE QUARTER ENDED 30TH SEPTEMBER, 1984.

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Time lifts quarterly earnings by 52%. TIME, the U.S. magazine and publishing group, lifted third-quarter earnings by 52 per cent from \$30.3m, or 37 cents a share, to \$46m, or 72 cents a share.

GENERAL NOTES. 1. All financial figures are subject to audit. 2. Costs for the September quarter reflect the full effects of the increases in winter salaries and winter overtime pay and bonus and black wages on from 1st July, 1984. In addition, GET was increased from 7 to 10 per cent with effect from 1st July, 1984.

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INTL. COMPANIES and FINANCE

Chemical groups maintain growth

By Terry Byland in New York

ALLIED, the U.S. chemicals group which has interests including oil, gas and industrial products, and Hercules, which has a stake in Ertamont NV, the health care subsidiary of Montedison of Italy, both maintained profits growth in the third quarter.

An increase of 18 per cent to \$126m, or \$1.30 a share, at Allied reflected the strength of automotive, defence and electronics earnings, as well as expanded oil and gas operations in Indonesia, said Mr Edward Hennessy, chairman. The 1983 total included a gain of \$12m, or 16 cents, from the sale of shares in Martin Marietta, offset by an \$11m loss on discontinued operations.

Nine-month earnings are also 16 per cent ahead at \$396m, or \$4.08, on sales of \$8.2bn against \$7.5bn. In the 1983 period discontinued operations cost \$40m, offsetting gains of \$21m from Martin Marietta stock sales and \$39m from accounting change.

Third-quarter net profit at Hercules is 28 per cent up at \$55.9m, or \$1.00 a share, although sales gained less than 1 per cent at \$672.1m. For the nine months, net earnings are 24 per cent ahead at \$153.1m, or \$2.74, with last year's figures including a \$22.8 gain from the investment restructuring which created Ertamont NV. Sales are level pegging at \$2bn.

Boskalis agrees Petrogas sale

BOSKALIS Westminster, the troubled Dutch dredging group, has reached agreement on a management buyout of its Petrogas subsidiary.

Petrogas is the last of three profitable subsidiaries Boskalis is selling as part of a restructuring programme.

Paul Betts looks at French components strategy

Valeo applies finishing touch to motors rejig

THE restructuring of the French alternator and starting motor industry will have finally taken Valeo, the leading French car component group, nearly 15 years to complete.

Valeo is now trying to absorb the last, and perhaps most difficult, piece of a costly jigsaw to complete the restructuring of an industry which started back in 1970 with Valeo's takeover of the SEV-Marchal car components group. This was followed in 1977 by the takeover of Paris-Rhone and then of the controlling 60 per cent stake last year in Motorola-Artimars, the alternator production facility of the U.S. electronics group at Angers, in western France. Last March, Valeo took full control for a nominal FF1 l of Duclelier, the loss-making group which it jointly owned with the Lucas Industries group of the UK.

"I think with Duclelier we have finally reached the end of the road. There is nothing else left in this industry in France," remarked M Andre Boisson, Valeo's chairman. But if Valeo has now managed to regroup the alternator and starting motor sector under one umbrella to enable it to achieve the necessary economies of scale to compete in a difficult market, it has also taken on a major industrial headache.

M Boisson acknowledges that the association with Lucas in Duclelier, never a very happy one, is a case of a missed opportunity between two leading European components group to collaborate. At the end of the day, each company decided to go its own way. Indeed, in the long negotiations between the French and British companies over the future of Duclelier, Valeo had hoped to take over Duclelier's alternator and starting motors business with Lucas taking the French company's electronic, headlamp and ignition operations.

"Lucas changed its mind at the last minute over the split," says M Boisson. "This caused us a big problem because we had not prepared ourselves for this." To avoid Duclelier being forced to file for bankruptcy—and M Boisson says the risk was

very real—Valeo ended up taking over all the Duclelier operations, employing 5,400 people in France, with annual sales of FF1.25bn (\$131m) last year and accumulated losses of FF1 200m in the last four years.

Duclelier is continuing to lose money heavily, at an average rate of FF1 6m-7m a month with peaks of FF1 10m a month. Its deficits come on top of the losses, admittedly smaller, which Paris-Rhone, the other large Valeo alternator and starting motor subsidiary, is continuing to post.

"The profits from our other branches go at present to help offset the losses in the alternator sector," M Boisson says. Valeo reported group earnings of FF1 87m last year on sales of FF1 9bn, compared with earnings of FF1 70m on sales of

Year	RECENT PERFORMANCE	
	Sales FF bn	Net profit FF m
1978	4.9	154
1979	6	217
1980	6.7	44
1981	9	228
1982	7.8	70
1983	9	87

* Loss.

FF1 7.8bn in 1982. The year before, Valeo had a loss of FF1 221m as a result of a major restructuring effort involving 3,800 lay-offs that year.

Indeed, Valeo shed about 5,000 workers between 1979 and 1983. But with Duclelier, its workforce is moving back to the 1979 level of about 32,000.

For Valeo, the restructuring of the alternator and starting motor business has been particularly costly, because the group has had to perform it over an extended period in several stages. In the current state of the car industry—"there is no more growth in the car business," says M Boisson—Valeo has sought the support of the French Government, the banks, the two French car makers, Renault and Peugeot, and the co-operation of the labour unions to help it restructure Duclelier with the aim of returning the subsidiary into the black by the beginning of 1987.

M Boisson says that the

restructuring package for Duclelier will work only if all the different conditions for the recovery of the subsidiary are fulfilled. He says that the French car manufacturers have agreed in principle to buy a certain quota of their alternator and starting motor needs from Duclelier. The banks too have agreed in principle to a debt rescheduling for Duclelier, although the Government, in a major phase of budgetary restraint, has so far given no indication of how much (if any) support it was prepared to give. As for the unions, Valeo is in the midst of delicate negotiations to reduce Duclelier's workforce by about 18 per cent to compensate for a 20 per cent fall in production activity.

Valeo announced in July it wanted to lay off 870 Duclelier employees. Over the summer, by a series of measures including shortening the work week by two hours without pay compensation, early retirements and voluntary departures, Valeo managed to reduce the number of lay-offs to 480. The company is also adopting a novel approach for a French group to resolve its job cut proposals by seeking alternative employment for its redundant workers and then offering them the necessary training for the new job.

In the future, Valeo will seek to expand Duclelier's activities in foreign markets. The subsidiary is at present essentially entrenched in the French market. For Valeo as a whole, foreign markets have been the main source of growth. The group has recently been actively trying to expand its presence on the U.S. and M Boisson suggested Valeo was considering investing in an assembly plant to manufacture clutches in the U.S. Valeo already makes heating and cooling systems in the U.S.

As for Lucas, M Boisson does not rule out future collaboration with the British group. After all, he says, Lucas has the option of becoming a minority shareholder of Valeo when the French group next increases its capital under the terms of the Duclelier sale agreement.

All of these securities have been sold. This announcement appears as a matter of record only.

October, 1984

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Sharply higher first-half loss for Poclair

By David Marsh in Paris

POCLAIR, the troubled French excavator group owned 44 per cent by Tenneco of the U.S., suffered sharply higher net losses in the first half of 1984, up to FF1 184.3m (\$18.3m) from FF1 111.6m in the first half last year.

The company has been aiming to return to break-even next year, after losses of FF1 198m last year and FF1 233m in 1982 which entailed big financial rescue programmes from French banks, Tenneco and the state.

The size of the first half deficit is partly due to restructuring measures put into effect in the six months, as well as higher interest costs on debts contracted before a FF1 250m capital increase took effect at end June.

Operating losses were up to FF1 123.2m from FF1 93.1m in the same period last year, on group sales of FF1 1.43bn against FF1 1.41bn.

Poclair said the state of the excavator market—a sector in which it is Europe's leading company—remains worrying, especially in France, but the worsened results were consistent with its forecasts. It said an ancillary reason for the higher losses was the necessity to make commercial discounts to maintain market position. It added that industrial restructuring—which includes tough measures to trim jobs and rationalise production—should start gradually to bear fruit in the second half.

Volvo lifts stake in Hamilton Oil to nearly 50%

By Kevin Done, Nordic Correspondent, in Stockholm

VOLVO, THE Swedish motor, energy and food group, has succeeded in its bid to increase its stake in Hamilton Oil, the U.S. oil company, to just under 50 per cent. It has offered some \$91.5m to increase a maximum of 4.7m additional shares in Hamilton to increase its current 32 per cent holding to close to 50 per cent.

Volvo said that an estimated 6.5m shares had been tendered under the offer, which was set at \$19.50 per share. When the offer was made Hamilton shares were trading at about \$18 a share. Volvo said it had no intention of increasing its holding above 50 per cent.

Volvo has chosen to make Hamilton Oil its main vehicle for investment in the oil and gas industry. Hamilton is a substantial U.S. independent oil company, with important interest in the UK sector of the North Sea.

N. AMERICAN QUARTERLY RESULTS

Company	1983-84	1982-83	1983-84	1982-83
SYNTEX Hospital management	Revenue: 656.7m	Revenue: 671m	Net profit: 23.3m	Net profit: 24.2m
KAUFMANN & BROAD House building, insurance	Revenue: 166.7m	Revenue: 153m	Net profit: 9.8m	Net profit: 6.8m
SAPPHIRE STONES Largest U.S. supermarket chain	Revenue: 4,564m	Revenue: 4,500m	Net profit: 24.7m	Net profit: 47.1m
SULPETRO Energy, exploration	Revenue: 168.2m	Revenue: 108.1m	Net profit: 33.8m	Net profit: 27.8m
TELETYPE Special metals, electronic	Revenue: 394.5m	Revenue: 426.5m	Net profit: 21.2m	Net profit: 14m
WACHTOWIA 20th largest U.S. bank group	Revenue: 183.3m	Revenue: 190.8m	Net profit: 1.9m	Net profit: 1.8m
TELETYPE Special metals, electronic	Revenue: 304.2m	Revenue: 286m	Net profit: 17.8m	Net profit: 13.5m
TELETYPE Special metals, electronic	Revenue: 853.8m	Revenue: 743.2m	Net profit: 8.2m	Net profit: 5.5m
TELETYPE Special metals, electronic	Revenue: 2,830m	Revenue: 2,190m	Net profit: 488.8m	Net profit: 215.6m
TELETYPE Special metals, electronic	Revenue: 27.7m	Revenue: 22.7m	Net profit: 0.8m	Net profit: 0.7m
TELETYPE Special metals, electronic	Revenue: 78.1m	Revenue: 66.9m	Net profit: 2.4m	Net profit: 2.8m

U.S. \$100,000,000

National Westminster Bank PLC Floating Rate Capital Notes 1994

In accordance with the provisions of the Notes notice is hereby given that for the six months interest period from 16th October, 1984 to 16th April, 1985 the Notes will carry an Interest Rate of 11 1/4% per annum. The interest payable on the relevant interest payment date, 16th April, 1985 against Coupon No. 12 will be U.S. \$59.09.

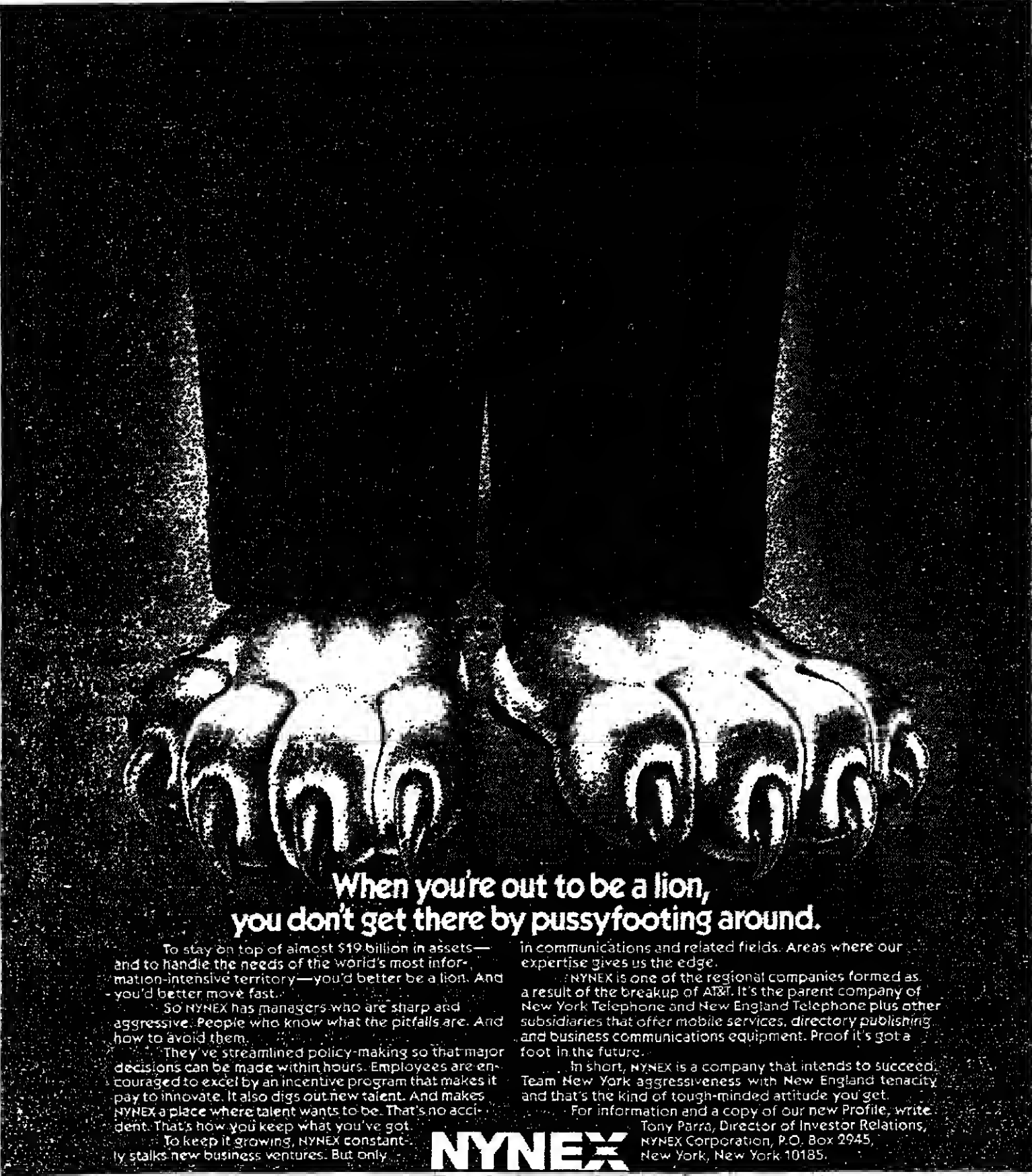
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Investors in Industry Group plc Floating Rate Notes 1994

For the three month period 15th October, 1984 to 15th January, 1985. In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 10 1/4% per annum and that the interest payable on the relevant interest payment date, 15th January 1985, against Coupon No. 1 will be £1354.79 from Notes of £50,000 and £135.48 from Notes of £5,000 Nominal.

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INTL. COMPANIES & FINANCE

Lack of monetary policy blamed for Kuwait crises

BY MARY FRINGS IN BAHRAIN

KUWAIT'S failure to adopt an effective monetary policy to cope with the enormous pressure of private liquidity after successive oil price increases was at the root of its 1977 and 1982 financial crises according to Mr Peter Minchin, a member of the London Stock Exchange and general manager of the Securities Group of Kuwait.

Mr Minchin was speaking in Bahrain at a two-day conference on financial accounting practices in the Middle East, organised by Middle East Economic Digest (Meed).

In an analysis of the development of the Kuwaiti corporate sector and the boom and bust cycle which followed the introduction of forward trading in Kuwait and Gulf company shares, Mr Minchin said there

was no concept of crisis prevention and that the Government now owned a third of the entire Kuwaiti market.

Unless its holdings were sold back to the private sector to soak up the available funds there could again be an extreme shortage of tradeable stock, leading inevitably to overvaluation, he said.

Other ingredients in a recipe for disaster were weak control of bank credit, a recurring failure to stamp out unlimited and unsecured non-banking credit in the form of post-dated cheques, the formation of companies for the sole purpose of trading in their shares, insufficient control over trading mechanisms, lack of understanding of accepted investment criteria, the scarcity of readily available investment analysis

and advice, and the use of misleading appropriation statements in company reports.

On the latter point, Mr Minchin said there was misapprehension about the effect of scrip issues, and rather than putting part of the current year's profit into bonus shares, scrip issues should be shown as capitalisation of reserves. In the past investors had failed to grasp the dilution aspect of a scrip issue and only one or two days after it, share prices had reverted to their original level.

Mr Robert Hughes, a partner in Ernst and Whinney, Dubai, suggested that while there had already been an improvement in the standards of financial reporting, more investigation into company collapses and the publication of the results was necessary.

Success for Pioneer Concrete issue

By David Dodwell in Hong Kong

PIONEER CONCRETE Services, the Australian manufacturer of pre-mixed concrete, asphalt, and quarry products, revealed yesterday that the first tranche of an A\$100m, (US\$83.2m) Euro-commercial paper borrowing programme has been four times oversubscribed.

BA Asia, the Hong Kong-based subsidiary of Bank of America which is acting as lead manager for the issue, said Pioneer is the first Australian company to issue Euro-commercial paper, which is essentially short-term promissory notes issued by corporate borrowers on the Euro-market. The notes were issued by tender.

The borrowing programme, which will involve issues for one, two, three, six and 12 month periods, has been underwritten by 10 banks. Previous borrowing for Pioneer, the international operations of which are based in Texas, the UK, and Hong Kong, has been by means of syndicated Euro-currency loans. Substantial diversification over the past five years has broadened group operations into mineral and energy exploitation.

Also in Hong Kong Kia Industrial, one of Korea's leading vehicle manufacturers, has announced two syndicated term loans, worth US\$30m and Y\$bn (US\$20.2m).

The loans have been guaranteed by the Korean Development Bank, with funds coming from 20 banks. They are to be used to cover Kia's foreign currency costs in expanding its vehicle manufacturing plant in Sohari, Korea.

Multi-option loan package for Leighton

SYDNEY—Leighton Holdings, Australia's largest building and civil engineering group, has awarded a tender for a A\$130m (US\$92m) financial package to the Commonwealth Bank of Australia.

The package comprises domestic banking and multi-option domestic and foreign currency financing facilities.

Leighton, which is 40 per cent owned by Hoechst of West Germany, said the multi-option package gave it the flexibility required for its current phase of rapid expansion. Reuter

Two-thirds of Saudi companies in profit

RIYADH—Saudi Arabia's Ministry of Commerce has reported that 800 out of 1,200 limited liability Saudi companies turned in a profit last year.

Of the remaining 400, 70 or 8.8 per cent were liquidated, and the rest were barely breaking even or losing money, said Mr Abdul-Rahman Al-Zamil.

Mr Al-Zamil said that companies went bankrupt in every country, and that the bankruptcies in Saudi Arabia did not mean that the country was in a financial crisis. Instead, he said, the poorly-managed companies were forced out of business by healthy competition.

The construction sector was likely to continue getting smaller, while maintenance companies, and manufacturing enterprises would become stronger, said the Minister.

To help contractors, the Kingdom has enforced a rule whereby at least 50 per cent of any government building contract must go to a company completely owned by Saudis. This restriction applies to joint venture companies of Saudis and other nationalities. The purchase of Saudi-built building materials would not be permitted to account for the entire 50 per cent requirement. AP-DJ

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The Council of The Stock Exchange has admitted to the Official List all the 34,488,398 Shares of Common Stock of the Company issued and reserved for issue.

Particulars relating to the Company are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 6th November, 1984 from:

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October 16th, 1984

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the Notes will carry an interest rate of 11 3/4%
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Note, payable on 15th April, 1985.

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RENAULT Trucks

UK COMPANY NEWS

Bryant gets boost from homes side

AS ANTICIPATED at the interim stage, Bryant Holdings had a very satisfactory performance from all its activities in the second six months to May 31 1984, which resulted in full year pre-tax profits up from £7.74m to a record £11.3m. Turnover was also substantially increased to a best-ever £119.43m, against last year's £90.98m.

Mr Chris Bryant, the chairman, says the results have been achieved from the continued success of the group's private homes activity, backed by solid contributions from both the property and construction divisions. At the six months stage, he reported group taxable profits up from £3.47m to £4.73m.

Profits from homes for the full year jumped from £8.13m to £14.7m on £88.95m (1983.18m) sales. Property investment contributed £1.53m (£1.44m) on turnover of £3.26m (£2.97m) and construction profits improved by £18,000 to £50,000 on £27.15m (£21.86m) turnover.

On the outlook, Mr Bryant cautions that he does not anticipate that the excellent results from homes development in the second six months will necessarily be repeated this year, due to a slightly less favourable mix of anticipated completions. He notes that both property and construction activity results are likely to be similar or show a slight improvement.

On the other hand, a company would need to have the benefit of a favourable economy to match

DIVIDENDS ANNOUNCED

Armour Trust	0.18	Jan 27	0.17	0.18	0.17
Antofagasta Int.	2	Dec 5	1.65	3	2.3
Bryant Holdings	1	Jan 7	1	1.5	1
Albert Fisher	1	Oct 13	—	—	—
Hugin Int.	1.17	Nov 30	4.55	—	8.75
Markheath Secs.	4.55	Jan 7	2.5	4.45	4.4
Medminster	5.1	Dec 3	—	—	5.25
UEI	2	Dec 3	—	—	—

Dividends shown pence per share net except where otherwise stated. † Equivalent after allowing for scrip issues. ‡ USM capital increased by rights and/or acquisition issues. † USM stock. ‡ Unquoted stock.

This year's results, the chairman points out.

Following the increase in profits, the board feels justified in raising the year's dividend from 2.2p to 3p net per 25p share, with a final of 3p. Earnings per share rose from 7.9p to 9.2p.

Pre-tax results were struck after a share of associates' losses of £56,000 (£278,000 profits) and interest payable of £241,000 (£1.1m). Interest receivable was unchanged at £143,000. After a sharply higher tax charge of £3.96m (£1.41m) the net attributable balance was ahead £1.02m at 27.25m.

The group has continued to make additions to its land bank for homes development, which totalled £1.1m (£22m), representing approximately five years' supply at the present level of sales. This land is valued at £1.1m (£22m) and the board believes that the present market value

year was very satisfactory and shows up favourably against the first six months.

Because of Bryant's concentration on the higher end of the market and its belief in using traditional construction methods, it avoided the difficulties associated with starter homes and timber-framed houses.

It is rare for the market to register so little enthusiasm to a company which overshoots the best forecasts of its pre-tax profit by about 15 per cent. That Bryant Holdings' shares moved up just 1p to 64p yesterday is really another reflection of the bad light in which all holding companies currently stand in the City. At this level, Bryant is priced at just 47 times earnings—assuming pre-tax profits in the current year again reach £11.3m and the tax charge is unchanged at 35 per cent. This seems too low—especially with a serious downturn in the industry, Bryant should be well protected from its worst effects—first because only 20 per cent of its homes built are sold to time buyers and, secondly, the balance sheet—with gearing at just 13 per cent—is very strong.

There was virtually the same at £25,000 (£28,000) while the extraordinary debit for deferred tax amounted to £74,000 (£4,000).

The directors state that the improvement over last year's profits reflects considerably increased profitability of Carter Penguin Group, and an initial return on the group's new investment.

Carter Penguin increased pre-tax profits by 20 per cent on a turnover increase of only 3 per cent as a result of increased efficiencies in all operating units. Bonds of London purchased a leasehold interest in a 40,000 sq ft factory in Leyton, east London. The transfer of all production facilities has now been successfully completed.

In October 1983 the company purchased a 22 per cent interest in Microsil Systems, which has installed over 100 more than 100 Clydesdale Group and recently commenced its most significant contract to date with Laskys, the electrical retail group. The contract is worth more than £500,000.

In February 1984 Armour purchased a 42.5 per cent interest in Kestrel Electronics, and it holds a 21.0 per cent interest in agencies primarily for Rohm of Japan.

Bookings are expanding significantly and are currently running at £10 million and £1m per annum, but due to long lead times, billings are increasing more slowly, say the directors.

Armour up to £321,000 and sees expansion

PRE-TAX profits at Armour Trust rose by some £26,000 to £321,000 in the year to April 30 1984, and the directors state that the current year has started satisfactorily.

The group, traditionally a confectionery manufacturer, has interests also in the high technology and electronics areas, and is investigating further acquisitions, including opportunities in the electronics area.

It is intended that over the medium term a major earnings base in addition to confectionery, will be established on which the group can build.

The comparable figure last time benefited from a non-recurring write-back of provision in excess of £70,000. When this is eliminated profits from trading activities grew by 47 per cent, say the board, explaining that which actually fell from £8.35m to £8.18m.

The single dividend is to be increased from 0.155p to 0.182p net per 10p share, with earnings quoted at an unchanged 1.5p per share.

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UEI climbs to £4.6m despite engineering fall

DESPITE A reduction in the contribution from engineering activities, UEI, the investment holding company which also has electronics interests, raised pre-tax profits from £4.24m to £4.61m for the six months to July 31 1984. Turnover was up to £36.34m, against £32.15m.

With stated net earnings per 10p share unchanged at 5.1p, the interim dividend is maintained at 5.25p on £21m taxable profits.

In the first six months, the group's electronics side lifted taxable profits (before central overheads) by some £91m to £4.01m on turnover of £34.71m (£20.14m), while engineering profits were £0.37m lower at £1.3m from £1.66m (£12m) turnover.

Additional sales from the existing products, as well as the successful penetration of new Quantal products into international markets, have been responsible for the growth of the electronics division in the half year, the board explains.

The Quantal Paintbox has progressed to become the standard for TV graphics studios. Link Systems has substantially improved its market position in micro analysis systems worldwide and Link Electronics has begun manufacturing the camera for delivery later this year.

In the engineering division, the Coesworth Engineering Group increased profits in the half year



Mr David Moulds, chairman of UEI.

charges of £1.1m, against £84,000.

After tax of £1.94m (£1.53m) — estimated at 42 per cent (36 per cent), and minorities credit of £56,000 (£6,000), the attributable surplus was £2.73m, compared with £2.51m.

UEI is emerging from the trough, but still has a good way to go before regaining its earlier impressive profits growth. Just as Yewlands was turning from a £400,000 loss to a near break-even, Quest 50 had to see a £200,000 design write-off relating to a new range of lightweight security vehicles, which will not start producing profits for a year or so. The rest of the division's 30 per cent profits decline was due to the impact of the miners' strike on Dunsley's sales of open fire central heating systems. Coesworth is the division's bright spot, due to take the first profits from its Mercedes contract in the current half, with other related projects soon to come on stream. Electronics profits rose by a third, mainly thanks to the success of the Quantal Paintbox animated television graphics system. First deliveries of the 120 camera will lead to the momentum later in the autumn. Full-year profits should rise above £10m pre-tax leaving the shares, up 2p to 175p, on a fairly attractive multiple of just under 16x.

UK Provident hit by LAPR withdrawal

The loss of Life Assurance Premium Relief (LAPR), taken away by Mr Nigel Lawson, Chancellor of the Exchequer, in this year's Budget, has made a severe dent in the new life business of United Kingdom Provident, a leading mutual life company.

New annual premiums in the third quarter of the year fell in the corresponding period last year to £10.7m, while single-premium business was virtually halved from £21.4m to £12.3m.

The drop in single-premium business reflects the decline in sales of UKP's income and growth bonds. The loss of LAPR cut the yield on the annual premium element of these bonds and thus took away their competitive edge.

However, new life business at the nine-month stage still showed a healthy increase over the corresponding period last year, thanks to a buoyant first quarter. All in all, the company over the nine-month period are still 15 per cent up at £34.7m against £30.2m, and single premiums still nearly 30 per cent ahead at £22.2m compared with £17.7m.

UKP reports that its intermediaries are switching their sales efforts from life to pensions contracts, though the success story for the company over the period lies in sales of company pension plans.

New annual premiums on group pensions nearly tripled over the nine months from £3.5m to £15.6m, while single premium business rose from £2.4m to £12.4m. The company's new money purchase scheme got off to a good start with annual premiums of £1.3m. But most of the group pensions growth came from the success of its deposit investment plan.

Sales of self-employed and executive pension plans showed a mixed picture.

Acquisitions lift A. Fisher to £1m

IN LINE with recent estimates, Albert Fisher Group has passed the £1m profit mark at the taxable level for the year to August 31 1984, and has shown earnings per 5p share more than doubled from an adjusted 2.6p to 5.6p.

The profit for the period was £1.09m compared with £327,000 in 1983, and the results for E. J. Need (Crews) and Henry Long Group, acquired in late 1983, and a two-month contribution from Stokes Bonford (Foods) acquired last July.

When the group—a fruit and vegetable wholesaler—expanded into the U.S. last month with the

£5.5m purchase of Carnival Fruit Company, Mr Tony Miller, the chairman, estimated that pre-tax profit would be "in excess of £1m" and that earnings would rise by 76 per cent to 4.4p.

The total dividend for the year has been boosted by 0.5p net per share of 1.5p on increased capital with the payment of a 1p final as forecast.

Turnover was nearly trebled from £15.06m to £44.57m, reflecting the acquisition activity. If the results of the other companies are included on a pro-forma basis, comparable, turnover and pre-tax profit figures were £32.76m and £783,000. The food division accounted for the major part of the improved result, adding £334,000 (£448,000) to the total, with the rest of the group contributing £437,000 (£335,000).

The tax charge rose sharply from £25,000 to £208,000 to leave net profits at £383,000 (£299,000). Extraordinary items, relating to a deferred tax provision as a result of the Budget changes, accounted for £276,000 (£327,000), and £267,000 (£267,000) dividends totalled £342,000 (£116,000), with the company retaining the balance.

183 companies are wound up

Compulsory winding up orders against 183 companies were made in the High Court. They were:

Craps, L.W.P. Financial Services, G. F. West, Friuli, Kings Country Club, Hydro-sphere, H. J. Howard and Sons, and Calco Inspection Services.

Carroll Hotel, L.W.P. Engineering Company, Lonrho Property Holdings Panama SA, Hamilton Property Holdings Panama SA, Woodco Building Contractors of Commercial Heating (Baltham), Dove Valley Contractors, Gledbroft, and Weather-master Windows.

Dartford Squash Club, Sackville Studio, Forest Tools, Stanley Jevons Tools Company, Jarafield, Heliochrome Associates International, Rotary Swaged Products, T.M.Y. Flooring (Woodford), B.L.R. Marketing, J. W. Gaskell (Garages), Industrial Climates Control, and D. Davenport and Co.

Transport Services (Park Gate), Sportman Chevins Construction, Holidays, Lizias, T. J. Williams (Builders), McGeever, A & N Trading, L. A. Ryder and Company, Dariusse, Shico, Chessford, Naretsco, and Sign & Design.

Van De Meer UK, Clarnet, Ducker Checketts, Waterhurst, Poole Harbour Boat Company, Tashward, Tudorbrook Elk (Bedford), Heroux and Company, Gidley Wright, Keystroke, and Betnased.

M. Combined Tipsters of London, M. Davies & Son (Cardiff), L. W. V. Loxwood, Vogue Globe, Adepta Building Company, Centre Link Communications, Ponderosa Promotions, Burasabre, Prima (France), Harris and Henderson (Builders), W. & A. Bricknell, Leatherhead Insurance Brokers, and Morris Vulcan.

Key Security Guards, Moor-gold Quality Assurance and Metallurgical Services Co. Grays Video, Blackstarling, Firechoke, T.M.J. Installation Heating, Global Resources & Enterprises, The London Shoe Emporium, Transit Cars International, and Dupre.

Belvefirm, Cameo Hair Care By Jayco, Hagnum Leisure, Cent even, Artel Home Video (UK), The Rock Art Shop, Transit Media & Marketing, Scope Computers, Proveder, Jennifer (Cambridge), Harroville, Tulse-court, G. Ward & Son (Clifton), and Andrew Poll Automobiles.

Jim Jerney, Applespire, Kinglde, R. H. Davenport (Builders), C. H. Machinery, Insurance and Investment Company, Bennett & Company, (Sales), Pierre Moerlen Music, Daransea, LAAC (Cargo), Brizant, and C & C International.

Permarawm Insulation Co., Estate Owner Services, Londonia, Broomway Transport, Associates, Definition, Walbank Warwick Productions, Stocks & Sons (Haulage Contractors), and Bruntis Sunday Music Group.

Service, Laval Appointments, Clisia, Solent Sporting Facilities, and Ewedell Insulation.

Craven Motor Company, Datapyl Contracts, Newcastle Metal Products, B. J. Bennett, Transit Contract, Tamworth Gear & Spine Grinding Company, U.T. Bar, Wordata Bureau, Command Products, Vicplan Advertising, Arthur Oakley Developments, Faircloth Manufacturing Co. Commerce, and Eynesbury Personnel Services.

Frederick James, Voltaport, P. E. Thomas (Portcawl), Sound-bell, Thorina Television, Inigo Enterprises, Moraine, Shoegrade, The Vaymark Organisation, Drembuild, and Rosemary.

Dorchester Estates, McQueen of London Imports, Energy Oil and Gas Developments, Citylane Properties, Powertown, Allag Properties, Hau-Hammond Company, Peterborough Document Services, Radgro, Bow Corporation, Dwyer Packaging System, Bow Strapping, and Bow Health Products.

R. Taylor (Demolition), Brody and Hicks Photographic, Rad-pride, Ebarwaney, King (East-bourne), Wyndham Leisure and Baronlock.

Furniture activity helps Medminster to £0.49m

ANOTHER BUOYANT year at Medminster has produced increased pre-tax profits of £498,785 against £297,848, and higher dividends, with a final of 3.1p compared with 2.8p raising the total to 4.4p to 4.85p.

Furniture hire has started the year in excellent shape as anticipated, and although the shipping division suffered a minor hiccup through the two dock strikes, the directors expect another good year from the group as a whole.

Earnings per 10p share for the year to the end of June 1984 are shown as rising from 10.36p to 12.54p excluding an exceptional deferred tax credit of to 19.52p including the same.

During the year under review furniture hire companies were particularly active, and the company is opening another warehouse for Camden Furniture Hire at White City Industrial Park which will cater specially for television, film studios and conferences.

Steady and increased profits are expected from this division in the current fiscal year.

Bonusbond in the black at half year

Bonusbond Holdings turned in a pre-tax profit of £80,000 for the first half of 1984, as against a £23,000 loss last time. The company is engaged in the issue and redemption of incentive bonds and the provision of promotional and incentive consultancy and leasing.

Turnover dropped from £3.74m to £3.61m and gross profits were £19,000 lower at £448,000. Distribution and administration costs decreased to £440,000 (£387,000), while income added £21,000 (£24,000) and interest receivable £67,000 (£58,000). Interest payable took £36,000 (£36,000).

After tax of £52,000 (£2,000) and share income added £21,000, the 0.81p (0.73p losses) basis, or 0.57p (0.51p losses) fully diluted.

LEE COOPER GROUP PLC

	Half year to 30 June 1984	Half year to 30 June 1983	Year to 31 December 1983
Turnover	48,156	48,016	83,242
Pre-tax profit	5,267	5,167	8,214
Profit after taxation	2,452	2,194	2,854
Profit attributable to Lee Cooper Group PLC	2,297	2,074	2,427
Profit attributable to ordinary shareholders	2,290	2,067	2,412
Earnings per ordinary share	14.60p	13.36p	15.58p
Interim dividend	1.40p	1.40p	3.87p

Highlights from the Statement by Lord Marsh, The Chairman

- Initiatives taken over the past year are beginning to show positive benefits.
- The decision to exploit the Group's French design facilities to the full has already proved beneficial.
- The Group has added 'The Line', a range of over thirty attractive leisure wear garments, to its traditional western jeans.
- Initial reaction to 'The Line' has been extremely favourable.
- The flexibility inherent in the structure of the Lee Cooper Group enables it to view the future with cautious optimism.



Lee Cooper

Markheath first-half losses rise

Losses of Markheath Securities, commercial and residential development concern, increased from £247,000 to £488,000 in the first half of 1984. In line with the company's seasonal trading pattern there were no commercial building sales for the period and all sales will once again occur in the second half.

Turnover rose from £9.8m to £11.3m. Losses per 25p share were up from 1.74p to 3.01p, but the net interim dividend is maintained at 4.50p—last year's total was 3.79p on £1.29m pre-tax profits.

The directors say current strong tenant demand for the group's developments should enable sales to institutions to occur. Provided these sales take place in 1984 on satisfactory terms, the profit for the year ought to be higher than 1983.

LADEROKE INDEX Based on FT Index 675-879 (-3) Tel: 01-427 4411

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Over-the-Counter Market

1983-84	Company	Price	Change	Gross Yield	P/E	Fully Paid
158	120 Ass. Brit. Ind. Ord.	139	—	4.5	8.1	10.8
158	117 Ass. Brit. Ind. CILLS	142	—	10.0	7.0	—
78	84 Airways Group	40	—	14.8	5	7.2
40	21 Arrivals & Rhodes	40	—	2.9	7.3	5.0
132	67 Barton Hill	124	—	3.4	2.7	12.5
58	28 Baxendale	110	—	10.0	5.1	7.3
203	173 CCL Ordinary	174	—	12.0	8.9	—
152	117 CCL 11p Conv. Pref.	116	—	14.7	13.3	—
260	100 Carburon Investments	60	—	8.7	0.9	—
249	82 Cindico Group	92	—	6.5	6.9	7.0
73	45 Debonair Services	73	—	9.8	11.2	—
240	78 Fennell	240	—	3.8	10.8	—
206	75 Fennell P. Ord 87	205	—	6.6	4.7	10.8
69	25 Frederick Parker	25	—	4.3	17.2	—
80	41 Inco Precision Castings	41	—	2.7	6.0	11.4
218	20 Iola Group	220	—	15.0	7.5	14.4
124	61 Jackson	115	—	20.0	50.0	4.7
245	213 James Burrough	245	—	13.7	5.6	8.7
82	83 James Burrough Sp. Pr.	81	—	12.8	14.1	—
147	106 J. & J. Jones	147	—	10.0	10.0	—
100	96 Longshoes 10.5p Pf.	96	—	16.0	16.6	—
478	275 Minihouse Holdings NV	478	—	3.8	6.8	33.8
178	80 Robert Jenkins	40	—	4.4	6.2	10.1
74	40 Scruttons 'A'	40	—	6.7	14.3	20.0
120	61 Torley & Carlisle	88	—	—	—	—
444	285 Twiss Holdings	423	—	—	—	—
26	17 United Holdings	20	—	1.3	8.3	10.0
82	85 Walter Alexander	82	—	7.5	9.1	8.2
276	20 W. E. Yates	230	—	17.4	7.8	5.5

BASE LENDING RATES

A.B.N. Bank	10 1/2%	Hill Samuel	11 1/2%
Allied Irish Bank	10 1/2%	K. Moore & Co.	11 1/2%
Amro Bank	10 1/2%	Hongkong & Shanghai	10 1/2%
Bank of Australia	10 1/2%	Kingsway Trust Ltd.	10 1/2%
Bank of Canada	10 1/2%	Kuonow & Co. Ltd.	11 1/2%
Bank of Cyprus	10 1/2%	Lloyds Bank	10 1/2%
Bank of India	10 1/2%	Malballin Limited	10 1/2%
Bank of Scotland	10 1/2%	Edward Manon & Co.	11 1/2%
Bank of South Africa	10 1/2%	Mohand and Sons Ltd.	10 1/2%
Bank of the Middle East	10 1/2%	Middle East Bank	10 1/2%
Bank of the West	10 1/2%	Morgan Grenfell	10 1/2%
Bank of the West	10 1/2%	National Bank of Kuwait	10 1/2%
Bank of the West	10 1/2%	National Girobank	10 1/2%
Bank of the West	10 1/2%	National Westminster	10 1/2%
Bank of the West	10 1/2%	Norwich & York	10 1/2%
Bank of the West	10 1/2%	People's Trust & Sav.	12 1/2%
Bank of the West	10 1/2%	R. Raphael & Sons	10 1/2%
Bank of the West	10 1/2%	P. S. Refson & Co.	10 1/2%
Bank of the West	10 1/2%	Roxburgh Guarantee	11 1/2%
Bank of the West	10 1/2%	Royal Bank of Scotland	10 1/2%
Bank of the West	10 1/2%	Royal Trust Co. Canada	10 1/2%
Bank of the West	10 1/2%	Standard Chartered	10 1/2%
Bank of the West	10 1/2%	Trade Dev. Bank	10 1/2%
Bank of the West	10 1/2%	Trustee Savings Bank	10 1/2%
Bank of the West	10 1/2%	United Bank of Kuwait	10 1/2%
Bank of the West	10 1/2%	United Mizrahi Bank	10 1/2%
Bank of the West	10 1/2%	Westpac Banking Corp.	10 1/2%
Bank of the West	10 1/2%	Whiteaway Laidlaw	11 1/2%
Bank of the West	10 1/2%	Williams & Glyn's	10 1/2%
Bank of the West	10 1/2%	Witnour Secs. Ltd.	10 1/2%
Bank of the West	10 1/2%	Yorkshire Bank	10 1/2%

Members of the Accepting Houses Committee:

- 7-day deposits 7.25%, 1 month 8.0%, 3 months 8.75%, 6 months 9.25%, 12 months 10.00%
- 12-month deposits on sums of under £100,000 7.5%, £100,000 to £250,000 8.0%, £250,000 and over 8.5%
- 21-day deposits over £1,000 6.5%
- Overnight deposits 7.0%
- Mortgage base rate.

"London Shop Property Trust quietly confident"

Mr. J. Hugh Jones, Chairman of London Shop Property Trust, commenting on the year ended 30th April, 1984, reports: "Your Board continues to be quietly confident in the future of the group — as a result of our purchase programme and active portfolio management the quality of the portfolio continues to improve."

Group profit before tax increased from £4,745m in £5,664m, earnings per share increased by 13% to 10.2p; total dividend for year recommended at 6.125p per share — an increase of 15%; Board recommending capitalisation issue of one new ordinary share per every two existing ordinary shares.

The property portfolio was internally valued at 30th April, 1984 and totalled £120m (£108m — UK properties, £12m — overseas properties). Net asset value per ordinary share has risen to 240.0p compared with 224.4p — an increase of 7.2%.

Since the beginning of 1983, 24 properties have been purchased at a total cost of £17.2m; further purchases exceeding £10m have been agreed, subject to contract. £12m first mortgage

debenture stock has recently been issued — this will enable the continuation of the active purchase programme.

The aim of the Board continues to be the improvement of both capital and income and shareholders can look forward to this improvement being maintained.

	1984	1983
Profit before taxation	£5,664,000	£4,745,000
Profit after taxation	£3,604,000	£3,046,000
Dividends per ordinary share	6.125p	5.7

BIDS AND DEALS

Beazer bids £33m for M. P. Kent

BY RAY MAUGHAN

C. H. Beazer (Holdings), the Bath-based property investment and building group, yesterday launched a bid worth £33.27m for Bristol-based property developer, M. P. Kent.

The deal, however, had most impact on the shares of Bath & Portland which, over the weekend, had launched its own offer for M. P. Kent. Bath & Portland rose 2 1/2 to 2 1/4, reckoning on an eventual bid from Beazer, on the basis that Kent has 18.1 per cent of the equity and Beazer is understood to hold a further 9.3 per cent.

Although Beazer has made a virtue of its constant commitment to growth by organic means and through acquisitions, Beazer would not be drawn on the possibility that Bath & Portland would be next on a long list of bid targets.

The stake in Beazer is described by Mrs Brian Beazer, chairman of C. H. Beazer, as a "sound investment" but there

was no telling when, if ever, his group would launch an offer for the quarrying company.

"We have only just launched the bid today for Kent," Mr Beazer said, "and we will have to see how that goes. We know that a sound investment in Bath & Portland and in one course our board will have to decide what to do with it."

Beazer is offering 350p in cash and one of its own shares—down 8p yesterday at 350p—for every nine shares in Kent. That values Beazer's target at 77.5p per share against a closing market price of 74p, up 7p yesterday.

The offer has won acceptances from a Kent board and related holdings in respect of 36.6 per cent of the capital and chairman Mr Michael Kent and Mr Gerald Jiggins, the managing director, will resign.

Beazer still holds a near 17 per cent stake in Newcastle-based housebuilder, William Leech.

That bid was blocked by the opposition of the William Leech foundation for which the company president has power of veto.

The prospect of a renewed bid from Beazer has pushed the Leech price ahead in recent weeks, but Kent operates in much the same neighbourhood as Beazer and is advised by the same merchant bank, County Bank.

Kent first disclosed its potentially strategic stake in Bath & Portland, which once built roads in Iran, last month when Anglo American unloaded a holding of just under 15 per cent. Kent, at that point, held a 3.4 per cent interest and the chairman joined the board.

The deal, however, contained a condition that Kent would not buy more than 21 per cent of B & P for the next five years. Bath & Portland had hoped to

expand its housebuilding operations and buy development land from Kent.

The late intervention from Beazer, at what is thought to be a substantially higher bid price, was put paid to those aspirations. Bath & Portland is engaged primarily in quarrying following its withdrawal from the civil engineering sector. But, under the chairmanship of Mr Iain Macdonald, a former executive of Hill Samuel and head of the Takeover Panel, the group has moved successfully into the instrumentation sector through the KDC Instruments subsidiary.

Beazer is widely expected to produce profits of £11m when it reports later this month for the year to June 30. Kent produced pre-tax profits of £73.00, down sharply from the year before when profits were £1.27m. The accounts for the year show net worth of £22.74m.

Barlow Rand offer for Bibby gains 90% acceptances

ACCEPTANCES of the agreed £274m offer by South African group Barlow Rand for J. Bibby & Sons, the UK industrial and agricultural concern, have reached 90.5 per cent and the offer has now gone unconditional.

The basic offer remains open for acceptances until October 27, but the cash election and the additional share election have closed.

As a result of the offer, UK institutions and individuals currently hold approximately 10 per cent of the enlarged share capital of Barlow Rand, which is South Africa's largest industrial holding company.

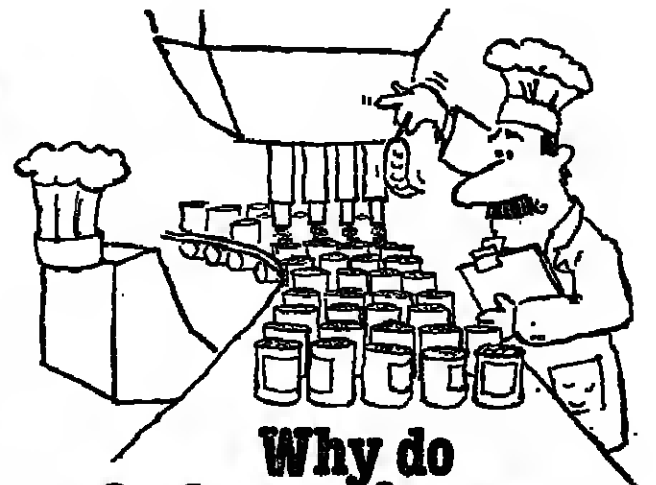
Mr Warren Clewlow, Barlow's chief operating officer, said in Johannesburg yesterday that "the level of acceptances suits us well. We will maintain

Bibby's share quote so that Barlow has the currency and geographic spread for further overseas acquisitions when suitable opportunities arise.

Acceptances of the offer total 56.16m Bibby shares. These together with the 25.96m Bibby shares already owned by Barlow Rand (26.6 per cent), the 1.15m shares purchased by Brown Shipley—on behalf of Barlow Rand—since September 3 (1.1 per cent) and the 8.06m new Bibby shares issued to Barlow Rand on the acquisition of TBH (8 per cent), amount in total to 91.28m shares (90.5 per cent).

The Office of Fair Trading has confirmed that it does not intend to refer the offer for Bibby, or the acquisition of TBH by Bibby to the Monopolies Commission.

The acquisition of TBH by Bibby was completed on October 12. See Lex.



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COMPAGNIE FRANCAISE DE L'AFRIQUE OCCIDENTALE

(C.F.A.O.)
(Incorporated in France with Limited Liability)

In a letter to the Shareholders dated 17th September 1984 the Chairman, Mr Paul Paull, reported that the unaudited results of the Company for the half-year ended 30th June 1984 disclosed a net profit of Frs 35.4 million. This represents an increase of 12.83% over the corresponding period of 1983.

The recent rights issue of Frs 156 million which closed on 28th June 1984 had been fully subscribed.

During the first half of the year the market value of the Company's shares rose from Frs 564 to Frs 653 (excluding rights) per share. This gain of 22% compares favourably with the 8.6% increase in the French Stock Exchange Index during the same period.

At Group level the consolidated results for the half-year (expressed in millions of Francs) are as follows:

	30.6.1984	30.6.1983
Turnover	5,900	5,460
Operating Profit	144	122
Net Profit	114	105

Business in Europe, despite difficulties in certain sectors, is being maintained at a satisfactory level and is in line with targets. African interests have been affected by the difficult economic situation prevailing on the West Coast. The Company has taken steps to maintain its position in these markets where the medium-term outlook remains favourable.

Mr Paull forecasted the results for the year 1984 would show a reasonable improvement on those achieved in 1983.

Whitecroft in £3.7m acquisition

Whitecroft, the Cheshire-based textiles, building supplies and engineering group, has acquired HAP (Cheshire), an investment company, for £3.7m. The consideration is to be satisfied by the issue of 2.56m Whitecroft ordinary shares, credited as fully paid.

The value of HAP's net tangible assets at March 31 1984 was £4.25m, including the market value of listed investments and a current professional valuation of properties. Its resources will be applied initially to reducing Whitecroft's borrowing and providing additional working capital for its trading interests.

HAP's other assets consist of commercial and industrial freehold property investments which will be added to Whitecroft's property portfolio. Pre-tax profits of HAP in the year to March 31 1984 were £264,000, mainly derived from property rents and investment income.

Elbar down £750,000 on disposal of loss-makers

Elbar Industrial, a vehicle and agricultural machinery distributor, has sold two subsidiaries at an estimated loss of £750,000, of which £310,000 is not covered by provisions made in last year's accounts.

Elbar, 74 per cent owned by Tanko Consolidated Investments—its subsidiary of Societe Generale de Belgique—has made a series of disposals since reporting a rise in first half 1984 losses from £178,000 to £326,000.

It has now sold Industrial Energy Systems, a maker and installer of diesel generator and

pump sets, for £1 plus repayment of £250,000 of group loans. Stocks of Spey Trading, a distributor of small agricultural machinery, have been sold for about £360,000, although Elbar remains responsible for debtors and creditors.

The two businesses combined had operating losses of £168,000 in the first half of 1984 and £786,000 in the whole of 1983, for which the whole group reported pre-tax losses of £1,072m, down from £2,312m. The latest sales will reduce borrowings and improve trading performance, Elbar said.

Haden in £2.7m sale of French subsidiary

Haden, a building, industrial and process engineering group, has sold a French subsidiary distributing Carrier air conditioners for £2.7m cash, and reorganised the distribution of the air conditioners in England.

In the UK, a Haden and a Carrier subsidiary will combine to form a joint venture 51 per cent owned by Carrier and 49 per cent by Haden. The joint venture will pay Haden £475,000 for a property occupied by its present subsidiary.

Leasing offshoot sale to cut SGB finance charges

SGB, the scaffolding group, has sold its leasing subsidiary SGB Leasing to an unidentified private company. In addition to the sale price of £25,000, SGB has been paid a £2m parent company loan, and SGB Leasing's £1.6m bank loan has also been repaid.

Mr Tony Shaw, SGB finance director, said the sale would reduce group borrowings and interest costs. The leasing subsidiary's role within the group

had ended with their leasing out of first year capital allowances announced in the 1984 UK budget.

With the tax benefits of leasing gone, and with rental rates falling sharply, SGB could have opted simply to continue collecting rentals on its existing book, Mr Shaw said. But it found several potential buyers and disposed of the subsidiary profitably.

BIDS AND DEALS IN BRIEF

British Land, the property group headed by Mr John Ritblat, has boosted its holding in Stylo, the shoe group, to 7.3 per cent from the 5.3 per cent stake disclosed last month.

Stylo succeeded in warding off a £20m bid from Harris Queensway earlier this year only because the Ziff family exerts tight control through management shares carrying 18 votes each. The Harris bid was accepted by a simple majority of shareholders.

Yesterday, Stylo shares rose 10p to 148p, valuing the company at £31m.

At an EGM of Benjamin Priest Group a special resolution on refinancing proposals was approved. An ordinary resolution permitting the subscription of convertible preference shares

by directors and senior management was also approved.

Applications were received under the open offer for 528,018 convertible preference shares, and have been accepted in full. The balance of the 1.50m convertible preference shares available has been subscribed for by the institutions which formed the placing group, in addition to the 1.23m convertible preference shares for which the placing group made a firm subscription.

The Council of the Stock Exchange has restored permission for Topco Estates ordinary shares to recommence dealings on the USM and has granted permission for the new shares and the 7 1/2 per cent unsecured loan stock 2014, which are being issued by way of rights, to be dealt on the USM. Dealings are expected to begin today.

The cash offer by Hill Woolgar & Co of 38p per share for the 31.5 per cent cumulative preference of 12.5p with warrant entitlement in S & U Stores has closed.

Acceptances were received from 136 holders over an aggregate of 1,011m shares and 252,833 warrants.

Prudential Corporation has informed A & G Security Electronics that its interest now represents 5.26 per cent of its

Security Centres

Presidential applications have been received from 1,266 shareholders of Secusa and Security Centres Holdings for a total of approximately 20.1m shares.

These will be satisfied in the extent of 3.5m shares, having regard to the existing interests in Secusa, on the following basis:

—To existing Secusa shareholders approximately 15.3 per cent of their existing holding in Secusa.

—To existing Security Centres shareholders—approximately 20.1 per cent of their existing holding.

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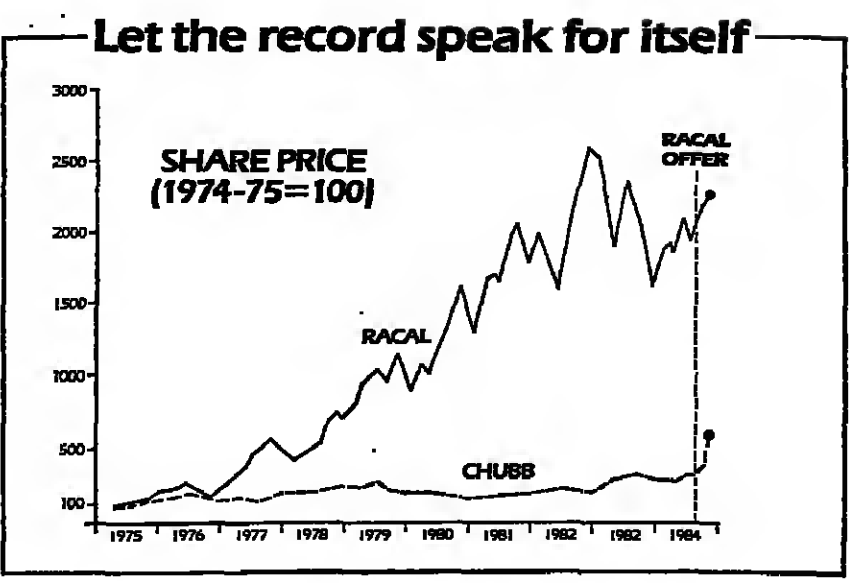
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City comments

"Together, Racal and Chubb cover the security market from top to bottom." (Douglas Hawkins of James Capel & Co., quoted in the Wall Street Journal (Brussels Edition)—13th August, 1984.)

"We believe that Chubb would thrive under the proven management of the Racal Electronics Group. The marketing expertise held within the larger group coupled with its technological excellence should provide Chubb with the opportunity to evolve into a major world force in the security market." (Phillips & Drew—research circular dated September, 1984.)

"The bid for Chubb makes a great deal of sense..." (Grievson, Grant and Co.—research circular dated August, 1984.)

"Chubb would provide Racal with the No. 3 position in electronic security systems in the world but would also require tougher management and more innovative marketing to supplement its quality name." (Wood, Mackenzie & Co.—research circular dated August, 1984.)

The issue of this advertisement has been approved by a duly appointed committee of the Board of Racal. Each Director of Racal has taken all reasonable care (either by taking part himself in supervising the preparation of this advertisement or by delegating that task to persons reasonably believed by him to be competent to carry it out, and by disclosing to such persons any relevant facts known to him and any relevant opinions held by him) to ensure that the facts stated and opinions expressed in this advertisement are fair and accurate and that no material facts have been omitted. Each Director of Racal accepts responsibility accordingly.

Racal Electronics Plc, Bracknell, Berkshire.

UK COMPANY NEWS

FT LAW REPORTS

Harmony lifts forward gold sales

BY KENNETH MARSTON, MINING EDITOR

FURTHER forward sales of bullion are disclosed in the September quarter reports of the South African gold mines in the Rand Mines group. Harmony, which produced 8,326 kg of gold in the quarter and obtained an average price of R16,076 per kg, has increased its hedging sales for the third quarter of next year to 4,100 kg at a price of R21,482 per kg. Of the other forward sales made for the third quarter of 1985, Blyvoor has sold 1,866 kg at R21,051, Durban Deep 634 kg at R21,262 and East Rand Proprietary Mines (ERP) 591 kg at R20,535. These prices represent record levels and are above those obtained by the mines in the past quarter. The latter prices were boosted by the strength of the U.S. dollar, in which sales were made and the weakness of the rand into which the revenue was exchanged. On the other side of the coin, costs in the latest quarter have been raised by the increases in white workers' wages granted in

BOARD MEETINGS

De Beers and Newmont	Oct 18
Do La Rue	Nov 13
Enron Services and Electronics	Oct 17
Hill (Philip) Inv Trust	Oct 25
House Property Co of London	Oct 17
Lake View Investment Trust	Oct 19
M.V. Dorr	Oct 18
New South Industries	Oct 17
Savoy Hotel	Oct 22
Summer (France)	Oct 17
Upon (E)	Oct 28
Young and Co's Brewery	Nov 20
Fimela	Dec 12
Bagnidge Antik	Oct 19
Rorder & Southern Stockholders	Oct 19
Concentric	Nov 19
New Australia Investment Trust	Oct 25
Old Court (Intl) Reserves	Oct 17
Prespac	Oct 22
Smito Industries	Nov 14
Spectrum	Oct 22
Tyack (W.) Sons and Turner	Oct 18
Amended	

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividend are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
Interim—Air Call, Feb International, Herrmans and Clifffield, Hunting Petroleum Services, Walter Lawrence, Fina—Cradley Print, Five Oaks Investments, Pearson Zochems, Pasche Property.

FUTURE DATES
Interim—Oct 29
Avensa—Oct 29
Bank of Ireland—Nov 15
Comhumb Venture Capital—Oct 18
Clayton, Son—Oct 28

May and June and by those for black workers as from July 1. Harmony's tax charge has been lifted in the latest quarter as a result of a reduction in the offsetting capital expenditure with the result that net profits are virtually unchanged from those of the previous three months. The mine has now decided to go ahead with a new gold treatment plant at the No 4 shaft complex at an estimated cost of R40m (18.5). It will have a capacity of 120,000 tonnes of ore per month. Blyvoor has done well at the pre-tax stage, thanks to increased production and a minimal rise in costs. Here again, the tax charge has risen but it leaves a useful increase in net profits. Durban Deep has sharply reduced its working loss for the quarter and with the inclusion of state assistance comes out with a higher net profit. State aid in the case of ERP has doubled in the quarter, the increase partly reflecting adjustments for the financial year to date in respect of capital expenditure. The net profits of the mines for the latest quarter are compared in the following table.

	Sept	June	Mar
	8000	8000	8000
Alyvoor/ntzicht	15,527	13,847	115,147
Durban Deep	3,285	1,023	1,799
East Rand Pty	2,250	1,243	1,719
Harmony	25,779	25,283	134,684

* After receipt of State assistance.
† Includes additional tax charge for year to date following changes in March Budget.

Billiton closes Thailand tin operation

THE indefinite suspension of its major Thai tin mining operation in the Andaman Sea, off the southern province of Phangnga has been announced by Billiton Thailand, reports Boonsong K.Thana from Bangkok. The company, a subsidiary of the Royal Dutch/Shell group says that it is taking this action because of depleting ore reserves and tin output restriction imposed by the International Tin Council. Billiton Thailand has suffered a record working loss of 19m Baht (£669,000). The company sees little hope of any early recovery in the tin market and

says that its tin production quota has had a serious impact on the visibility of the offshore operation. "It's a failed operation and we see no future or recovering the loss," said an executive. Hopes of an improvement in the final quarter of this year have not been realised and the longer term outlook on quotas is not seen encouraging. Furthermore, the concession area, which has been worked under a production-sharing contract with the State-run offshore mining organisation, is nearly worked out and efforts to find additional productive areas have been unsuccessful.

COMPANY NEWS IN BRIEF

Antofagasta Holdings, rail-freight transporter and water distributor, has lifted pre-tax profits by over £1m in the half year ended June 30 1984 and the board has declared an interim dividend up by 2p to 5p net. The midway result was a profit of £2,73m, against £1,65m, on turnover which rose from £9.2m to £7.2m. The group carries on its business in Chile, where it also has interest in banking, property, copper mining and exploration. The recent devaluation of the Chilean peso will not be material to the group's results as a signifi-

cant proportion of railway revenues are received in U.S. dollars. The increased dividend is declared in view of the good progress made in the period. The total last time was 13p per share. Half time earnings are stated at 32.7p per £1 share, up from 13p. Mr P. L. Jones, the chairman of Jones, Stroud (Holdings), told shareholders at the annual meeting that in the half year to September 30 1984 the profit would be affected by reorganisation in Coventry, and it might well be that results would fall short of last year's £1.56m profit.

However, the directors of this manufacturer of products for the textile and electrical industries were reasonably confident that unless there was a fall off of incoming orders they would be able to show a better year on year result. Profits before tax of the Jersey Electricity Co rose from £1.53m to £1.93m over the 28 weeks to July 1, 1984, but the results for the second half are likely to reflect increased expenditure in connection with the interlink with France and fuel price increases which cannot be recovered in the current year.

Gross revenue improved to £10,666m (£9,32m) and net profit before interest and tax to £1,71m (£1,27m). Pre-tax profits of New London Properties, a wholly-owned subsidiary of Pearl Assurance, were virtually unchanged at £1.14m for the first half of 1984, against £1.17m last time. Turnover improved from £2.25m to £2.64m and net revenue from all sources was ahead at £1.3m, against £1.18m, before interest charges up from £19,000 to £158,000. Tax took £38,000 (£306,000). The interim dividend is again 6p.

Bail conditions imposed on miners upheld

R v MANSFIELD JUSTICES, EX PARTE SHARKEY AND OTHERS
Queen's Bench Division, Divisional Court (Lord Lane, Lord Chief Justice, Mr Justice Stuart-Smith and Mr Justice Leggatt): October 12, 1984.

IN DECIDING whether a condition on bail is necessary to prevent a defendant from committing offences while on bail, magistrates are entitled to use their knowledge of local events leading up to the defendant's arrest and may impose the condition if they have grounds, not necessarily substantial, for believing there is a real risk that an offence will be committed. The Divisional Court so held when dismissing applications by Mr Stephen Sharkey and eight other miners for judicial review of decisions by the Mansfield justices to impose a condition on the grant of bail in respect of charges arising out of the current trade dispute between the National Union of Mineworkers and the National Coal Board. Section 3 of the Bail Act 1976 provides: "(1) A person granted bail... (b) ... may be required... to comply... with such requirements as appear to the court to be necessary to secure that... (b) he does not commit an offence while on bail...". Schedule 1 paragraph 2 to the Act provides: "The defendant need not be granted bail if the court is satisfied that there are substantial grounds for believing that the defendant, if released on bail... would... (b) commit an offence while on bail...". Paragraph 8(1) "... where the defendant is granted bail, no conditions shall be imposed... unless it appears to the court that it is necessary to do so for the purpose of preventing the occurrence of any of the events mentioned in paragraph 2 of this part of this Schedule...". LORD LANE, Lord Chief Justice, giving the judgment of the court, said that nine striking coal miners, all of good character, had been charged with threatening behaviour, obstructing the police or other offences. All were remanded on bail by the justices. In each case a condition was imposed that a defendant was "not to visit any premises or place for the purpose of picketing or demonstrating in connection with the current trade dispute between the NUM and NCB other than peacefully to picket or demonstrate at his usual place of employment." Mr Sharkey, who was charged with threatening behaviour and willful obstruction of the highway, was a member of the South Yorkshire NUM. He was one of

4,000 pickets who attempted to enter the County of Nottingham on July 25 1984. Their target was the Babbington pit where 150 miners were reporting for work. Five windcreens were smashed and stone-throwing damaged five cars belonging to working miners. The police alleged that Mr Sharkey was seen to lead a charge against a police cord and to strike out with his boot, shouting and waving his fist. They asked the justices to impose the condition on any bail granted to Mr Sharkey, on the ground that over the past few months there had been numerous outbreaks of disorder and if the condition were not imposed, it was likely that he would commit further offences. It was submitted for Mr Sharkey that no evidence had been adduced with regard to his particular circumstances which could justify imposition of the condition. The justices, after considering their decision, said that they were mindful of the present position and the lawlessness it had created. They said: "We feel that there are substantial grounds for believing that the defendant would be likely to commit further offences while on bail...". Two of the other nine miners were arrested on the same occasion as Mr Sharkey. Others were arrested outside collieries at Harworth, Bentsink and Bilsthorpe. The condition was imposed on their bail also because there were "stringent" grounds that they would be likely to commit further offences, or they "might" commit further offences. In the present applications for judicial review, the court was asked to rule that the justices failed to exercise their discretion judicially, and that the condition should be quashed. Mr Macdonald for the miners said that the justices had made a practice of imposing the condition without proper consideration of the individual cases. He submitted that there should be two stages of thought. First they should determine whether there were substantial grounds for believing the offence would be committed. Secondly, if so, did it appear necessary to impose a condition to prevent such commission? He based his argument on Schedule 1 paragraph 8 to the Bail Act 1976, and suggested that "the events mentioned in paragraph 2" of the Schedule in-

cluded the words "if the court is satisfied that there are substantial grounds for believing...". That contention was not accepted. Magistrates, when a defendant was going to be bailed, were not concerned with paragraph 8 which dealt with refusal of bail. They were concerned with section 3(6) and paragraph 8(1) of the Schedule. There was a duplication between paragraph 8 and section 3(6), but the legislature's intention emerged as the logical wish to impose less rigorous requirements when a defendant was admitted to bail rather than refused bail. In the present circumstances the question the magistrates should ask themselves was: "Is this condition necessary for the prevention of the commission of an offence by the defendant when on bail?" They were not obliged to have substantial grounds for believing that they perceived a real and not a fanciful risk of an offence being committed. Thus section 3(6) and paragraph 8 gave the court a wide discretion to inquire whether the condition was necessary. They were certainly entitled to use their knowledge of events at local collieries during the preceding weeks, because it was on the basis of that knowledge (inter alia) that they could properly reach a conclusion as to the necessity of imposing a condition. It was clear from the evidence, and must have been obvious to the magistrates, that the miners, if released unconditionally on bail, would have resumed their picketing. There was nothing criminal in men congregating to carry out lawful activities. What was not lawful was for bodies of men to foregather in order to prevent others who wished to work from working by means of intimidation, threats of violence or by violence itself. Where large numbers of pickets assembled with the intention of trying to prevent working miners from going to work by threats of violence and force of numbers, there was no doubt that each of

the picketing miners who was proved to be party to such intimidation or bullying, was guilty at least of an offence under section 5 of the Public Order Act 1986 [threatening behaviour]. Against that background the magistrates were right to conclude that if no condition were imposed, offences would be committed by the miners while on bail, and to conclude that a condition was necessary. The individual circumstances of each defendant were not material except in so far as they showed that unless restrained each would rejoin the mass-picketing at the first opportunity. The fact that they were men of good character and other personal considerations did not affect the likelihood of their committing Public Order offences when on bail. When one of the miners was taken to court he had been one of eight in the dock at the same time, arrested at different locations in Nottinghamshire. Another had been brought before the court with two other men and they were placed in the dock together. Putting into the dock together defendants who had been arrested on different occasions or at different places made it difficult to avoid the appearance of "group justice." The practice was not to be discouraged. Nor did it do the Bench credit if their clerk continued to stick standard conditions to bail forms even while applications were being made for unconditional bail, as happened in some of the cases in which the fact that the outcome of the application was correctly anticipated, however, did not vitiate the decision. All the applications were dismissed. For the miners: John Macdonald QC and James Wood (Solicitor) and Brian Thompson & Partners, Sheffield. For the prosecution: Brian Appleby QC and Alexandra Scott (R.W. Ritchie). As amicus curiae: John Lewis (Treasury Solicitor). By Rachel Davies Barrister.

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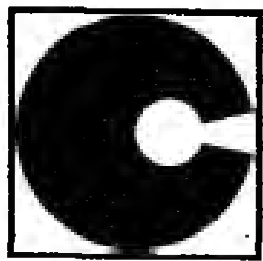
Why you should stay with Chubb

	CHUBB	Racal
Profit Forecast	+25%	No figure*
Dividend Forecast	+30%	No forecast
A Valuable Name	Yes	?

*Racal has variously forecast "a good improvement" in profits and profits "at least double those of 1978/79". The latter implies a minimum increase of 3% for the current year.

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DON'T SIGN ANY FORM OF ACCEPTANCE



CHUBB: The most valuable name in the business

The directors of Chubb & Son plc (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate and each of the directors accepts responsibility accordingly.

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Report by the Board of Management
First half of 1984

THE GROUP'S OPERATIONS
The Group's new business in the first half of 1984 amounted to 17,600 million francs. This figure represents, in the main, loans by credit companies in the Group and investments by leasing companies.

On 30th June, 1984 the total of loans outstanding amounted to 98,500 million francs.

(in thousand million francs)	1st half 1982	2nd half 1982	1st half 1983	2nd half 1983	1st half 1984
Credit granted and new business	14.0	15.9	16.4	17.5	17.6
Loans outstanding (end of period)	73.9	77.8	82.0	86.5	90.5

CONSOLIDATED PROFITS
Net consolidated operating profits attributable to the Compagnie Bancaire amounted to 254 million francs during the first half of 1984.

(in millions of francs)	1982	1983	1st half 1983	1st half 1984
Group pre-tax profits	1,372	1,612	811	860
Taxation	-634	-760	-372	-408
Outside shareholders' interest	-329	-359	-183	-198
Net consolidated operating profits attributable to the Compagnie Bancaire	409	493	256	254

The Group's share capital and reserves, including net profits for the first half of 1984, reached 6,797 million francs as at 30th June, 3,720 of which were attributable to the Compagnie Bancaire.

Note to the accounts:
The pre-tax operating profits of the Group's Companies are computed after appropriations to depreciation accounts and to provisions for future charges or recognised risks. They also include, where appropriate, appropriations to provisions of the nature of free reserves.
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SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Tuesday October 16 1984

Coming of age for the perpetual floater, Page 38

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WALL STREET
Prime rate cut prompts swift rally

THE DECISION by Bankers Trust to cut its prime rate by 1/4 point was greeted by a sharp rise in stock prices on Wall Street which at mid-session pushed the Dow Jones industrial average convincingly through the 1,200 mark, writes Terry Byland in New York.
Also helping the market was the flow of satisfactory results from U.S. industry, which featured higher earnings from Burroughs, NCR, Allied Corporation, Pfizer, TRW and many others. Lower net earnings from Chase Manhattan found a somewhat cooler reception, although analysts were pleased to see the bank's substantial increase in loan loss provisions.
At the close, the Dow Jones industrial average was up 12.26 at 1,202.96.
In the money markets, rates edged higher, taking their cue from the federal funds rate of 10 1/2 per cent. The credit market turned cautious as traders measured the prospects for the massive \$42.3bn Treasury funding programme unlocked by the belated approval from Congress for the increased federal debt ceiling. The programme opens today with the sale of \$5.5bn in seven-year

notes, to be followed by \$8.8bn in two-year notes on Wednesday. Bond prices opened lower, moved ahead after the prime rate cut by Bankers Trust, but later turned uncertain.
This week brings the latest round of federal statistics on the progress of the U.S. economy. While a further slowdown in the growth pace is likely, Wall Street still believes that the fall in short-term interest rates has laid the basis for a market upturn after the Presidential election, barely a month away.
In the banking sector, Chase Manhattan steadied to show a net fall of 5/8 at \$43 1/2 after the results. Manufacturers Hanover gained 3/4 to \$31 1/2 on further consideration of its own figures.
Other bank stocks were mostly up, led by Bankers Trust, higher at \$52 1/2, Citicorp, 3/4 better at \$36 1/2, and J.P. Morgan 3/8 up at \$72 1/2. However, First Chicago fell 1/4 to \$22 1/2.
The computer sector was in good form, with a gain of 1 1/4 to \$123 1/4 in IBM boosting the Dow average. Sharply increased profits took NCR to \$25, a net 3/4 up. Burroughs at \$52 1/2 moved up by 3/4, also on higher profits, and Honeywell added 3/4 to \$55 1/2.
United Technologies put on a sharp rise to \$22 1/2 after its disclosure of a 5 per cent increase in third-quarter profits.
First results from the chemical sector featured two companies which also have interests in other areas. Allied benefited from its automotive divisions, gaining 3/4 to \$37 1/2 on higher profits, while Hercules - a stakeholder in Erbamont NV, the holder of Montedison's health care operations - added 3/4 to \$32 1/2.
Pfizer rose 3/4 to \$35 1/2 in response to higher earnings for the quarter. Abbott

Laboratories at \$40 1/2 gained \$1. Merck, 3/4 up at \$81 1/2, and Bristol-Myers, 3/4 better at \$44 1/2, also improved.
Also prominent in the results league was TRW, 1 1/4 higher at \$66 1/2 on a one third rise in earnings. Dana, the automotive products group, added 3/4 to \$24 1/2, and Time, the magazine publisher, added 3/4 to \$43, both on trading results.
In the credit markets, the federal funds rate opened at 10 1/2 per cent and resisted downward pressure. Three-month Treasury bills at 9.95 per cent gained five basis points, while six-month bills edged up four basis points to 10.05 per cent.
The longer end of the bond market, which still has a week to run before meeting the first wave of Treasury re-funding, added 1/4 point at one time in modest trading. Later, gains were lost, and the key long bond, the 12 1/2 per cent of 2014, was quoted 1/2 down at 102 1/2. Near-dated issues were also nervous with when-issued yield on the seven-year notes at 12.30 per cent and on the two-year at 11.71 per cent.

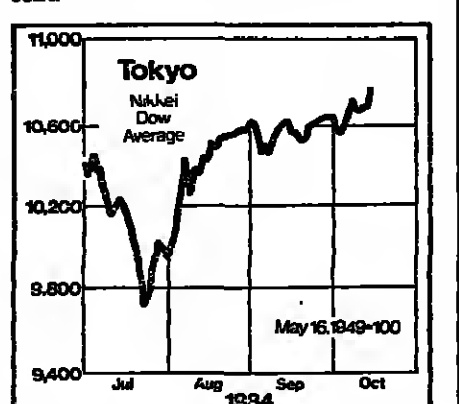
LONDON
Currency pressures put aside

THE SCENT of cheap money was still sufficiently powerful in London yesterday to offset further had news on the currency front.
Investors in gilts were not dismayed by the dollar's strength and committed funds to both conventional and index-linked issues.
Longer-dated conventional gilts rose 1/4 and appeared to be set for fresh improvement, but easier U.S. bond values later hunted huying enthusiasm. Subsequently gilts surrendered part of their improvement to close with mixed movements on the day.
Leading equities were influenced by Friday's Wall Street trend, and buyers were again selective in their approach. The FT Industrial Ordinary index rose 5.6 to 881.8.
Lucas was again keenly sought and finished up 13p to a 1984 peak of 241p, while Jaguar firmed a further 8p to 203p.
Chief price changes, Page 36; Details, Page 31; Share information service, Page 32-33

TOKYO
High-tech side takes the lead

ENCOURAGED by the three consecutive rises on Wall Street last week, investors bought high-technology issues in Tokyo yesterday giving the market an unexpected boost, writes Shigeo Nishizaki of Jiji Press.
Foreign investors were active in the sector and among other blue-chip issues. Their morning purchases through the big four securities houses totalled 19.5m shares, compared with 17.5m sales.
The Nikkei-Dow market average added 95.80 to 10,780.18, recovering the 10,700 mark for the first time in a week, on volume of 271.80m shares. Advances outnumbered losses 414 to 287, with 173 issues unchanged.
The rise in Wall Street's Dow Jones industrial average to nearly 1,200 encouraged investors. Canon drew substantial buying orders from the outset and triggered advances for other blue-chip issues, apparently reflecting brisk demand for its laser beam printers and continued foreign buying. It shot up Y90 to Y1,160 on the day's heaviest trading of 11.80m shares.
An official of Nikko Securities said non-resident buying of Canon stock between October 1 and 15 topped 8m shares, compared with 6.7m for the month of September.
Nippon Kogaku gained Y40 to Y1,400 on investors' expectations that increased demand for semiconductor production equipment will produce record profits topping Y10bn for the year ending in March. Casio Computer jumped Y140 to Y1,770 on a turnover of 5.06m shares.
Trading on other internationally known blue chips was not as active. Hitachi added Y21 to Y871, NEC Y50 to Y1,300 and Toyota Motor Y30 to Y1,370. High-priced blue chips were also firm, with Kyocera advancing Y450 to Y7,700 and Sony Y80 to Y3,870.
Ikegai climbed Y19 to Y470, while Sumitomo Precision Products scored a daily limit gain of Y100 to finish at Y940, and Mochida Pharmaceutical closed Y600 higher at Y13,650.

Bond prices rose amid brisk small-lot buying by regional and mutual savings banks. The above-par 7.5 per cent government bonds maturing in January 1993 were sold, with the yield rising from last Friday's 7.055 per cent to 7.06 per cent.
But investors bought 7.3 per cent government bonds due in December 1993, where trade volume is outweighing that of the 7.5 per cent bonds, and the yield declined from 7.095 per cent to 7.065 per cent.



EUROPE
Amsterdam returns to records

RECORD heights began to be tested yesterday by the West German and Dutch bourses for the first time since the heady buying session of early February, on a further appreciation of the prospects for companies exporting to the U.S. and thus standing to benefit from the dollar's advance.
The midday Amsterdam calculation of the ANP-CBS general index was 1.3 higher at 179.5, exceeding the peak attained 8 1/2 months ago, as foreign and domestic institutional demand encouraged a boost in trading activity.
Among the day's best were a FI 7.50 jump in Océ-Van der Grinten, on the photocopier maker's plans for a U.S. listing, and a FI 2.70 gain in Gist-Brocades, which took the biotechnology group to FI 170.70. Banks were also favoured, with ABN adding FI 4 to FI 354.

Boskalis rallied FI 1.20 to FI 12.70 as its reshaping continued.
By contrast, the domestic bond market was dull and prices little changed amid expectations of a new bank issue, possibly today.
Frankfurt buying interest, initially enthusiastic and including strong foreign demand, dwindled towards the close but left the FAZ index 0.95 better at 370.27 - just 0.57 off its record reached on February 2.
VW, which has lagged behind the other car makers in recent weeks because of its arguably less lucrative U.S. export potential, advanced DM 4.10 to DM 188.30. But it was the chemical sector which drew most attention, allowing gains of DM 4.70 in BASF at DM 168.80 and DM 2.80 for Hoechst at DM 183.90.
A firm engineering sector was featured by GHH, up DM 2.10 at DM 157.90 on its expected Chinese contract.
Domestic bonds gained up to 1/4, allowing the Bundesbank to sell DM 77.9m in paper.
Few other centres made much progress, however. Paris, which has already this month re-established itself at peak levels, extended a cautious retreat in an uneventful session. Retailer La Redoute slipped FRF 30 to FRF 1,170 ahead of slightly better sales figures.
Early Milan firmness fell sharply away, but the setback was not immediately attributed to the widening of a corruption investigation. Among the groups with executives allegedly implicated, Credito Italiano eased L10 to L1,850, but Mediobanca put on L200 to L59,800.
Bonds generally eased.
A mixed Stockholm result showed Volvo SKr 3 ahead at SKr 241 as it neared its Hamilton oil target in the U.S. Copenhagen was dragged lower by a DKr 270 plunge in Novo to DKr 1,835 in the wake of the biotechnology concern's reduced forecast for sales growth.
Low Zurich volume brought few marked movements. Hoffmann-La Roche added SwFr 25 to SwFr 9,150, reportedly on just one purchase, while UBS in banks dipped SwFr 35 to SwFr 3,375 on selling out of Geneva. Jacobs Suchard jumped SwFr 200 to SwFr 6,100 in a very narrow market.
The bond market came under pressure following the cancellation of a pending federal issue.
Brussels traded within a narrow range. Wire maker Bekeert had a better than average BFR 55 gain at BFR 4,765.
Electrical utilities led Madrid upward, recovering from last week's weakness.

Table with 3 columns: Index Name, Value, Change. Includes Standard & Pooors 500, FT Industrial Ordinary, Nikkei-Dow, etc.

Table with 4 columns: Market, Index Name, Value, Change. Includes New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, World, Gold.

Table with 3 columns: Currency, U.S. Dollar, Sterling. Includes Euro-currencies, FT London Interbank, U.S. Bonds, Financial Futures, Commodities.

AUSTRALIA
SUSTAINED buying of industrial and resource stocks pushed the Sydney All-Ordinaries index to a five-month high, closing 3 points up at 753.1.

A firmer tone on international exchanges gave the signal for a continuation of the buying support which developed last week. By the close of business rises outnumbered falls two to one.
Gold was singled out among a firmer mining sector, and GNM added 18 cents to AS\$90, Central Noraman 10 cents to AS\$ and Bougainville 8 cents to AS\$1.78.
BHP firmed 5 cents to AS\$10.30, while banks and retailers were generally higher. Mayne Nickless, which is under offer from APM at AS\$52 a share, eased 4 cents to AS\$3.76.

HONG KONG
FROM A QUIET opening, trading in Hong Kong gathered momentum to leave prices moderately higher. Overseas institutional buying was behind the advance, which centred on banking and property groups.

Among the banks, East Asia rose 10 cents to HK\$19.70, Hang Seng 75 cents to HK\$35.50 and Hongkong and Shanghai 15 cents to HK\$6.75.
Hongkong Land, which is considering selling its Excelsior Hotel, firmed 15 cents to HK\$3.125, while Sun Hung Kai added 25 cents to HK\$6.95. The Hang Seng index advanced 15.95 to 999.09.

SINGAPORE
THE EMERGENCE of buying and covering interest left Singapore higher in thin trading. Turnover slipped from 12.5m on Friday to 9.8m while the Straits Times index firmed 4.03 to 653.79.

Fan Electric was again the most active stock and gained 12 cents to S\$3.22. Following it in volume were Tuan Sing, 7 cents higher at 80 cents, and Ben & Co, up 5 cents to S\$1.67.

SOUTH AFRICA
A MODEST afternoon slowdown in Johannesburg saw gold shares close mixed in quiet trading. The late weakness developed despite the bullish price holding its ground against the dollar.

Randfontein closed R2.25 higher at R20.90 after reaching R21.10, while St Helena eased 25 cents to R3.875. De Beers firmed 5 cents to R8.88, and Anglo American 20 cents to R32.40. Industrials closed mixed in light trading.

CANADA
A FIRMER tone developed in Toronto, with transport, property and metal groups registering the best gains during more active trading.

Improvements on international bullion markets gave rise to strength among gold stocks, although price rises were slight.
Montreal, too, showed widespread advances.

Advertisement for Bayerische Vereinsbank New York Branch. Includes text: 'Ten years ago Bayerische Vereinsbank AG of Munich, West Germany, converted its New York Representative Office into a full-service branch...' and signatures of Robert F. Cassidy, Peter O. Kölle, and Siegfried Bouvier-Enté.

Closing prices, October 15

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Div. Yld.	P/E	100s	High	Low	12 Month High	Low	Stock	Div. Yld.	P/E	100s	High	Low	12 Month High	Low	12 Month High	Low	Stock	Div. Yld.	P/E	100s	High	Low	12 Month High	Low	12 Month High	Low	Stock	Div. Yld.	P/E	100s	High	Low		
100.00	98.00	AAR	2.20	20	22	100.00	98.00	100.00	98.00	ABC	2.20	20	22	100.00	98.00	100.00	98.00	100.00	98.00	ABC	2.20	20	22	100.00	98.00	100.00	98.00	100.00	98.00	100.00	98.00	100.00	98.00	100.00	98.00	100.00	98.00

Kidder, Peabody International
Limited

International Investment Bankers

An affiliate of
Kidder, Peabody & Co.
Incorporated
Founded 1865

New York • London • Paris • Geneva • Zurich • Hong Kong • Tokyo

Continued on Page 29

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, October 15

12 Month High	Low	Stock	Div. Yld.	P/E	Stk	100s High	Low	Close	Chg	12 Month High	Low	Stock	Div. Yld.	P/E	Stk	100s High	Low	Close	Chg
12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+	12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+
12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+	12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+

Continued on Page 30

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

12 Month High	Low	Stock	Div. Yld.	P/E	Stk	100s High	Low	Close	Chg	12 Month High	Low	Stock	Div. Yld.	P/E	Stk	100s High	Low	Close	Chg
12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+	12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+
12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+	12.75	12.50	ABC	0.00	10	100	12.75	12.50	12.60	+

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, ratios of dividends are annual dividends based on the latest declaration.

a-dividend also extra; b-annual rate of dividend plus stock dividend; c-delivery dividend; d-12-month high; e-dividend declared or paid in preceding 12 months; g-dividend declared after split-up or stock dividend; h-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting; i-dividend declared or paid this year, an accumulative issue with dividends in arrears; n-new issue in the past 52 weeks; The high-low range begins with the start of trading; m-most day delivery; P/E price-earnings ratio; o-dividend declared or paid in preceding 12 months, plus stock dividend; s-stock split; Dividends begin with date of split; sis-sides; t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date; u-new yearly high; v-trading halted; w-bankruptcy or receivership or being reorganized under the Bankruptcy Act or securities assumed by such companies; x-when distributed; y-when issued; z-with warrants; aa-dividend or ex-rights; ab-ex-distribution; ac-without warrants; ad-dividend and sales in full; yld-yield; z-sales in full.

WORLD STOCK MARKETS

AUSTRIA table with columns for stock names, prices, and changes.

GERMANY table with columns for stock names, prices, and changes.

JAPAN (continued) table with columns for stock names, prices, and changes.

NORWAY table with columns for stock names, prices, and changes.

AUSTRALIA (continued) table with columns for stock names, prices, and changes.

BELGIUM/LUXEMBOURG table with columns for stock names, prices, and changes.

FRANCE table with columns for stock names, prices, and changes.

NETHERLANDS table with columns for stock names, prices, and changes.

SPAIN table with columns for stock names, prices, and changes.

HONG KONG table with columns for stock names, prices, and changes.

DENMARK table with columns for stock names, prices, and changes.

ITALY table with columns for stock names, prices, and changes.

SWITZERLAND table with columns for stock names, prices, and changes.

SWEDEN table with columns for stock names, prices, and changes.

JAPAN table with columns for stock names, prices, and changes.

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SINGAPORE table with columns for stock names, prices, and changes.

AFRICA table with columns for stock names, prices, and changes.

AUSTRALIA table with columns for stock names, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Large table of over-the-counter stock prices with columns for stock names, prices, and changes.

LONDON

Table of London stock price changes, including a list of companies and their price movements.

FRANCE table with columns for stock names, prices, and changes.

NETHERLANDS table with columns for stock names, prices, and changes.

SINGAPORE table with columns for stock names, prices, and changes.

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AMERICAN STOCK EXCHANGE CLOSING PRICES

Table of American stock exchange closing prices with columns for stock names, prices, and changes.

Advertisement for Danish companies with the headline 'What's special about these Danish companies?' and text describing various Danish firms.

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Handwritten note: "Handwritten note at the top of the page, possibly a date or reference." (Note: The text is illegible due to blurriness)

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Scent of cheaper money bolsters markets and annals

adverse effects of sickly pound

Account Dealing Dates
First Declara- Last Account
Dealings from Dealings Day
Oct 1 Oct 11 Oct 12 Oct 22
Oct 15 Oct 25 Oct 26 Nov 15
Oct 29 Nov 9 Nov 13
New issue deals may take place from 9.30 am two business days earlier.

of the new trading Account.
Roya's were popular and
helped to give a big for
the year of 500p, while Sun
Alliance put on 10 to 400p as
did General Accident, to 500p.
Commercial Union, after touch-
ing 185p initially, drifted lower
to finish unaltered at 185p. Else-
where, bid hopes continued to
underpin Life issues. Recently
good on talk of a new bid from
Citicorp of the U.S., Equity and
Law added 5 fresh to 210p.
Sun Life advanced 21 to 704p,
while improvements of 6 and 7
respectively were 4 to 92p in
Britannic, 585p, and Pearl, 887p.
Mercury Securities featured
merchant banks with a recovery
of 17 to 400p from a depres-
sion caused recently by com-
ment on the cost of the four-
way merger involving stock-
jobbers Akroyd and Smithers
and stockbroking concerns,
Rowe and Pitman and Mullens.
The two newcomers to the
United Securities market
staged successful debuts. Design
engineering consultants Hawial
Whiting opened at 212p and
moved up to 215p compared
with the placing price of 197p.
Elsewhere, Bryant Holdings
retailed T. and S. Stores, which
were placed at 90p, started at
95p and touched 99p prior to
closing at 99p.
Leading Building Material
issues attracted further light
support. Buying in a market
peak of stock lifted the market
to 442p, while Tarmac con-
tinued to reflect its involvement
in a consortium which recently
won a £100m Egyptian contract
with the placing price of 197p.
Elsewhere, Bryant Holdings
closed a penny better at 94p,
after 55p, following the better
than expected results.
While John Howland rallied 10p
to 204p on second thoughts about
the recently announced
interim figures, Feb Inter-
national "A" flat at 82p,
awaiting today's half-timer.
Among Timbers, Meyer Inter-
national attracted further buy-
ing interest on takeover
rumours and touched 150p prior
to closing 3 dearer on balance
at 127p. Leyland Paint was a
good market for a similar reason
and gained 21 to 274p.
Other industrial issues, demand,
reflecting currency considera-
tions, and domestic buying
ahead of next week's three-
quarter figures led to a rise to
185p, a flat of 688p, and a
net up 4 to 686p. Danish
industrial enzymes producer
Nova Industries "B" came under
selling pressure and closed
completing downgrading of sales
growth estimates and the close
was a net 44 points down, at
222p.
Footwear issues highlighted
renewed strength in Stylo which
rose 10 to 145p following the dis-
closure that British Land, a

FINANCIAL TIMES STOCK INDICES

Table with columns: Index, Oct 15, Oct 16, Oct 11, Oct 10, Oct 9, Oct 8, Year ago. Rows include Government Securities, Fixed Interest, Industrial Ord., etc.

10 am 877.2, 11 am 878.2, Noon 880.4, 1 pm 879.2, 2 pm 880.4, 3 pm 880.4, 4 pm 880.4, 5 pm 880.4, 6 pm 880.4, 7 pm 880.4, 8 pm 880.4, 9 pm 880.4, 10 pm 880.4, 11 pm 880.4, 12 pm 880.4

HIGHS AND LOWS

Table with columns: Index, High, Low, Daily Range, S.E. Activity. Rows include Govt. Sec., Fixed Int., Ind. Ord., Gold Mines.

rose the same amount to 79p.
Viaton, on the other hand, still
unsettled by a broker's down-
graded profits forecast, slumped
23 further to 245p. Polymark
remained on offer at 5p, down
a further penny, while Chubb
gave up at 210p—a fall
faded of a counter to Raca's
bid.
Activity in Motors was not
totally confined to Lucas Indus-
tries. Investors showed interest
elsewhere in a sector. Boosted
by hopes of substantial orders
emanating from the Interna-
tional Motor Show, which begins
today in Birmingham, Jaguar
spurred 5 to 203p as favourable
Press comment stimulated
sizable "call option business;
dealers reported renewed
interest from U.S. sources. Lotus
firm 3 to 59p, while BL held
at 44p; the latter's Metro range
has risen to the top of the
new car sales league
in the first 10 days of the current
month. Automotive Products
hardened a couple of pence to
53p on the formation of a joint
venture company with Tarrar
and Newall, unchanged at 94p.
Buyers also displayed fresh
enthusiasm for British Oil,
Ardon which advanced 5 to
100p.
DRG proved to be one of the
day's more volatile counters;
issues to 24p in early business
following "take-profits" advice
in the weekend Press, the shares
rallied sharply on revived U.S.
bid speculation in the afternoon.
Ardon closing unchanged on
balance at 180p.
Properties continued to feature
possible takeover candidates and
residential property developers.
The bid for E. Beazer's agreed
offer for M. P. Kent; the latter,
up sharply last week on the
announcement that bid discus-
sions were in progress, moved
up another 7 to 74p.
Beazer 8 down to 350p, the cash
and shares bid currently values
Kent at 77p per share. Bath
and Portland, in which Kent
holds a 18.1 per cent stake,
gained 21 to 214p, after 212p,
but William Leach, where Beazer
holds a 46.4 per cent stake,
remained flat at 123p. Else-
where, Marler Estates continued
to trade actively and touched a
1984 peak of 126p at 122p.
Hill reflecting the Government's
plan to relax rent controls on
private rented housing, Mount-
view Estates rose 10p to 350p.
The company would acquire
planning consent for its Stockley
Park development, near Heath-
row Airport.
Firm Far Eastern markets
prompted occasional strength in
Investment Trusts. New Tokyo
barren 7 to 333p, while similar
rises were noted in Fleming
Japanese, 509p, and Hillville
Globe, 251p. Elsewhere,
London Trust formed a couple
of pence to 91p after favourable
weekend comment. Among
Financials, Rampion Trust rose
4 to 37p following a newswriter
recommendation, while the
increased interim profits and
dividend lifted Antofagasta 11 to
175p.

ended 10 to 75p in response
to Press comment.
Several firm spots emerged
from secondary Engineering.
The bid for investment recommen-
dation for Brownlie jumped 11 to 61p,
excited by news that West
Bromwich Spring had increased
its stake in the company to over
22 per cent; WBS formed 2p to
61p. Haden jumped 10 to 160p
on details of the deal with
Carrier Corporation Syracuse of
the U.S., while James Dickie rose
7 to 31p, after 30p, in response
to an investment recommen-
dation. Downlobo gained 6 to 25p
as did McKeanie, to 138p, while
Pegler-Hattersley put on 12 to
245p, and A. Cohen formed 15
to 485p.
Harris Queensway, 178p 3d and
NET, 150p, rose 5 and 7 respec-
tively, but other secondary Stores
were generally content to mark
time. Eram attracted scattered
speculative support and rose 5 to
122p, while Associated A were
marked 3 higher to 494p.
Leading Electricals made a
quietly firm start to the Account.
Thorn EMI led the way with a
gain of 6 to 433p, while GEC,
228p, and Radson, 127.5p,
rose 2 pence. Elsewhere, Reuschau
edged forward a penny to 294p
and the new nil-paid shares

ended 10 to 75p in response
to Press comment.
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gain of 6 to 433p, while GEC,
228p, and Radson, 127.5p,
rose 2 pence. Elsewhere, Reuschau
edged forward a penny to 294p
and the new nil-paid shares

ended 10 to 75p in response
to Press comment.
Several firm spots emerged
from secondary Engineering.
The bid for investment recommen-
dation for Brownlie jumped 11 to 61p,
excited by news that West
Bromwich Spring had increased
its stake in the company to over
22 per cent; WBS formed 2p to
61p. Haden jumped 10 to 160p
on details of the deal with
Carrier Corporation Syracuse of
the U.S., while James Dickie rose
7 to 31p, after 30p, in response
to an investment recommen-
dation. Downlobo gained 6 to 25p
as did McKeanie, to 138p, while
Pegler-Hattersley put on 12 to
245p, and A. Cohen formed 15
to 485p.
Harris Queensway, 178p 3d and
NET, 150p, rose 5 and 7 respec-
tively, but other secondary Stores
were generally content to mark
time. Eram attracted scattered
speculative support and rose 5 to
122p, while Associated A were
marked 3 higher to 494p.
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FT-ACTUARIES SHARE INDICES

Table with columns: Index, Mon Oct 15 1984, Fri Oct 12, Thu Oct 11, Wed Oct 10, Tues Oct 9, Year ago. Rows include CAPITAL GROUPS, BUILDING MATERIALS, CONTRACTING, etc.

FIXED INTEREST

Table with columns: Index, Mon Oct 15 1984, Fri Oct 12, Thu Oct 11, Wed Oct 10, Tues Oct 9, Year ago. Rows include British Government, 15 years, 10 years, etc.

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rose 2 pence. Elsewhere, Reuschau
edged forward a penny to 294p
and the new nil-paid shares

Pentland improve

Pentland returned to favour
in miscellaneous industrials as
bid hopes revived and the
Tunnel advanced 13 to 123p on
hopes that this week's talks in
Paris between British and French
officials would lead to a "cubnet"
project. Eastern Prodnace
attracted buyers and formed 20p
to 105p, while Amari gained 10p
to 105p rd in response to
Press comment. British Aero-
space moved up 7 to 377p and
the recently-revived Hawker
Investment hardened a couple
of pence more to 140p; this
latter's interim figures are
scheduled for tomorrow.
Government influence,
Hawker's interim figures are
scheduled for tomorrow.
Government influence,
Hawker's interim figures are
scheduled for tomorrow.

Oil's lose ground

Quietly firm for much of the
day, leading Oils came under
selling pressure in the late after-
noon following news that
BP had effectively lowered crude oil
prices. Fears that Statol's move
may lead to lower North Sea
crude prices saw all the leading
issues following with minor
falls on the day. BP fell back
from 493p to close a net 3 off at
489p, while British, 238p, after
242p, and Shell, 68p, after 69p,
settled with similar falls.
LASMO, already under pressure
on continued talk of a rights

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Nov., Last, Vol., Feb., Last, Vol., May, Last, Stock. Rows include GOLD, SILVER, EURO, etc.

EQUITIES

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include Addison Comms, Apollo, etc.

FIXED INTEREST STOCKS

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include Applied Botanic, Bristol Water, etc.

"RIGHTS" OFFERS

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include Astra Ind, BHP, etc.

NEW HIGHS AND LOWS FOR 1984

Table with columns: NEW HIGHS (140), NEW LOWS (20). Rows include BRITISH FUNDS, CANADIAN FUNDS, etc.

AMERICANS (1)

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include BURLINGTON, CHEMICALS, etc.

RISES AND FALLS YESTERDAY

Table with columns: Stock, Closing price, % change. Rows include British Funds, Rises Falls, etc.

LONDON TRADED OPTIONS

Table with columns: Option, Oct., Jan., Apr., Oct., Jan., Apr. Rows include S.P. (485), Courtland, etc.

RECENT ISSUES

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include Addison Comms, Apollo, etc.

FIXED INTEREST STOCKS

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include Applied Botanic, Bristol Water, etc.

"RIGHTS" OFFERS

Table with columns: Issue price, Amount, Latest, High, Low, Stock, Closing price, % change. Rows include Astra Ind, BHP, etc.

NEW HIGHS AND LOWS FOR 1984

Table with columns: NEW HIGHS (140), NEW LOWS (20). Rows include BRITISH FUNDS, CANADIAN FUNDS, etc.

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RISES AND FALLS YESTERDAY

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Table with columns: Option, Oct., Jan., Apr., Oct., Jan., Apr. Rows include S.P. (485), Courtland, etc.

Footnote text at the bottom of the page, including publication details and copyright information.

HOTELS—Continued

Table of hotel stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

INDUSTRIALS (Miscel.)

ENGINEERING—Continued

Table of engineering stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

DRAPERY & STORES—Cont.

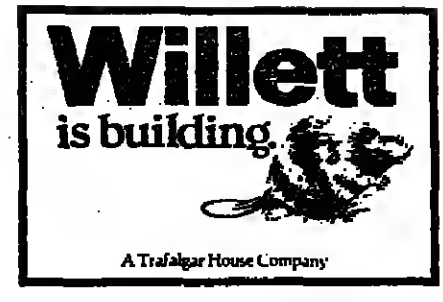
Table of drapery and stores stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

BEERS, WINES—Cont.

Table of beer and wine stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

AMERICANS

Table of American stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.



FT LONDON SHARE INFORMATION SERVICE

BRITISH FUNDS

Table of British fund prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of building industry, timber, and roads stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

ELECTRICALS

Table of electricals stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

CANADIANS

Table of Canadian stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

BANKS, HP & LEASING

Table of banks, HP, and leasing stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

BEERS, WINES & SPIRITS

Table of beer, wine, and spirits stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

FOOD, GROCERIES, ETC

Table of food, groceries, etc. stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

DRAPERY AND STORES

Table of drapery and stores stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of international bank and overseas government sterling issues, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

CORPORATION LOANS

Table of corporation loans, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loans, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

LOANS

Table of loans, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

Public Bond and Ind.

Table of public bond and industrial stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

Financial

Table of financial stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

FOREIGN BONDS & RAILS

Table of foreign bonds and rails stock prices and financial data, including columns for High, Low, Stock, Price, Div, Yld, and P/E.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

LEISURE—Continued

Table of leisure and entertainment stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

PROPERTY—Continued

Table of property and real estate stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

OIL AND GAS—Continued

Table of oil and gas stocks including British Airways, British Petroleum, and various manufacturing firms. Columns include stock name, price, and change.

NOMURA INTERNATIONAL LIMITED NEW-ERA INVESTMENT AND UNDERWRITING OFFICES WORLDWIDE 3 Greenchurch Road EC3V 6AD Telephone (01) 283 8811

MINES—Continued

Table of mining stocks including Central African, Australians, and various international mining companies. Columns include stock name, price, and change.

INSURANCES

Table of insurance stocks including various insurance companies. Columns include stock name, price, and change.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including various automotive and aviation companies. Columns include stock name, price, and change.

SHIPPING

Table of shipping stocks including various maritime and shipping companies. Columns include stock name, price, and change.

SHOES AND LEATHER

Table of shoes and leather stocks including various footwear and leather goods companies. Columns include stock name, price, and change.

SOUTH AFRICANS

Table of South African stocks including various companies from South Africa. Columns include stock name, price, and change.

TINS

Table of tin stocks including various tin mining and processing companies. Columns include stock name, price, and change.

MISCELLANEOUS

Table of miscellaneous stocks including various companies from different sectors. Columns include stock name, price, and change.

LEISURE

Table of leisure stocks including various entertainment and leisure companies. Columns include stock name, price, and change.

PROPERTY

Table of property stocks including various real estate and property companies. Columns include stock name, price, and change.

INVESTMENT TRUSTS

Table of investment trusts including various investment management companies. Columns include stock name, price, and change.

OIL AND GAS

Table of oil and gas stocks including various energy and oil companies. Columns include stock name, price, and change.

FINANCE, LAND, ETC

Table of finance, land, and other stocks including various financial and land companies. Columns include stock name, price, and change.

PLANTATIONS

Table of plantation stocks including various agricultural and plantation companies. Columns include stock name, price, and change.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including various companies from different regions. Columns include stock name, price, and change.

OPTIONS—3-month call rates

Table of 3-month call rates for various options including different types of call options. Columns include option name, price, and change.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as British Group-Continued, Alport Unit Trust, and others, with columns for name, manager, and performance metrics.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including sections for 'Funds in Court', 'Local Authorities' Mutual Invest. Tr.', and 'Sovereign Services Ltd.', listing trust names, managers, and details.

Table of Financial Times Tuesday October 16 1984, listing various financial products and their details.

INSURANCES

Table listing various insurance companies and their services, including details on policies and terms.

F.T. CROSSWORD PUZZLE No. 5,544

Crossword puzzle grid with clues for Across and Down, including words like 'Patience does not permit this frank exchange' and 'Rise at eleven, almost-muzzy'.

Solution to Puzzle No. 5,544, providing the answers to the crossword clues.

Handwritten signature or mark at the bottom center of the page.

Handwritten text at the top of the page, possibly a signature or date.

INSURANCE, OVERSEAS & MONEY FUNDS

Table of financial data for various insurance and overseas funds, including Liberty Life Assurance Co Ltd, Life Assur. Co. of Pennsylvania, and others.

Table of financial data for various insurance and overseas funds, including Standard Life Assurance Co Ltd, Prudential Insurance Co Ltd, and others.

Table of financial data for various insurance and overseas funds, including Sun Life of Canada, Swiss Life, and others.

Table of financial data for various money funds and bank accounts, including Money Market Trust Funds, Money Market Bank Accounts, and others.

OFFSHORE AND OVERSEAS

Table of financial data for various offshore and overseas funds, including Sun Life of Canada, Swiss Life, and others.

Table of financial data for various offshore and overseas funds, including Sun Life of Canada, Swiss Life, and others.

NOTES: Interest rates given both as a nominal rate and an annual percentage rate adjusted for frequency of interest.

COMMODITIES AND AGRICULTURE

London tin prices move up strongly

TIN PRICES on the London Metal Exchange moved up strongly yesterday wiping out the fall which trimmed values late last week. The cash standard tin price, which in spite of a £122.50 fall over Thursday and Friday, ended last week £170 up, gained another £172.50 yesterday to finish at £342.50 a tonne.

LONDON METAL EXCHANGE WAREHOUSE STOCKS table with columns for metal, price, and change.

Calcutta tea prices rising

TEA PRICES are rising again in Calcutta, India's biggest tea auction centre, which acts as a barometer for tea price trends all over the country. At auctions there last week, prices advanced by Rs 1 to Rs 2 taking the average to Rs 32 per kilo.

Egypt and Australia in 10m tonne wheat deal

AUSTRALIA and Egypt have concluded a wheat agreement under which Australia will supply 10m tonnes of wheat over the next five years. In another agreement, the two sides signed a contract for wheat shipments totalling 2m tonnes in 1985, the same amount as this year.

Andrew Gowers on discontent with the Milk Marketing Board

YOU CAN almost hear the sabres rattling in Britain's dairy industry these days. The trade, comprising companies ranging from small local co-operatives to large manufacturers and distributors such as Unigate and Express, is spoiling for a fight. The cause of the discontent is the Milk Marketing Board, the huge statutory organisation representing dairy farmers in England and Wales and monopoly supplier of milk to the trade, whether for doorstep delivery or for processing into cheese, butter or other products.

EEC dismisses milk price forecast as premature

REPORTS that European Commission officials will recommend a dairy price rise next year of 5 per cent—in spite of the continuing dairy surplus production in the European Community—were dismissed in Brussels yesterday as premature. The annual price fixing process is only just beginning, with

Russian sugar beet harvest 'too slow'

SOVIET COMMUNIST PARTY daily newspaper, Pravda, criticised sugar beet farmers in the Ukraine for taking too long over this year's harvest. It said harvest progress in these regions, the main beet producing areas, fluctuated widely from one area to the next with many farms "tolerating a slow harvest pace".

PRICE CHANGES

PRICE CHANGES table with columns for item, price, and change.

BRITISH COMMODITY PRICES

BRITISH COMMODITY PRICES table with columns for item, price, and change.

AMERICAN MARKETS

AMERICAN MARKETS table with columns for item, price, and change.

LONDON OIL SPOT PRICES

LONDON OIL SPOT PRICES table with columns for oil type, price, and change.

GAS OIL FUTURES

GAS OIL FUTURES table with columns for month, price, and change.

TIN

TIN table with columns for month, price, and change.

ZINC

ZINC table with columns for month, price, and change.

LEAD

LEAD table with columns for month, price, and change.

ALUMINIUM

ALUMINIUM table with columns for month, price, and change.

GOLD MARKETS

Gold fell \$3 an ounce from Friday's close in the London bullion market yesterday to £338.10 in the metal opened at \$338.33 and traded between a high of \$339.33 and a low of \$337.33. The weaker trend reflected the dollar's firmer ground.

COFFEE

A steady New York close and continued dollar strength prompted a firm rise in coffee prices. Arabica contracts were up 10 to 15 cents, while Robusta contracts were up 5 to 10 cents.

SOYABEAN MEAL

The market opened 1 1/2 higher in quiet conditions, reports T. G. Roddick. During the afternoon commission house buying against little selling interest pushed prices higher.

WHEAT

The market remained very quiet in a narrow range with much trading in futures. Minneapolis was up 1/4 cent, while other markets were unchanged.

COTTON

LIVERPOOL—Spot and shipment sales amounted to 20 tonnes. Activity was on a restricted scale, and operators were only tentative in buying.

WOOL FUTURES

SYDNEY GREASY WOOL—Closes in order: buyer, seller, business. Australian cents per kg. Oct 567.5, 570.0, 572.5, 575.0, 577.5, 580.0, 582.5, 585.0, 587.5, 590.0, 592.5, 595.0, 597.5, 600.0, 602.5, 605.0, 607.5, 610.0, 612.5, 615.0, 617.5, 620.0, 622.5, 625.0, 627.5, 630.0, 632.5, 635.0, 637.5, 640.0, 642.5, 645.0, 647.5, 650.0, 652.5, 655.0, 657.5, 660.0, 662.5, 665.0, 667.5, 670.0, 672.5, 675.0, 677.5, 680.0, 682.5, 685.0, 687.5, 690.0, 692.5, 695.0, 697.5, 700.0, 702.5, 705.0, 707.5, 710.0, 712.5, 715.0, 717.5, 720.0, 722.5, 725.0, 727.5, 730.0, 732.5, 735.0, 737.5, 740.0, 742.5, 745.0, 747.5, 750.0, 752.5, 755.0, 757.5, 760.0, 762.5, 765.0, 767.5, 770.0, 772.5, 775.0, 777.5, 780.0, 782.5, 785.0, 787.5, 790.0, 792.5, 795.0, 797.5, 800.0, 802.5, 805.0, 807.5, 810.0, 812.5, 815.0, 817.5, 820.0, 822.5, 825.0, 827.5, 830.0, 832.5, 835.0, 837.5, 840.0, 842.5, 845.0, 847.5, 850.0, 852.5, 855.0, 857.5, 860.0, 862.5, 865.0, 867.5, 870.0, 872.5, 875.0, 877.5, 880.0, 882.5, 885.0, 887.5, 890.0, 892.5, 895.0, 897.5, 900.0, 902.5, 905.0, 907.5, 910.0, 912.5, 915.0, 917.5, 920.0, 922.5, 925.0, 927.5, 930.0, 932.5, 935.0, 937.5, 940.0, 942.5, 945.0, 947.5, 950.0, 952.5, 955.0, 957.5, 960.0, 962.5, 965.0, 967.5, 970.0, 972.5, 975.0, 977.5, 980.0, 982.5, 985.0, 987.5, 990.0, 992.5, 995.0, 997.5, 1000.0.

NEW YORK

NEW YORK table with columns for item, price, and change.

CHICAGO

CHICAGO table with columns for item, price, and change.

MEAT/FISH

MEAT/FISH table with columns for item, price, and change.

COCAOA

COCAOA table with columns for month, price, and change.

SOYABEAN OIL

SOYABEAN OIL table with columns for month, price, and change.

WHEAT

WHEAT table with columns for month, price, and change.

COTTON

COTTON table with columns for month, price, and change.

WOOL FUTURES

WOOL FUTURES table with columns for month, price, and change.

NEW YORK

NEW YORK table with columns for item, price, and change.

CHICAGO

CHICAGO table with columns for item, price, and change.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar at record highs

The dollar moved to record closing high against several major currencies yesterday in a manner showing a strict contrast to the disorderly surge experienced last month when the dollar's rapid rise to record trading levels prompted aggressive central bank intervention. Trading yesterday was much more civilised and tended to reflect the dollar's underlying strength.

The dollar rose to an 114 year closing high against the Danish DM 3.1410 from DM 3.1060. Last month it traded below DM 3.1000 but finished below DM 3.10 at the close that day. Elsewhere it rose to SwF 2.9778 from SwF 2.9540, its best closing level for 13 years and Y249.0 from Y247.70, its best closing level since December 1982.

STERLING—Trading range against the dollar in 1984 is 1.4998 to 1.2082. September average 1.2582. Trade weighted index 75.9 from 79.9 six months ago.

Shifting test ground on news of a reduction in oil prices by the Norwegian state owned oil company. Previously prices had been based on BNOG tariffs. This combined with the dollar's improvement to push sterling's

FINANCIAL FUTURES

Prices weak

Prices tended to weaken on the London International Financial Futures Exchange yesterday. Long-term bills for December delivery opened at 107.08, compared with 107.14, but improved to 107.12 by the close. There was no further upward drive however, as the market remained concerned about the low level of sterling against the dollar, and about the lack of progress in the talks aimed at ending the pit dispute. The December contract fell to a low of 106.21, and closed only

slightly firmer at 106.26. Three-month sterling deposits also finished weaker at 89.57 for December, against 89.57, depressed by the decline of the pound on fears of lower North Sea oil prices. This followed news that Statoil of Norway had changed its pricing strategy. December Eurodollars opened lower at 88.78, compared with 88.83 previously, and finished weak at 88.73 despite speculation that the recent sharp fall in the Federal funds rate had been overdone.

was little indication of any intervention outside the fixing. After early short covering pushed the dollar firmer, it retreated from the morning's highs of 76.3, but the absence of aggressive central bank intervention was significant in that it underlined the dollar's appreciation as a trend reflecting recent economic statistics rather than a disorderly and speculative rush into dollars. Against this background the D-mark was firmer with sterling slipping to DM 3.8000 from DM 3.8110. The Swiss franc was firmer however at DM 1.2196 from DM 1.2162. Within the EMS the French franc improved to DM 32.625 from DM 32.610 per FF 100.

STERLING EXCHANGE RATE INDEX (Bank of England) Oct 15 Previous

Table with columns: Currency, Rate, % Change, Divergence. Includes US Dollar, Swiss Franc, Japanese Yen, etc.

LONDON EURO DOLLAR \$1m points of 100% 107-14

Table with columns: Date, High, Low, Prev. Includes Dec 83, Jan 84, Feb 84, etc.

CHICAGO U.S. TREASURY BONDS (CMT) % 100-00

Table with columns: Date, High, Low, Prev. Includes Dec 83, Jan 84, Feb 84, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Rate, % Change, Divergence. Includes Belgium, Denmark, France, etc.

POUND SPOT—FORWARD AGAINST POUND

Table with columns: Date, Day's spread, One-month, Three months, % p.a. Includes Oct 10, Oct 15, Oct 20, etc.

DOLLAR SPOT—FORWARD AGAINST DOLLAR

Table with columns: Date, Day's spread, One-month, Three months, % p.a. Includes Oct 10, Oct 15, Oct 20, etc.

OTHER CURRENCIES

Table with columns: Country, Currency, Rate, % Change, Divergence. Includes Argentina, Australia, Brazil, etc.

CURRENCY MOVEMENTS

Table with columns: Bank of England, Morgan Guaranty, % Change, Divergence. Includes Sterling, U.S. Dollar, etc.

CURRENCY RATES

Table with columns: Country, Currency, Rate, % Change, Divergence. Includes Australia, Belgium, Canada, etc.

EXCHANGE CROSS RATES

Table with columns: Country, Currency, Rate, % Change, Divergence. Includes U.S. Dollar, Deutsche Mark, etc.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Term, Currency, Rate, % Change, Divergence. Includes Short term, 3 days, 1 month, etc.

MONEY MARKETS

Table with columns: Term, Rate, % Change, Divergence. Includes Overnight, 1 month, 3 months, etc.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate, % Change, Divergence. Includes 1 month, 3 months, 6 months, etc.

LONDON MONEY RATES

Table with columns: Term, Rate, % Change, Divergence. Includes Discount Houses Deposit and Bill Rates.

MONEY RATES

Table with columns: Term, Rate, % Change, Divergence. Includes New York (Lunchtime), Treasury Bills, etc.

WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies in October 15, 1984. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Large table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING. Lists various countries and their exchange rates with the pound.

YOUR COMPANY IMAGE. Promotional Gifts. Manhattan-Windsor. Includes images of key rings, cuff links, paperweights, and medals.

NOTICE OF RATE OF INTEREST. CREDIT FONCIER DE FRANCE. U.S. \$75,000,000. Guaranteed Floating Rate Notes due 1988.

GOLD FIELDS GROUP. VLAKONTEN GOLD MINING COMPANY LIMITED. REDUCTION OF CAPITAL.

UK clearing banks' base lending rate 10 1/2 per cent (since August 20)

maturity at 10 1/2 per cent; 6m bank bills in band 2 (15-30 days) at 10 1/2 per cent; 12m bank bills in band 3 (31-63 days) at 10 1/2

per cent, and 12m bank bills in band 4 (64-91 days) at 10 1/2 per cent. Further help of £798m was provided before lunch, including clearing bank base rates, but there is still some anticipation that base rates will fall next month after the next set of money supply statistics.

Three-month sterling interbank was unchanged at 10 1/2 per cent, while discount houses buying rates for three-month eligible bank bills outright through £1m to 10 1/2 per cent from 10 per cent.

The Bank of England forecast a money market shortage of £200m, and gave total help to the market of £316m. The authorities offered an early round of assistance, but at that time managed to buy only £29m bills outright, all at unchanged dealing rates.

A total of £2m bank bills were bought in band 1 (up to 14 days

Another £788m bills were purchased for resale to the market in equal amounts on November 5 and November 6 at a rate of 10 1/2 per cent.

In the afternoon the Bank of England bought £6m bills outright in band 3 at 10 1/2 per cent, and also provided late assistance of around £85m.

Bills maturing in official bands repayment of £10 assistance and a take-up of Treasury bills drained £579m with the unwinding of repurchase agreements.

Against £212m. These were partly offset by Euroclear transactions adding £170m to liquidity, and a fall in the note circulation of £275m.

The fixing rates are the entrance means, rounded to the nearest one sixteenth, of the bid and offer rates for \$10m quoted by the market on the reference date at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Citibank, Banque Paribas de Paris and Morgan Guaranty Trust.

ECGD Fixed Rate Export Finance Scheme (IV): Average Rate of interest period September 0 to October 2 1984 (inclusive): 10.50 per cent. Local authorities and Overseas House seven days' notice, others seven days' used. Finance Houses Base Rate (published by the Finance Houses Association): 11 per cent from October 1 1984. London and Scotch Clearing Bank Rates for London 10 1/2 per cent. London Deposit Rates for sums at seven days' notice 7 1/2 to 7 3/4 per cent. Treasury Bills: Average under 12 months 10 1/2 per cent; over 12 months 10 1/2 per cent; one-month three months 10 1/2 per cent; three-month 10 1/2 per cent; six-month 10 1/2 per cent; one year 10 1/2 per cent. Under £100,000 per cent. Over £100,000 per cent. All deposits withdrawn for each 7 per cent.

Treasury Bills: One month 8.70, Two months 10.05, Three months 10.10, Six months 10.06, One year 10.08.

Rate is the transfer market (controlled). † Now one official rate. ‡ Based on cross rate against Russian rouble. (1) Essential goods. (2) Preferential rate for priority imports such as foodstuffs. (3) Preferential rate for public sector debt and essential imports. (4) Preferential rate for luxury goods. (5) Essential goods and foodstuffs. (6) Rate for imports of foreign currency and foreign debt and essential imports. (7) Bankers' rate. (8) Rate for exports. (9) Rate for imports. (10) Rate for imports. (11) Essential imports. (12) Non-essential imports. (13) Highly all business transactions.

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INTERNATIONAL CAPITAL MARKETS

Standard Chartered issues FRN

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON
STANDARD CHARTERED yesterday became the third British bank to launch an updated Eurobond with the issue of a "perpetual" floating rate note whose amount was immediately increased to \$300m from \$250m.

made this issue about 26 points cheaper than last week's bond from Barclays.
The notes themselves were well received, trading last night at a discount of about 50 basis points from their par issue price, well within their total fees.

Algeria considers \$500m credit

ALGERIA is sounding out the Euro-market for a \$500m credit for its state-owned bank Credit Populaire, our Euro-market Correspondent writes.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for October 15.

Table with columns for Bond Name, Issued, Maturity, Coupon, Price, and Yield. Includes sections for U.S. Dollar, Sterling, and other currencies.

Switzerland withdraws bond issue

THE SWISS Government has been forced to withdraw a SwFr 250m bond issue planned for later this month as a result of the unsettled condition of the market.

Banks issue perpetual floaters

THE PERPETUAL floater might be said to have come of age last week as a means of raising capital on the international markets.

Barclays has not yet discussed its issue with the Bank of England so it does not know how it will stand in the capital table. It is already clear, however, that it will be able to make limited use of it as capital if the Bank says, as seems likely, that it is debt.

The last federal issue, at the end of August, was of SwFr 229.5m at an issue price of 99.8 per cent and with a 4% per cent coupon.

Barclays is already so close to that limit that analysts estimate it would only be able to absorb half the \$600m issue into its capital base - in alternative raise some £500m in new equity to match it.

That follows the highly successful \$800m loan raised jointly last year by Banque Nationale d'Algerie and Banque Extérieure d'Algerie, which was increased from an initial \$700m. That loan bore a margin of 1/2 point, rising to 3/4 point for the next two.

Since then, margins in the Euro-market have dropped across the board, but although bankers say there is evidence of strong appetite for Algerian paper, especially from Japanese banks, there is some uncertainty as to how the market would receive an Algerian credit with a margin of only 1/2 per cent.

There is, however, a cost attached to perpetual floaters. Earlier this year, Barclays made a 20-year bond issue at 1/4 point over the mean of the London Interbank offered and bid rates, but the spread on their perpetual was 1/2 point, quite a large difference in the margin-conscious Euro-markets.

OVER-THE-COUNTER

Large table of over-the-counter market data with columns for Stock, Sales, High, Low, Last, and Change. Includes sections for Continued from Page 30, N-N, P-O, and U-U.

NEW YORK DOW JONES

Table showing Dow Jones index values for various dates and sectors like Industrials, Transport, Utilities, and Trading.

Indices

Table of various international indices including Australia, Austria, Belgium, Denmark, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and World Capital.

STANDARD AND POORS

Table of Standard and Poors index values for various dates and sectors like Industrials, Companies, and Long Gov Bond Yield.

N.Y.S.E ALL COMMON

Table of New York Stock Exchange All Common index values for various dates and sectors like Issues and Falls.

NEW YORK ACTIVE STOCKS

Table of New York Active Stocks with columns for Stock Name, 3.00p.m. Price, Change on Day, and Volume.

SECTION IV
FINANCIAL TIMES SURVEY

Tuesday October 16 1984

Motor Industry

Market changes as U.S. sales recover

By Kenneth Gooding
 Motor Industry Correspondent

THE U.S. MARKET has become the honey pot for the world's car manufacturers. The Europeans are dipping in greedily while there are far profits to be made from selling vehicles for highly-valued dollars.

By the end of last month West German vehicle exports to the U.S. were running at more than double the 1983 level and the German producers are likely to export around 100,000 more vehicles—mainly cars—in 1984 than the 278,000 shipped out last year.

The Japanese, embroiled in a bitter price war at home and finding the going much harder in Western Europe since the yen strengthened, face import restrictions in the States but have a great deal of previous experience in the art of maximising profits by moving up-market and by careful pricing when the volume of their sales is constrained.

Buoyant market
 As for the U.S. manufacturers, they are making the most of buoyant home demand after several lean years. But the slimmed-down, streamlined American companies have no intention of allowing themselves to grow fat and sluggish, and slow to react again.

were "very satisfactory." He also explained why a price war had developed in Japan. "We are trying hard to catch up with Toyota. In the past Toyota was 7 per cent or 8 per cent ahead of Nissan in the market, now the gap is 10 per cent. We want to recover our share. By introducing new models, by strengthening our dealers we will meet that target."

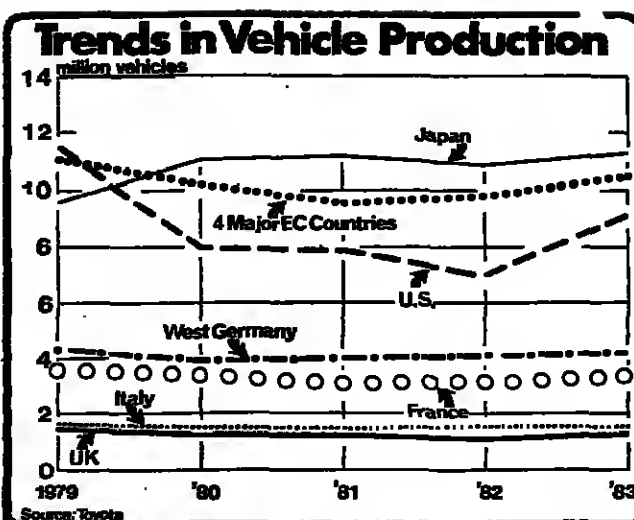
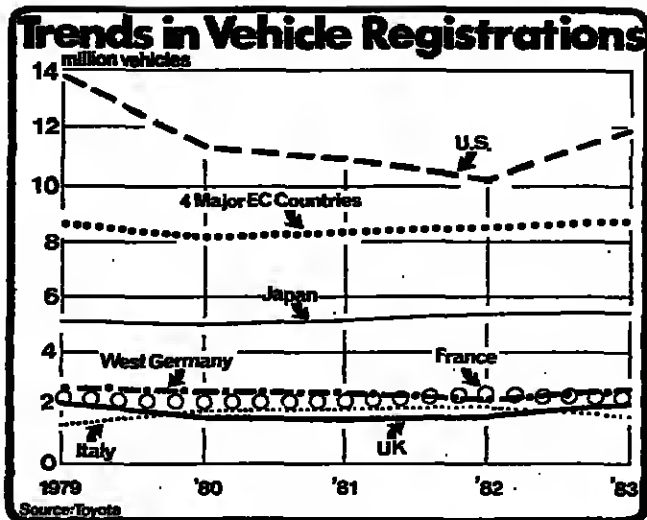
According to Mr Uchiyama, the rapid financial recovery of the U.S. manufacturers in the past year or so has proved that the American industry is still the world's strongest. He pointed out that, if the forecasts proved right and General Motors—the world's largest automotive group—achieved a \$6bn net profit this year, it would earn more than the entire Japanese industry.

"If the U.S. companies can continue to combine excellent management, further automation and the very reasonable relationship they have with their workforce, they can match Japanese cars quality and considerably close the gap between Japanese and American costs," he asserted.

Mr Uchiyama's compliments are to some extent politically inspired. Like the rest of the Japanese groups, Nissan wants the U.S. government to end the restrictions on car shipments from Japan to the States which in the year to next April will limit them to 1.55m compared with 1.68m for the previous 12 months.

If the restraints were removed—and that is by no means certain in spite of the renewed vitality of the U.S. industry—in theory the Japanese could make hay and boost their car sales volume substantially.

However, Mr Uchiyama is not alone when "personally speaking" he feels there is an



The buoyant U.S. market is providing a highly profitable outlet for European and Japanese car makers. Moves to cut down on exhaust emissions—led so far in Europe by the German government—are a big worry, however.

upper limit to the market share Japanese cars can reach in the U.S. He estimates that share is around 20 per cent compared with the 18 per cent the Japanese currently hold.

Nissan is now committed to alleviating trade friction by manufacturing where we sell, especially in our larger markets so that we can contribute to the local economy, industry and employment," he insisted—expressing a philosophy which General Motors and Ford have attempted to put into effect for the best part of 60 years.

That said, it seems that Nissan is still intent on increasing its sales in Western Europe at a pace which will win it market share. Nissan hopes to push up car sales in the area by about 5 per cent a year when the best estimates suggest total

demand will rise by only 1 1/2 per cent to 2 per cent annually.

And even that might turn out to be optimistic if Europe switches quickly to the U.S. system of controlling harmful emissions from cars—a possibility which the French and Italians find particularly worrying.

In West Germany, millions of Black Forest trees are wilting, dying or dead. It has not been proven conclusively that car exhaust fumes are in any way responsible but, faced with the need to appear to be doing something (and by the sudden rise in support for the Greens, the pro-environment party which is now attracting over 8 per cent of the votes at German elections) the West German government intends to take action.

Various methods will be used to encourage buyers to purchase cars which use American-style catalytic converters—or "cats"—to eliminate some of the emissions.

"Cats" are quickly poisoned by lead and if the German scheme is to work, unleaded fuel must be made widely available—and not just in Germany. The Germans are voracious tourists and often take their cars with them.

The German government says it intends to act by 1989 (two years earlier for cars with engines of over 2 litres capacity) whereas the EEC's proposals for emission controls—are not due to come into effect until 1991.

As you would expect with such a rush of proposed regulations, there have been plenty of tests through the European industry.

The German manufacturers have given up overt opposition to the idea of U.S.-style emission controls but are deeply disturbed by the prospect that large cars might be affected first.

Starting point
 They want any changes to be introduced for all cars at the same time—and Daimler-Benz has hinted that it probably would not be legal for the German government to take any other course of action.

can be found than in the U.S. where the "cats" have proved to be far from perfect. (One-third of those tested recently after being in operation for six months proved to be below standard.)

The "cats" will not only eliminate the considerable fuel economy improvements achieved over the past five years by the European car makers but possibly rule out still bigger gains now in the pipeline, say the British, Italian, French and German manufacturers with one voice.

The European car-makers—although currently preoccupied with their own, particular short-term problems—all agree that there is an urgent need for margins of profit to return to better levels.

"Our number one priority is to make a profit in all the markets in which we sell our cars," said Mr Carl Hahn, chairman of Volkswagen-Audi, at the recent Paris Motor Show. This sentiment was echoed by M Bernard Hanon, Renault's president. "Our prime task is to make a profit," he said.

According to Ford's calculations, the European industry made a combined loss of \$2.1bn between 1978 and 1981. In the last two years another \$1.2bn had been lost and overcapacity in car manufacturing in Europe had now reached 20 per cent, or conservatively 2.5m cars a year.

Mr Bob Lutz, who returned in June for a second term as chairman of Ford of Europe, explains how this has happened. He says that Japanese makers have taken 1m car sales in Europe from the domestic producers and have also eliminated about 1.6m of European exports by moving into what were markets dominated by European products. (European car exports since the early 1970s have fallen from 3m to 1.3m.)

At the same time, the producers in Europe have added capacity, partly by increasing productivity at existing plants, but also by building new plants. The overcapacity has resulted in "jungle warfare" in Europe.

"Price competition has become much more vicious in the past two years," Mr Lutz maintains.

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But, he stresses, the European industry must be able to earn enough to keep up its investment in technology. For it is technology which has maintained Europe's place in a world where the Americans have a huge domestic car market to rely on and the Japanese have major production cost advantages.

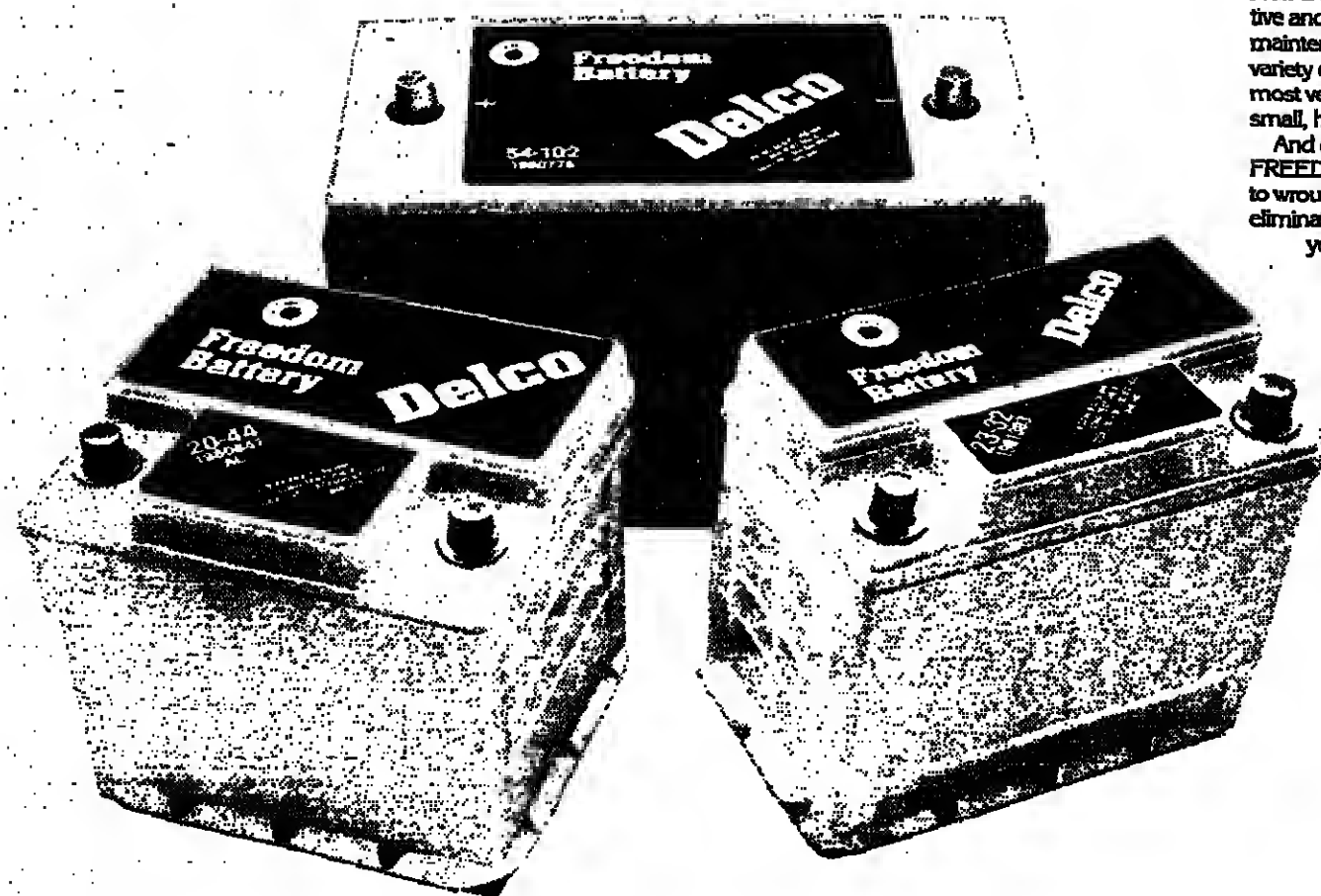
Mr Lutz returned to Ford of Europe following a major upheaval this year involving the sudden retirement of former chairman Mr Ed Blanch and, later, the departure after an internal row, of president Mr Jim Capolongo.

Ford is not the only company where the marketplace pressures have led to executive casualties. At the Peugeot group, former banker M Jacques Calvet emerged as the new president following a boardroom battle which saw the departure of M Jean Paul Parayre, president since 1975.

Ford has recognised the troubles it faces in Europe—and the fact that its operations there represent as big a part of the world-wide total as those in the U.S.—by sending back Mr Lutz, a main board member who reports directly to Mr Don

CONTINUED ON NEXT PAGE

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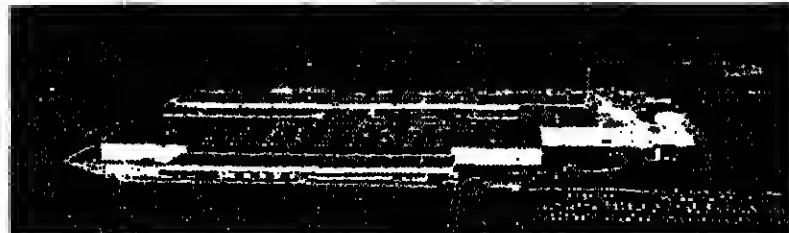
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Kenneth Gooding looks at the benefits and pitfalls of co-operation between car companies

Era of joint ventures

SOME OF the joint venture projects started in the late 1970s, when the Western European motor industry was racing to develop cars which would use less fuel, are now coming to fruition. Not all of them have turned out as expected. Fiat in particular was the main European proponent of joint projects. To start with it lost time after the first oil supply crisis because it halted all development work on cars in the mistaken belief that the world would switch to public transport.

Apart from needing to catch up with its European competitors, Fiat was acutely aware that its predominant position in Italy, where it accounts for over half total car sales and is by far the major producer of automotive components, makes it necessary to look outside Italy for partners and new technology.

Products from three of the Fiat joint ventures have been unveiled this year. Fiat joined with Saab to develop components for an up-market, large car. Half-way through the venture Fiat's Italian (and State-owned) rival Alfa Romeo joined the party. The outcome has been a car Saab calls the 9000 which the Swedish company previewed in June and a model which will sit at the top of the Saab range.

Sneak preview

Fiat, not to be outdone, has given a sneak preview of the version to be produced by its Lancia subsidiary which will be called the Thema and should be launched next month at the Turin Motor Show. The Thema will replace the Trevi and Gama models.

Fiat's own version of the joint-venture car, code-named Type four, will not be seen until next spring and is expected to succeed the Argenta.

The Alfa variation on this theme, to replace the Alfetta and Alfa Six, will not be seen until well into 1985.

When the project was conceived the idea was for Fiat and Saab to share production of the components as well as the development work. But this admirable idea for producing in larger and more economic volumes failed to make headway at a time when the industry is

losing so many jobs and individual countries wish to preserve as many as possible.

Fiat's chief executive, Sgr Vittorio Ghidella, points out "This insistence by national governments that the work be done in their own countries has proved to be an insurmountable problem."

Consequently, with the launch of the new cars the joint venture between Saab and Fiat is at an end. Saab's car division in Sweden as well as the Fiat division in Italy, believes the effort was worthwhile in that it saved the equivalent of 2m working hours in development time and led to greater thoroughness of the design effort.

One byproduct of the Italian Swedisch deal which will continue to supply Fiat of Lancia Delta cars for sale by Saab in Sweden as the Saab 600. It is a sad reflection on the current state of the industry that neither Fiat nor Saab expect to make any profit from this arrangement.

But Mr Wemmo points out, Saab's Swedish dealers do make some profit on the car and if it was not supplied to them the dealers would almost certainly turn to Japanese products to fill the gap below the Saab range. (Saab itself has no intention of moving any further down the market in size where it would have to compete head-on with the volume car producers.)

The difficulties over job preservation have also dogged Fiat's joint venture with Peugeot to produce a highly fuel-efficient small petrol engine. Originally, Peugeot agreed that the engine should be produced at two identical plants, side by side in Italy. But the coming to power of a Socialist government in France put paid to that idea.

The Mitterrand government insisted that one of the plants be located in France. However, when Fiat showed the jointly developed engine for the first time, last month, Peugeot still had not even announced where the French plant would be located. Peugeot has postponed indefinitely plans to put the engine into production.

Fiat spent \$330m to bring the engine into production at Ternoli, central Italy, and Peugeot was not willing to find that kind of money in its current parlous financial state.

Peugeot had to invest heavily in new 1.6-1.9 litre, petrol-diesel engines for the Peugeot 305 and Citroen BX models among others. The small engine the group uses is made at Douvrin jointly owned with Renault, the State-owned French group. Peugeot says the Douvrin engine has been substantially improved and is doing well in the successful Peugeot 205.

Maintenance-free

Fiat says it shared with Peugeot the development cost of \$18m for the new unit which has 30 per cent fewer components than the similar 1-litre engine currently used in the Fiat 127. The new 45 hp engine uses 15 per cent less fuel than the 127 unit and is practically maintenance-free, according to the Italian company.

Fiat and Peugeot will continue to work together on other versions of the engine—when they began the co-operation in 1980 it was said the range would be between 1 litre and 1.5 litres.

Technical, rather than political, problems have delayed the launch of another Fiat joint-venture product: a CVT (continuously variable automatic transmission) which, at a preview late last year, Sgr Ghidella described as "the transmission of the future" which ultimately would replace five-speed manual gearboxes whose performance is more than matched.

The CVT in a version of Fiat's small car, the Uno, should have gone on sale during the summer. But Van Doorne Transmissie in Holland, which makes the key components for the CVT, has encountered difficulties in starting volume production of the steel belt used in the unit.

Van Doorne does not make complete CVTs but just the pulleys and belts. Although the system has been working so well in pre-volume production form that Ford, General Motors and Subaru as well as Fiat are to use the Van Doorne components, Fiat has lost some of its initial enthusiasm for the CVT because the price is so high.

Sgr Ghidella says the CVT

will add roughly \$500 to the price of a car which sells in Italy for the equivalent of about \$3,700. He says Fiat will not be able to encourage customers to switch from manual to automatic transmission at such a cost.

Fiat also hopes that Ford will not run out of enthusiasm for the CVT. Ford hoped to put the unit into production at its Bordeaux plant in France and use its version—dubbed the CTX—in the Fiesta and Escort. Twenty Fiestas with CVT have been put into Ford's own sales fleet on the Continent as part of an extended trial.

If Ford can get the volume of CVT sales up that would benefit Fiat because the cost of the Van Doorne component would come down with the increased output.

A great deal will depend on the reception given to the CVT in the U.S. Henry Ford himself said recently that before long the CVT would be offered as an option on all Ford's U.S. cars.

No decision

But so far no decision has been taken to put the Bordeaux CVT into the States because that market requires different characteristics from the unit than Europe. With a legal top speed of 55 mph, the Americans need lots of power from start-off.

There is, however, no chance that the CVT will become the standard automatic in Europe in the medium term. Another joint project, between Renault and Volkswagen, will see the arrival next year of a highly-efficient, four-speed, electronic automatic transmission for small cars.

The new product will be made by both companies at a combined annual rate of 350,000 and go into all their mainstream models. This joint venture sprang from the fact that demand for automatic transmissions in small cars in Europe is not very great and to make the development and investment in capital equipment worthwhile they have to be produced in respectable quantities.

The reported investment in the new transmission is about \$45m by Renault and \$60m by VW.

Each company will assemble the transmission but share the production of components—



Two cars from the joint development project between Fiat, Saab and Alfa Romeo—the Lancia Thema (top) to be launched soon and the Saab 9000. The so-called "modular" assembly technique is used for both vehicles; the cabin is put together away from the moving production line.

another Renault joint venture company, Renix (part-owned by Bendix of the U.S.) will supply the electronic control system, for example.

VW is expected to assemble up to 1,000 units a day at its Kassel factory and Renault about 600 daily—at yet another joint venture plant, STA, owned 75 per cent by Renault and 25 per cent by Peugeot and based at Ruitz in the Pas de Calais region.

Fiat is not the only company to have had joint projects go not exactly to plan. Both Daimler-Benz and BMW tried co-operations with Steyr-Daimler-Puch of Austria but soon unravelled them. DB and Steyr shared the development of a cross-country, all-wheel-drive vehicle called the "G" wagon. But sales of this high-priced vehicle failed to come up to expectations and D-B left the venture. Now Steyr makes any vehicles D-B wants under a straightforward supply contract.

BMW and Steyr were involved in a car diesel engines joint venture which ran into technical difficulties. BMW went out of the Austrian plant which produces the diesels used in BMW cars and also sold for use by Ford in the U.S.

Nissan of Japan and Alfa Romeo of Italy last year launched the joint project car which is called the Anna when sold through Alfa dealers and the Nissan Cherry Europa when sold through the Japanese group's European network.

Nissan agreed to this deal because Japanese cars are practically excluded from Italy by an inter-government arrangement which precludes the sale of the Common Market.

New production technologies

Enter soon the CIM-built car

THE WORLD'S leading motor manufacturers are groping their way towards production technologies and manufacturing processes on a plane totally different from anything that has gone before.

Groping is a fair term to use—for the conceptual, let alone practical, ingredients of the manufacturing systems taking outline shape are of such complexity that the industry is still having difficulty wrapping its mind round the subject.

Computer Integrated Manufacturing (CIM) of a product so sophisticated, and comprising so many components, as a car is the challenge being taken up by virtually all the volume manufacturers wishing to survive in the business long term.

It should not, however, be confused with any individual production process advanced by either flexible production lines, modular assembly of car interiors or robotised engine assembly lines.

Instead, CIM provides a total framework within which the car "factory of the future" would be able to operate, and within which continuing advances in car design, changes in materials, even the nature of the assembly process, can be accommodated and absorbed.

But in its ultimate form it goes much further in so far as anyone cares to hazard a guess at what the ultimate might be. As Mr Roger Smith, General Motors' chairman, points out, such is the acceleration in the rate of advance of technology that the world's storehouse of knowledge is likely to have doubled by the year 2000.

Sig Giuliano Cozzari, head of technology at Fiat Auto, describes CIM in the motor industry as "a total design-based revolution, involving computerised plants no longer being seen in isolation but integrated into a total system incorporating all the variables of organised production."

It provides a path down which Fiat, for one, will inevitably tread, though Sig Cozzari himself finds the end result difficult to visualise: "a whole series of conditions are required before the threads can be woven into a single design."

In Fiat's case, he suggests, it will involve an "over-system" responsible for flexible plant use, decisions on precedence and materials supply, and data file stocks throughout the manufacturing cycle. It would involve the entire factory

organisation and both indirect labour and clerical staff. A fuller explanation of how this manufacturing concept could work in its broadest perceived form is provided by Dr Eugene Marchand, director of advanced manufacturing research at Mecut Research Associates in the U.S.

Product design would be carried out through iterative communication between human designers and computers, the latter supplying the design concepts and requirements and doing the creative work, the computer supplying stored and standardised information and carrying out design calculations, at minimum cost.

During this process, the computers would constantly call for, and take account of, information on manufacturing costs and capabilities required to produce alternative features conceived by designers. The computer itself would then select the design which best satisfied product requirements, at minimum cost.

Almost simultaneously, the production planning component of the system would be using this information to set up a production plan, choosing operations sequences, conditions and other variables. This numerical information would be used to control automated production and assembly equipment. In turn, this equipment would automatically set itself up, handle parts, select tooling, carry out fabrication and assembly.

The computer system would compare the process's performance with the ideal, and should it prove inadequate, override the original plan. It would go on to adjust the whole system to optimum performance. The computerised machinery would inspect itself and the product, and replace its own tooling when necessary. The final product would be turned out fully inspected and in full conformity with the original design concepts and requirements.

That, at least, is the concept. And in the case of the motor industry, when extended into the province of component suppliers, or into the placing of an order by a customer in a distant showroom, the achievement of fitting the hardware to the concept might reasonably be called mind-stretching.

It is hardly surprising that Sig Giuliano Cozzari is pulling together his threads. John Griffiths

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CONTINUED FROM PREVIOUS PAGE

Petersen, the president, and by separating the non-North American businesses into two distinct units—Europe and Latin America—Asia Pacific.

Mr Lutz, who was previously responsible for all the Ford operations outside North America, says his personal move is a sideways one but Europe has been upgraded in Ford's scheme of things.

"We used to think it was enough to run a good automotive business—but that is no longer the case. The industry must explain its position clearly, particularly to the politicians who have more power to change things," he maintains.

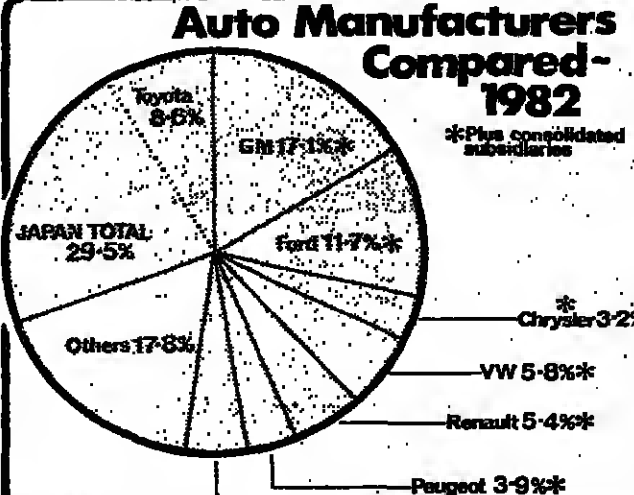
In particular, Ford is worried about EEC proposals to bring car prices within a 12 per cent price band throughout the Community.

These proposals are aimed primarily at bringing down UK car prices because the Commission's competition department has received so many complaints about the differential between British prices and those in some Continental markets and about the difficulties some potential customers have had when attempting to take advantage of the situation and to buy cars in the low-price countries.

Market leader

As market leader in Britain, Ford seems to have more to lose than most other companies. Admittedly, BL's Austin Rover subsidiary would find the going even more tough on the Continent if it had to keep its prices there within spitting distance of those on its price lists in Britain (very different, in fact, to what its cars actually cost once a big discount has been obtained).

But General Motors would escape because it uses the Vauxhall brand only in the UK and sells its cars with the Opel label elsewhere in Europe. Therefore there is no, say, "Belgian" price for a Vauxhall model to be compared with the British one.



Mr Lutz, in turn, says the Ford plants in Britain have made tremendous strides in terms of quality and productivity but the company's Continental factories have not been standing still either so the UK establishments still have some way to go to catch up.

M Calvet and M Hanon of Renault are both looking for increases in productivity of about 7 per cent a year from their workforces. Not just at the assembly plants but at every level of their organisations. Fiat has achieved the 7 per cent productivity improvement for the past three years and intends to continue the same sort of progress.

Volkswagen's objective is a 4 per cent to 5 per cent improvement but chairman Herr Hahn points out that the German industry started well in front of the others.

Companies are also putting more capital investment behind each employee who remains with them. Renault, Fiat and VW are each spending the equivalent of \$100 a year and the Peugeot group is not far behind.

In the U.S., GM says it needs to spend \$600 to \$700 a year for the foreseeable future on new plants, innovation and new product development if it is to remain among the top ranks of the car producers.

The money is going to re-equip factories throughout the industry with the kind of automation microcomputers make possible. "Seeing" and "thinking" robots are already installed in some continental car plants and GM is so determined to take the lead in this particular

manufacturing technology that it has been buying shareholdings in as many software companies it can find in the U.S. which are working on programmes for "intelligent" robots.

All things stand, the motor industry seems certain to lead the way in the use of new materials, particularly plastics, ceramics and new non-fossil fuels as well as in new manufacturing technologies.

Ford and Chrysler as well as GM are heading for record earnings this year and with the next three-year labour contract to all intents and purposes settled, the U.S. industry exudes tremendous confidence. Output this year should return to about 8m cars and put the U.S. back at the top of the world production league for the first time since 1979 after which Japan took over that position.

Job creation

In Europe, short-term difficulties preoccupy the French and German makers and give a reminder that there is no such thing as a "European" industry, just a number of countries with their own "national champions," countries that sometimes are willing to fight for or support those "champions" financially to preserve the jobs they still create.

In France the jobs question is the domestic industry's greatest current concern. The Peugeot-Citroen-Talbot group cut 55,000 between 1979-81, further 20,000 went last year and the group suffered some wounding disputes in the process. Renault in the past year has cut 10,000 jobs without

drama and many more will go as part of a rationalisation programme the company hopes to negotiate with its unions.

The German manufacturers between them lost the output of an estimated 225,000 vehicles during the holiday working-through-the-holiday working-over-time and putting on extra shifts, expects to make up about one third of the losses.

Meanwhile, the flood of important new models from the Europeans continues. For example, in the past few weeks Renault has introduced the replacement for the RS which it hopes will become Europe's best-selling car in a very short time while GM has replaced the Opel Kadett/Vauxhall Astra, its best-selling European car, with a substantially different vehicle. The U.S. group hopes it will add one third to the sales volumes reached by the previous Kadett/Astra.

The cars which are coming on stream today are cheaper to produce than the old ones because they were computer-designed to be that way. But instead of retaining extra margins of profit, the manufacturers are passing on the savings to the customers in the form of lower prices.

Since GM brought its new Spanish plant into operation two years ago its European market share has jumped. Now only 2.5 percentage points separate the top six car makers in the European sales league as they jostle each other and attempt to keep up with the pack.

At the end of August this year Ford had a 12.1 per cent share (up from 12.9 per cent); followed by Fiat with 12.9 per cent (11.9 per cent); VW-Audi 11.6 per cent (11.9 per cent); GM 11.3 per cent (11.4 per cent); Peugeot-Citroen-Talbot 11.2 per cent (11.7 per cent); and Renault 10.8 per cent (12.2 per cent).

Total sales in the 17 West European countries by end-August were 3.7 per cent down on the same period of last year at 7,118m cars and because of the German problems are unlikely to match 1983's total of 10,49m.

The European companies compete fiercely among themselves as well as against the North Americans, preying on one another. In the circumstances it is difficult not to believe that before long there will be another major casualty in the European motor industry.

Sixth sense and plastic panels in car for the 1990s

THERE IS something of a consensus within the motor industry that from about 1990 onwards the average car will be assembled from plastic panels glued to a lightweight metal or alloy frame.

Plastic components, we are told, will also play a significant role in the new engines and transmissions to be introduced in the next decade.

An essential element in this car of the future will be a microcomputer to "manage" the engine and transmission, making sure every split second that both are in perfect harmony so as to maximise road performance while minimising fuel consumption.

And these are the key to all the efforts being made to transform the car of today—the industry is determined to reduce dramatically the car's dependence on fossil fuel.

But there are a variety of other requirements made of the car: a high degree of vehicle safety, low noise and exhaust emissions, good value for money, a high degree of mobility and reliability, good protection against corrosion and low purchase prices, are just a few of the technical challenges the industry must face.

New technology

Toyota predicts, for example, that sensors and actuators built into a system that duplicates the driver's five senses—and maybe even his sixth sense—will make the car respond accordingly to conditions it is developed in the not-too-distant future.

"Sensors may well be able to detect oncoming danger, road and highway conditions in the immediate area, and trigger emergency stops, 'J' turns, spin turns and other drastic measures to ensure the safety of car passengers," Toyota suggests.

Systems are also being developed to provide the car with much more two-way communication with the world around it. New technology will give car passengers full and complete access to all available data and information rather than the present situation where the information is unidirectional via radio, road signs and billboards.

There is a limit to what the driver can cope with, of course, but autonomous guidance systems will in the future be of great help, relieving the driver of some of the burden of find-

ing the way from his starting point to the final destination. And we are already close to the stage where a microcomputer can monitor all the car's important functions and give the driver information or warnings as necessary.

Whether this will be done by synthesised speech or beeps and buzzes has still to be decided. Initial reaction to today's "talking" cars has been tinged with impatience and Peugeot is one company which has decided to go for other audible warnings rather than "robot-talk."

So far it is not particularly clear which fuel will be most commonly used to power future cars. Chemical substitutes for oil-based fuels—liquefied, gasified and powdered coal, solar-generated hydrogen and even nuclear fusion-generated hydrogen—are all seriously being investigated as energy options.

According to Toyota, the hydrogen engine is considered the most likely candidate in the race for all alternatives. The Earth's atmosphere and the Earth's water can supply almost unlimited amounts of hydrogen. But in order to make non-polluting, efficient use of it, hydrogen accumulating alloy, another new material—must be further refined.

And before hydrogen can be used in today's engines, the problem of hydrogen-induced metal fatigue must be solved. One possibility is an all-ceramic engine, which would avoid the problem completely.

However, Dr Ulrich Seiffert, Volkswagen's head of research and development, says the use of hydrogen—at least in the medium term—is limited both by the problem of storage (a drawback it shares with electricity) and safety requirements.

"As far as Europe is concerned, the discussion about alternative fuels can be restricted to methanol and LPG (liquefied petroleum gas). The question of future lead-free fuels will also influence the introduction of alternative fuels, simply because large numbers of extra fuels cannot be offered at the filling station," Dr Seiffert points out.

For instance, to sell various grades of unleaded and leaded petrol, each filling station would need five pumps and the tanks to feed them—an expensive proposition.

VW is one of a number of companies which have produced

"experimental cars" to give an indication of the way they see future vehicles developing. VW's 2000 in particular showed how today's electronics can be used to "manage" the engine's and transmission's operations.

Toyota, too, with its "TCES" has shown highly integrated and concentrated control of engine and automatic transmission functions through the use of a microprocessor-based computer. The system incorporated an advanced self-diagnostic capability to allow the engine to operate at the maximum possible level even in the event of some malfunction.

Among the other experimental cars, the Peugeot "Vera" was a car developed in ABS plastic while the Fiat "V55" had plastic panels fused to a high-strength, blue-coated steel frame. BL's "ECV3" fixed the plastic panels to an aluminium frame. Renault and Citroen also

have experimental cars on trial which like Peugeot's have attracted financial help from the French government and which rely heavily on plastics.

Plastics have already transformed the car interior—a wide variety is used today—polyurethane for seat cushions, spoilers, steering wheels; PVC for interior trim parts and radiator grilles; polyamide 6 and 66 for wheel trims, mirror housings; acrylics for lens covers; polypropylene for interior trim components, bumper caps, steering wheels, air intake housings, instruments panels; polyesters for grilles; polyacetal for instrument components and chips.

According to a recent Economic Intelligence Unit report, the use of plastic materials in European cars will increase from about 8 per cent by weight in 1982 to 9.5 per cent in 1990,

and to 13 per cent by 1995 as more of the material is used for body panels.

Forecasters have also attempted to predict the use of electronics in cars. For example, a recent Frost and Sullivan forecast suggested that the value of electronics used in North American cars will jump from \$600m in 1982 to \$2.5bn in 1988—thus taking half the total electronics market.

Electronics market

The forecasters estimated that about half the 1988 expenditure would be for drivetrain controls and another 19 per cent would go on instrument display panels.

Nobody expects long-range forecasts to turn out exactly right and there are some substantial obstacles to be overcome before the electronic-plastic car can find its way to market.

For example, engine-transmission management systems would work best with some kind of CVT (continuously variable transmission) in which the transmission ratio can be continuously altered and the torque is transmitted using the contact principle, for instance using link chains.

But so far European car drivers have resolutely resisted a switch to automatic transmissions. The industry hopes this is because of their extra cost and the fuel penalty they have brought in the past. However, the research also shows that many people feel that if driving is to be "fun," the car must have a manual gearchange.

And driving with an electronically "managed" drivetrain requires a technique entirely different from that used today. Perhaps the most peculiar phenomenon for to-

day's drivers is the fact that the engine note does not change—because the management systems holds the engine's revs at the same "optimum" point nearly all the time.

As for progress towards the plastic car, designers still have a great deal to learn about the various types of plastic and their uses as engineering materials. The plastics industry has this experience but only recently learned to adapt to the car makers' quality control systems and standards.

Progress has been held up by the proliferation of patented materials and processes offered by the plastics companies. Also there are relatively few large processing companies with the kind of technical capabilities the car makers have come to expect from their major suppliers. After all, the processor has the key function of

designing, making and supplying the plastic component to the automotive industry.

Perhaps most important of all, the European motor industry is strapped for cash. Many companies have been suffering losses and hardly any have been making a decent return on capital.

So the need to contain production and investment costs may well hinder the more widespread adoption of plastic for body panels other than for bonnets and boots (trunks) or hatchback panels.

Accordingly, the car makers will be in no desperate hurry to turn their backs on 50-odd years of metal-bashing experience and vast investment in pressing and welding equipment to make way for plastic.

Kenneth Gooding

Record results for the up-market producers

IN A year plagued with problems of poor profitability, and in some cases losses, for Europe's volume car producers, companies operating in more specialised, up-market niches have been enjoying record results.

For Volvo, Saab, Jaguar and Porsche, a major factor in their performance has been the strength of their sales in the North American market—their most valuable—particularly given the circumstances of the highly favourable exchange rates in which they have been operating.

But there are two other significant factors at work. As the world has begun its move out of recession, led by the U.S., the willingness of wealthy buyers to pay a premium for exclusivity and the "image" associated with such makers' products has become increasingly apparent.

At the same time, advances in production technology, allowing new models and variations on old ones to be introduced at the same time, the 300 range built in Holland underwent a careful upgrading, with its marketing shifted heavily towards quality and high equipment levels, and away from the cut-price philosophy which has marked the majority of small car sales. The strategy has paid off. Last year, Volvo Car Corporation's

profits reached nearly \$610m on production of 265,000 units. It became the single most successful European exporter to the U.S. with over 88,000 units sold. Its performance has been such that it now plans to spend more than \$2.5bn on new plants and production facilities over the next five years. By then it should have enough production capacity to build 425,000 cars a year—roughly the volumes being achieved by Mercedes and BMW in 1982.

The investment programme is by far the largest undertaken by the company. It should lead to one new model (albeit often based on existing ones) every six months over the period.

The position at Saab, part of the large Saab-Scania aerospace and vehicles group, has been very similar. Again, investment in new products throughout the 1970s was low, and increasingly it found its vehicles being overshadowed by the more up-market cars from volume manufacturers.

The decision was taken, if not to abandon entirely the cheap end of the market—represented by its 99 cars—then to concentrate more on developing variants aimed more clearly at the executive sector. The launch of the 99 Turbo—the first successful application of turbocharging by any car-maker—transformed the com-

pany image. Saab considers it is now perceived primarily as a maker of high-performance cars with a reputation closing in on BMW and Mercedes.

It believes that perception will be greatly strengthened at the end of this year with the launch of the Saab 9000, a sophisticated, 16-valve car with fuel injection and a claimed top speed of 137 miles per hour.

The 9000 is Saab's first all-new car for 17 years. But even though it will not go on sale in the U.S. until late next year, Saab's success in improving its image has already shown up in sales there. They increased by 25.3 per cent in 1982, by 42.1 per cent last year and by 35.6 per cent in the first five months of this year.

Overall, Saab's sales rose from 85,000 in 1982 to 95,000 last year. Production rate, 105,000 a year at the start of 1984, is planned to have reached 120,000 by the end of this year.

By putting the retention of reasonable profit margins ahead of sales growth, however, Saab has also fared well financially. For the first time, the group broke down its financial performance by divisions last year—showing up a SKr 821m (\$84m) profit for its car division.

Porsche, West Germany's prestige sports car maker, was

hit—like other German manufacturers—by the metalworkers' strike in May and June which cost the company production of 5,600 cars. Even so, in its financial year to July it produced 44,775 cars, only 1 per cent below the previous year's total. But its value of sales reached DM 2,450m (\$819m), a rise of 17 per cent—thanks largely to the DM-4 relationship increasing returns from North America, Porsche's largest single market.

Porsche shares with other European luxury car makers anxieties about the U.S. Administration's proposals to remove tax-deductible status from cars costing more than \$21,000.

But, like Jaguar, it has been using its increased returns to strengthen its marketing presence in the U.S., following the abandonment of its plans to end its joint distribution agreement with Audi in the U.S. and have "agents" sell the cars on commission.

Porsche provides the classic example of how buyers will pay a hefty premium for a car perceived to be at the "cutting edge" of vehicle technology and with a high degree of engineering integrity. And the company is well aware that to retain its sales appeal it must continue to invest heavily in a new product.

This will show up shortly in

the launch of a new turbo-charged version of the 944 model, while plans for a four-wheel-drive version of its rear-engined 911 sports car are well under way.

The most remarkable turnaround in a smaller producer's fortunes, however, has undoubtedly been seen at Jaguar. Recently returned to the private sector from BL, the company has gone from almost being closed down in 1980 because of its losses, poor productivity and worse car quality, to making a \$51m profit last year.

Sales have more than doubled from 1980, to an expected 33,000 in the current year. Recently, Jaguar began a recruitment campaign for another 530 workers, bringing its employment back up to 10,000 from the 7,200 low point reached in 1981.

The company's performance has been such that the offer for sale was eight times oversubscribed, valuing Jaguar at \$297m. Investors were encouraged by some stockbrokers' reports that profits this year could reach \$85.5m; adequate, it is argued, to fund the \$70m a year investment Jaguar will need to make to remain competitive.

John Griffiths



The Ford Cargo 1617 shown here is running at 22 tonnes gross and is packed with fridges, freezers, and coolers.

But, unbelievably, it's a 16 tonne rigid, doing more than the work of a forty foot artic and saving thousands of pounds for the South Eastern Electricity Board.

Ford are opening up some remarkable opportunities to save money, with the widest and most efficient range of drawbar configurations on all Cargo trucks up to 32.5 tonnes GVM. Making the Cargo system the most flexible of all.

More loadspace less tax.

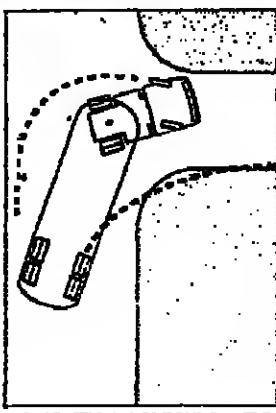
A drawbar offers you up to 50 feet, or more, total body length giving an extra 25% more usable loadspace than an artic. This means you can carry more on every trip, reducing the number of journeys

necessary and saving money on running costs.

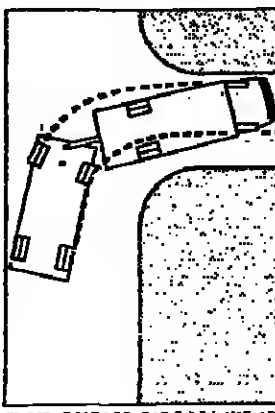
As well as saving running costs with a drawbar you also save tax. The 1984 budget gave even greater annual tax savings, against an equivalent weight artic, of up to £1,270 per truck. And that can save a lot of money for a large fleet operator.

More manoeuvrable than an artic.

Thanks to Cargo's superb manoeuvrability and the latest drawbar linkages our drawbar trucks are outstandingly easy to drive, even in urban conditions. According to a recent Motor Transport article on drawbar handling, "The trailer followed very well, cut-in even on sharp bends was minimal... At no time during the 50 mile run was I conscious of the length! On top of that a drawbar can be driven on a class 3 HGV licence.



CONVENTIONAL 32 TONNE ARTIC



CLOSE-COUPLED CARGO DRAWBAR

The Seaboard story.

South Eastern Electricity Board are completely reorganising their appliance distribution around Cargo 16 tonne drawbar trucks and a demountable body system.

Local distribution is handled by a fleet of Cargo 7.5 tonners. They project savings of thousands of pounds a year.

In addition, Seaboard will make major cost savings on new district depots since appliance stores buildings will not be required.

Unbeatable experience and back-up.

Other Cargo drawbar operators include Rank Hovis McDougall, the Co-operative Wholesale Society and Associated British Foods.

In fact, Ford's experience in this market is unrivalled by any other British manufacturer.

And, naturally, Cargo drawbars have the benefit of the best and most extensive dealer back-up in the country.

Drop in to your local Ford Truck Specialist Dealer. He'll show you how much you can save by taking advantage of the Cargo drawbar range and the taxman.

*Refer to a Cargo 1620 with GVM of 32.5 tonnes.

FORD CARGO
57-32.5 TONNES



Ford cares about quality.

Considerable over-capacity in Europe has not deterred manufacturers from trying to capture further shares, as John Griffiths reports

New models: a still-widening choice for customers

TWO NEW models, from Opel/Vauxhall and Renault, emphasise the fact that there is little prospect that the intense competition in Europe's volume cars market will abate for the foreseeable future.

Vehicle-producing over-capacity in Europe currently stands at about 2.5m units, or nearly 20 per cent of the total. The launch of Renault's replacement for its R5 small hatchback and Opel/Vauxhall's new Kadett Astra, will do nothing to make the over-capacity diminish.

Both have set highly ambitious targets for sales of their new cars. Opel/Vauxhall plans to build 550,000 a year of its Astra range; Renault plans to build its new 5 at the rate of 2,500 a day—570,000 a year.

And in the slightly larger class in which the Kadett/Astra competes, Volkswagen's Golf 2 looks set to build on its market-leading 452,295 sales of last year—in which it could be argued, sales were in any case depressed because of the phasing out of the "old" original Golf model.

Austin Rover: New models have been coming thick and fast from BL's volume cars division. Apart from the Montego saloon, its main contender in the UK fleet market, it launched earlier this year the Rover 200 series, the follow-on model from its Triumph Acclaim produced under licence from Honda, and now based on Honda's Civic range.

Last month, the company announced that the 2-litre fuel injected engine of the MG Montego was being installed in the Maestro hatchback to make it a VW Golf GTI contender. At the Motor Show it is unveiling a revamped Metro, with a restyled front end and the option of five doors, together with a seven-seater estate version of the Montego and minor changes to its Rover SD1 executive saloon range.

The new model impetus will not slow after the Motor Show. Early in the New Year 6-litre versions of the currently 1.3 litre estate version of the Montego will be launched, including a 1.6-litre Vitesse version. There will also be a turbocharged MG Montego aimed at the sporting executive sector.

Spoilt for choice

But if the rash of new models and big-volume production plans are leading towards a potentially major problem for the manufacturers themselves, consumers have never been so spoilt for choice.

Among the cars recently announced, or for introduction in the near future:

From Alfa Romeo, the "90" series of large saloons, about to go on sale on the Continent, and pitched between the Alfetta and the company's largest, and distinctly unsuccessful, saloon, the Alfa 6. The car has engine capacities varying between 1.8 and 2.5 litres. Alfa Romeo plans a new model a year over the next four years.

And: Volkswagen's up-market sister company has just launched a revised version of its 80 upper-medium saloon, with some body restyling, improved efficiency and a classification as the "90".

Recently, it unveiled the 200T, a turbocharged version of its 100 executive car—claimed to be one of the world's fastest production saloons with a 144 mph top speed—fitted with four-wheel-drive.

BMW: The significant strengthening of the West German executive car maker's sales due largely to the success of its smallest 3 series models—which now account for almost half of total production is being complemented with the launch of three models aimed at improving its position in more expensive sectors.

The Motor Show sees the UK launch of the M685CSi, the first four-seater coupe to take BMW firmly into contention with the fastest of the exotic "super-cars". With a claimed 158 mph performance from a 3.4-litre engine developed from its M1 racing car, its price in the UK will be over £30,000.

The M55Si is a 140 mph variant on the 5 series models, also using a 3.4 litre engine, but from the existing 751 saloon. The third model is the 518i, a fuel-injected model falling just below the 1.8 litre tax bracket.

Citroen: The trend towards higher performance cars shows up in Peugeot's subsidiary with the launch of the CX 25 GTI Turbo, which went on sale in France this month. It is the fastest saloon Citroen has ever built, with a claimed top speed of 136 mph.



Top left: Renault's new S51 sports car, filling the gap left by the demise of MG and Triumph sports cars; top right: Austin Rover's restyled Metro and (bottom) the Montego estate with the new Renault Superave

First this year followed up the Uno hatchback with the Regata, a "booted"—and much modified—version of its larger Ritmo/Strada hatchback. Both have helped Fiat raise its sales in Europe to the point where it is vying with Ford for market leadership and it, too, is planning to produce new models at the rate of at least one a year, with the next up being a replacement for its aged Argentina "executive" car.

In the economy car stakes it has just introduced a four-wheel-drive version of the Panda which is now the cheapest four-wheel-drive car available from a European manufacturer.

Ford: One of the notable introductions this year was of diesel-engined Escorts and Fiestas, using a 1.6-litre unit in which Ford invested £140m to produce at Dagenham.

Growing market

The cars were launched in the expectation that diesels will continue to take a growing share of total European car sales, having already reached over 10 per cent. What have not materialised, however, are Fiestas fitted with continuously variable transmissions, which

Ford had hoped to have on the market by the end of this year. The transmission, developed with Van Doorne of Holland and planned to be used by Fiat as well, is proving difficult to produce in commercial quantities but Ford hopes to have its model on sale by August of next year.

Meanwhile, it is just launching revised versions of its Sierra medium saloon.

Next year should see the launch of Ford's long-awaited replacement for its ageing executive car, the Granada.

Rover: With its collaboration with Austin Rover on new joint executive cars (dubbed ARX and EX in their UK and Japanese versions) moving towards production late next year, Honda is expected shortly to move further into the executive sector with its existing cars—by means of a 2 litre version of its Prelude coupe.

Jaguar's new XJ40 saloon is not expected until next year. But disguised prototypes seen on the road confirm that it is no smaller than the existing car, and that leather and walnut interior trim will continue to be used.

Meanwhile, demand for Jaguar's Cabrio open-topped

XJS coupe has been such that production is being moved from Fraser Telford, where cars have been converted on a sub-contract basis, to Jaguar's own plant in Coventry.

Lancia next month will launch its new executive car, the Thema. It is one of the variants of the "Type Four" collaborative project which will see also cars from Saab, Fiat and Alfa Romeo. Lancia's range has already undergone considerable strengthening in the past year.

The most recent model being a 122mph version of its Delta hatchback, the Delta HF Turbo.

Lotus will not introduce its X100 "cheer"—i.e. under £10,000—sports car until 1986 at earliest (it will be front-engined). But considerable improvements to its current model line up are being unveiled at the UK motor show.

Mercedes has now built well over 200,000 of its 190-sized 190 models launched at the end of 1982, and is expanding the range's appeal with a high-performance, 16-valve model, the 190E 2.3-16 using a cylinder head developed by Cosworth Engineering, the UK company which built the world's most successful grand prix engine.

Mercedes plans to build about

7,000 a year of the 145 mph cars, which go on sale in the UK early next year.

It is also close to launching its 240 series replacement for its mid-range 200 cars. The new models are expected to follow closely the wedge shape of the 190.

Mitsubishi has renewed almost its entire range in the past 12 months, the latest arrival being a new almost from the ground up upper-medium saloon, the Galant.

Coupe

Morgan, the specialist UK producer of 1900s-type sports cars, has added a new model using Rover's 3.5 litre Vitesse engine—the fastest car it has ever built.

Nissan has strengthened its attack on the executive/sporting car market with its 300ZX coupe, which in turbocharged form is claimed to be capable of 150 mph, and its Silvia coupe, a 130 mph turbocharged four-seater coupe aimed at the £9,000 sector.

Opel/Vauxhall, apart from the introduction of the Kadett/Astra, is making mostly minor revisions to the rest of its product range for 1985. These in-

clude a new four-speed automatic transmission with lock-up converter for its Opel Monza coupe and Senator executive cars, and anti-skid braking as an optional extra. Vauxhall's name is being reintroduced on the Senator in the UK.

The Opel Rekord/Vauxhall Carlton medium executive saloons, which have seen a big sales upsurge since they were restyled two years ago, are being modified to meet criticisms of lack of power by the introduction of a 2.2 litre engine instead of a 2 litre unit.

Peugeot, the major French car group is now stemming its losses, thanks not least to the highly successful launch of its 205 "supermini," which knocked the old Renault 5 off its best-seller's perch in France last year, and which is now being produced at almost double the original annual target volume of 250,000 units.

Earlier this month, the company took its 305 medium saloon further up-market, with a 113 mph GTX version of 1.9 litres.

Much interest is focussed on the C28 range of new medium cars the company is to produce—in the UK as well as France—from the middle of next year.

Porsche, West Germany's luxury sports car maker, is shortly expected to launch a turbocharged version of its 944 two-plus-two coupe.

Renault's long-awaited new R5, unveiled at the Paris motor show earlier this month, retains a visual link with its predecessor but has more interior room, a larger window area, and considerably improved fuel efficiency. Renault is pricing it aggressively, the cheapest model being pitched below Peugeot's 205.

The range is very wide, and includes a turbocharged sports model. At the other extreme, Renault is claiming that the R5 has the world's lowest consumption for a petrol-engined car—68.9 mpg at a steady 56 mph.

Little less significant for Renault has been the introduction of its "25" range of executive saloons, its first in the sector for nine years.

As of this month, it has extended the 25 range—seen first as a competitor to Ford's Granada, Opel's Senator, Audi's 100 and BL's Rover saloons—into the very high performance bracket, with a 140 mph turbocharged V6 model.

Renault has also made a hit with its Espace, a seven-seater "people carrier," resembling a van with sharp-nosed front, being produced in collaboration with Matra, the French aerospace giant. Initial plans were to produce about 10,000 a year but demand has been such that up to 40,000 a year may be produced.

Bols-Royce will be showing at Birmingham its cheapest Bentley 5 "and much more expensive Bentley Continental models, launched in the summer as part of a drive to promote the Bentley marque—which used to account for nine out of ten sales by the company.

Executive class

Saab is launching its first new car for 17 years, the 9000, which takes the company into a market sector occupied by the likes of Jaguar and the more up-market cars from BMW and Mercedes.

The 187-mph car will be built at an initial rate of 10,000 units a year, rising to 25,000 a year in 1985. It will go on sale in Europe in January.

Toyota, Japan's largest car maker, is just starting imports to Europe of the MR2, the company's first venture into the two-seater sports car market. The 180-mph, mid-engined, 1.6-litre car uses a 16-valve engine from Toyota's Corolla coupe.

Volkswagen, with its new Golf still piling up sales and recently reinforced by the launch of the "booted" Jetta version, has taken its Scirocco coupe further up-market with a "Storm" version equipped with aerodynamic aids and high specification—including leather upholstery.

Shortly, the Scirocco and Golf will take another step up the performance ladder with the introduction of a 16-valve, 135 bhp engine which should take both into the 130 mph bracket.

The company also unveiled at the Paris motor show its first four-wheel-drive machine, a variant on the Passat estate called the Syncro. It uses the permanently engaged 4wd system developed by Audi and is aimed, says VW, at improving safety and handling on ordinary roads rather than providing off-road ability. There are reports, too, of plans for 4wd availability on the Golf GTI.

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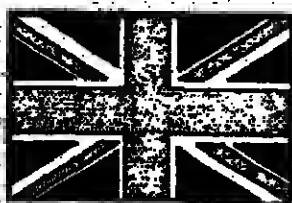
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There is little let-up in the pressure from imports, as Kenneth Gooding reports

Still struggling to compete



The UK

A GREAT DEAL of money and much effort has been spent to nurse the UK motor industry back to health from its near-fatal sickness of the 1980s. Much has been achieved, but the industry is still a very sorry sight when compared with those of other countries.

For example, Britain is the only major European production country which perennially is in the red on its car trade with the rest of the world, one important indicator of its ability to compete.

In 1983, when sales of imported cars in the UK topped in for the first time, Britain's deficit in car trade was £2,680m, a 40 per cent worsening from the £1,840m the previous year. Car exports dropped from 313,025 units worth £932m to 273,515 worth £859m. Imports rose from 824,140 worth £2,376m to 1,075,835 worth £3,649m.

In the first half of this year the position eased but only slightly. Car imports were worth £1,931m compared with £1,986m in the same months of 1983. Exports improved from £447m to £517m, leaving an adverse trade balance down from £1,539m to £1,414m for the six months.

An alarmed UK Government has been pressing the two major importers, Ford and General Motors (the Vauxhall-Opel group), to build more cars in Britain rather than import them from their Continental factories.

And Ford has promised to comply, but the chairman of Ford of Britain, Mr Sam Toy, says his company cannot hope to get back to a positive balance of payments position until 1988—at the earliest.

Imported cars accounted for 46.28 per cent of Ford's total sales in Britain last year. By the end of September the proportion was down to just over 41 per cent.

been almost entirely at the expense of imports. Last year over 59 per cent of its total sales were imported cars. By the end of September the import content was nearly 58 per cent.

In the first half of this year it boosted its share of Britain's car market from 14.18 per cent to 17.61 per cent and its registrations rose from 130,652 to 166,251. Yet in the same period, the group's car assembly at Luton and Ellesmere Port on Merseyside fell from 68,975 to 67,895.

GM has told the UK government that its patience will be rewarded now that the new Vauxhall Astra has gone into production at Ellesmere Port. As output builds up there, 59 per cent of the imported content of GM's sales should come down to nearer the Ford level.

Fall in output

In the meantime there is every sign that Britain's car output this year will drop back below 1m again after topping that level in 1983 for the first time since 1979.

In particular, Austin Rover, BL's volume car subsidiary, is having a hard time this year. After pushing up output from 366,840 in 1982 to 433,183 last year, Austin Rover suffered a 13.5 per cent drop in the first half of 1984—from 219,080 to 189,380.

The company actually increased its UK sales during the half-year but has found that although it might have some attractive new cars, its dealer network on the Continent

is too weak to take advantage and its sales in markets such as Italy have been mangled by the bloody price wars which have developed there.

A recent reshuffle of the sales and marketing team to centralise the efforts being made outside the UK (and to try to find the right formula to re-enter the U.S. market) shows Austin Rover realises where its problems lie.

And the scheme to have its cars sold as "own-brand" products by the mass supermarket chain in West Germany shows Austin Rover is not against attempting an innovative approach when tackling the Continental markets.

But Austin Rover remains in the unfortunate position of being the producer of a full range of cars which must compete with companies such as Fiat, Volkswagen and Renault which produce over 1m cars a year each, yet without having the distinctive image of, say, BMW, Saab or Volvo which enables those companies to survive and make profit on relatively low levels of output.

Ford has also fallen back this year after increasing car production in the UK from 306,635 in 1982 to 318,575 last year. The company's output in the January-June period this year dropped by nearly 4 per cent, from 174,140 to 167,800.

GM was a long way behind both Ford and Austin Rover last year with output up from 112,660 to 126,524 cars but as previously mentioned, also retreated in the first half of 1984.

Ironically, if Britain's car production is to top 1m again, the Iranians must continue to find ways of paying for the car kits they take from Talbot UK, the Peugeot subsidiary. In 1983 the Iranians found the cash and Talbot's output was boosted from 56,235 to 120,505 cars.

There was another hiccup in the provision of letters of credit by Iran earlier this year and as a result Talbot's car output was down from 66,775 to 56,840.

Once again, the UK Government has been told that in Talbot's case it must also wait for some time before the company's output for the British market improves. A £20m programme to modernise the Talbot facilities in Britain is under way and the company will build a new range of cars—of medium-size—at the Ryton, Coventry, factory which currently produces the relatively ancient Horizon, Solara and Alpine models.

The new car, code-named C28, should put in an appearance late next year.

If the British Government had had its way, car output this year would have been considerably boosted by a major Nissan plant, pouring out cars at the rate of 100,000 a year.

But Nissan's internal battles—Mr Katsuji Kawamata, the 79-year-old chairman, was implicitly opposed to the scheme which he thought might turn into a white elephant—delayed the decision for two years.

Nissan has only just begun preparing its UK site at Washington, Tyne and Wear, for a token assembly facility to produce 24,000 cars a year from Japanese kits. The project might go to a second stage—many Nissan executives enthusiastically support that idea—but will not contribute significantly to UK car output or exports until the end of this decade.

The non-appearance of Nissan has given Austin Rover one less potential headache in its domestic market where the battling American giants, Ford and GM, threaten to squeeze it severely.

After a brief respite in the price wars in the autumn of 1983 and spring this year, Ford has returned to the fray with forceful dealer incentive programmes which threatens to spark off a battle even worse than one which shook the UK trade in the summer last year. As a result car sales this year

could come close to matching 1983's record 1.79m.

Certainly Ford is determined to maintain its share within striking distance of the 30 per cent it believes it needs to justify the investment it has made in new models and to keep its dealer network in a healthy state.

GM, whose penetration was below 9 per cent three years ago, expects to reach about 18 per cent next year and 20 per cent soon after.

In the circumstances Austin Rover has had to run very hard to stay on the same spot. It has stabilised its position but, even the much-heralded Montego—designed to appeal particularly to the company itself—has so far failed to help Austin Rover establish the 20 per cent market share which is so psychologically important to its dealers and to the company itself.

Perhaps the saddest reflection of the state of the UK industry is that this year it has felt it necessary to start a film campaign to improve its image and to establish in the minds of the public its importance to the UK economy.

But, in the final analysis, the average customer's view of the industry is what they see at the local car dealer and their perceptions are influenced by how the dealer treats them. And all the research shows that car dealers have an exceptionally poor image as far as the British public is concerned.

The industry needs all the public support it can get because looming up are Common Market regulations which are designed to please consumers but, if the car makers are to be believed, could decimate the British industry.

The EEC seems determined to enact regulations which would have the effect of keeping prices within a 12 per cent band throughout the Community.

In an 800-page study of the European industry's prospects published earlier this year, Prof. Krish Basakar, Professor of Finance and Accounting at the University of East Anglia, warned that up to 3m motor industry-related jobs in Europe were at risk if the EEC's proposals were implemented in full. And he indicated that Austin Rover's prospects of returning to profit—or even surviving—would be very dim indeed.



Jaguar's XJS 3.6 Cabriolet coupe: production is being transferred from the subcontractor to the factory to meet demand

World vehicle production

	1982		1981	
	Total	Passenger cars	Total	Passenger cars
General Motors—U.S.	6,150,188	4,869,672	6,667,412	5,497,052
Ford Motor—U.S.	4,004,433	2,867,723	4,111,932	3,093,212
Toyota—Japan	3,147,282	2,258,233	3,224,438	2,248,171
Nissan—Japan	2,512,309	1,864,516	2,700,461	1,911,700
Renault—France	2,165,358	1,845,995	1,892,593	1,632,544
Volkswagen—W. Germany	2,079,246	1,902,942	2,211,514	1,996,247
Peugeot—France	1,689,016	1,502,423	1,790,665	1,579,193
Fiat—Italy	1,619,413	1,324,637	1,574,415	1,254,777
Toyota—Japan	1,110,164	824,247	1,176,608	840,630
Chrysler—U.S.	1,040,904	789,079	1,112,242	876,033
Honda—Japan	1,021,378	861,243	1,065,927	852,177
Mitsubishi—Japan	959,445	572,644	1,094,793	606,883
Lada—USSR	800,000	800,000	830,000	830,000
Daimler-Benz—W. Germany	689,648	465,593	701,358	449,010
Suzuki—Japan	663,153	113,881	678,876	94,785
Fuji—Japan	513,506	201,388	472,639	190,451
Leyland—UK	509,421	405,116	513,959	413,440
Daihatsu—Japan	494,245	127,619	487,254	147,219
Isuzu—Japan	484,871	112,299	457,242	129,564
BMW—W. Germany	362,607	363,607	337,757	337,757
Volvo—Sweden	347,304	312,016	316,363	278,355
Polski Fiat—Poland	238,289	238,289	250,515	250,515
American Motors—U.S.	225,362	139,590	233,058	146,810
Skoda—Czechoslovakia	220,000	170,000	220,000	178,000
Moskvitch—USSR	205,000	205,000	235,000	235,000
Alfa Romeo—Italy	189,722	188,773	198,557	197,287
Zaz Zaporozh'ye—USSR	180,000	180,000	155,000	155,000
Zastava—Yugoslavia	163,929	153,644	194,003	184,817
GAZ Volga—USSR	130,000	130,000	130,000	130,000
Saab-Scania—Sweden	108,183	85,556	85,577	66,392
Hyundai—South Korea	90,988	78,071	70,051	52,961
Hino—Japan	61,445	—	69,276	69,276
International Harvester—U.S.	57,577	—	57,877	78,362
Kia—South Korea	43,266	535	36,039	4,753
Porsche—W. Germany	36,329	36,329	31,724	31,724
IMV—Yugoslavia	31,614	31,302	30,056	28,859
Seohan—South Korea	22,796	14,845	20,411	8,888
De Tomaso-Innocenti—Italy	21,729	21,729	23,261	23,261
MAN—W. Germany	20,013	—	25,473	—
UNIC—Yugoslavia	19,723	16,510	21,188	21,188
Total 40 manufacturers	34,210,351	26,078,476	35,874,369	26,974,696
Others	1,878,907	836,180	1,855,666	458,087
Total production	36,089,258	26,914,656	37,730,035	27,432,783

Source: Motor Vehicle Manufacturers Association of the U.S.

UK car production

	1982	1983	1984 first half
Austin Rover	366,839	433,183	189,378
Jaguar/Daimler	22,042	27,977	17,182
Range Rover	13,235	12,181	5,423
Total BL	402,116	473,341	211,983
Caribodies	1,364	2,171	773
Ford	306,635	318,575	167,299
Talbot UK	56,235	120,503	56,839
Vauxhall (GM)	112,660	126,524	67,668
DeLorean	1,333	0	0
Lotus	572	642	442
Reliant	87	165	58
Rolls-Royce/Bentley	2,489	1,689	1,097
Others	121	291	189
Total	887,879	1,044,597	506,893

Source: SMMT

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Cautious forecasts after the troubles



W. Germany

EXECUTIVES of the German motor vehicle industry gathered in Baden-Baden recently to review the sector's performance over the last year and to peer into the still clouded crystal ball for a sign of things to come next year.

Baden-Baden, set in a beautiful, not chilly atmosphere in southern Germany, is one of those elegant spa towns renowned as a conference centre and as a resort for invigorating health cures.

The choice for the recent gathering is perhaps not without some unconscious symbolism, in view of the nerve-shattering experiences which the motor vehicle industry has been going through.

This year has come like a cold shower to West German vehicle makers, who have been jolted by the labour conflict over shorter working hours and by warring and uncertainty in the controversy over plans to tighten car emission controls.

Vigorous

But judging by the vigorous attempts to make up some of the production lost during the seven-week labour dispute and by resolute avowals to fulfil latest emission control plans, the therapeutic effects of this year's troubles seem to be outweighing the shocks to the system.

Even so, the industry is more than usually reticent about forecasting the coming year as the domestic market in particular is still surrounded by uncertainties.

There have been signs this year that potential buyers have been confused and cautious. For some time there was concern that the labour conflict might seriously upset economic growth prospects, and although these worries have ebbed, the emission control controversy has remained an unsettling factor.

The public debate — about emission controls — about emission controls has been going on ever since Herr

Friedrich Zimmermann, the Interior Minister, took a surprise initiative in summer of last year.

His initial plan was purely and simply that no new car should be registered in West Germany after January 1, 1986, unless it was fitted with a catalytic converter to filter exhaust pollutants — a move requiring the introduction of lead-free petrol.

The political twists and turns since then have been bewildering as the Bonn government has sought to come to terms with the technical complexities and with pressures for European-wide agreement in order to prevent trade conflict.

The government has endeavoured to dispel uncertainty and at the same time to meet motor industry requirements with a new set of decisions in mid-September, but whether this will really be the last word remains to be seen.

According to the latest decisions, Bonn intends to introduce stringent U.S. emission controls in stages, applying them to 1.8-litre cars from January 1, 1985, and to all cars from the beginning of 1989. It will introduce financial inducements to encourage motorists to buy cars equipped with catalytic converters earlier than these deadlines.

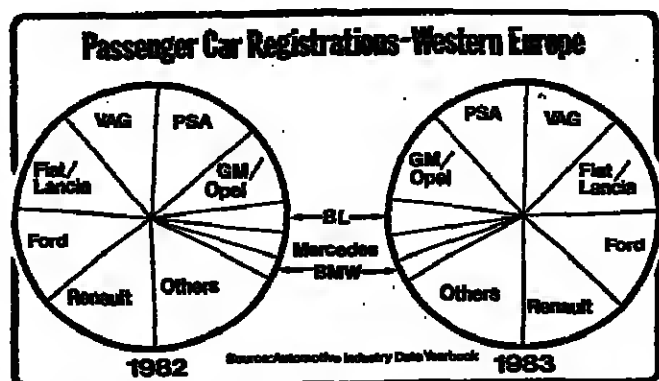
The financial incentives — whose form caused much of the political wangling — are to apply next year, possibly from July 1.

Bonn politicians assert that, if necessary, West Germany will go it alone in sticking to its latest deadline even if other European countries block an EEC-wide agreement. The government hopes, however, that the EEC can be persuaded to bring forward its joint action deadline of 1985 in order to match West Germany's goal, despite the objections of France and Italy.

The West German vehicle manufacturers are relieved that Bonn has retreated from Herr Zimmermann's original target date, which was considered by many to be impractical.

While Daimler-Benz, for one, has expressed dissatisfaction that larger vehicles should be singled out as an earlier target for the new controls, manufacturers have welcomed the new approach as demonstrating more flexibility and realism.

Some manufacturers have been upset lately, however, by calls for the introduction of speed limits on West German autobahns as a further measure



West German motor vehicle production

	1982 (January-December)	1983 (January-August)	1984 (January-August)
Cars	3,761,435	3,577,640	2,504,938
Commercial vehicles (including trucks)	201,230	222,910	178,523
Total	4,962,665	4,170,550	2,683,461

to reduce car exhaust emissions and safeguard the environment. Such calls are seen as a blow at the industry's technological prowess as well as another factor likely to cause uncertainty among potential buyers.

In the wake of the labour dispute in May and June, the car industry has reconciled itself to a setback in this year's performance in terms of production, domestic registrations and exports. But the shortfall may not be as great as feared at first.

With almost all vehicle assembly at a halt, the industry missed out on production of an estimated 423,000 cars, trucks and other commercial vehicles — about a tenth of annual output. This amounted to lost sales revenue of about DM 10.5bn (\$3.4bn).

Measures

Many plants, however, operated during the normal summer holiday shutdown and other measures have also been taken to make up at least some of the lost production. Daimler-Benz, for instance, aims by the end of the year to make up about 40 per cent of its lost car output, aided by capacity at its new Bremen plant.

By the end of August, car production in West Germany was running 7.8 per cent below the first eight months of last year. Production for the whole year is expected to reach between 3.7m and 3.8m, compared with 3.83m last year. New car registrations up to

the end of August were 2.9 per cent below a year ago and are thought likely, by the end of the year, to be just trailing last year's 2.4m total.

Car export markets, particularly the U.S., have been promising this year and the interruption to production was all the more bitter for companies anxious to benefit from the high dollar. In August, the number of vehicles exported was nearly a third higher than a year ago, but exports since the beginning of the year were still trailing 5 per cent behind last year.

While Japanese car makers have increased their sales in West Germany this year, local manufacturers are confident that the Japanese market share — inflated by the effects of the strike — will fall back by the end of the year. Up to the end of August, the Japanese had gained a 12.5 per cent market share, compared with 10.6 per cent for the whole of last year.

Concern about international competitiveness induced the West German car makers to stand firm in this year's labour dispute despite the heavy immediate costs. IG Metall, the metalworkers' union, settled in the end for an average working week of 39.5 hours, compared with its original demand of a cut in the working week from 40 to 35 hours.

The shorter working week is to come into force in April next year, although Volkswagen — which has a separate union contract — is granting shorter hours in the form of nine extra days

off a year, starting from January 1.

Some car companies have been quick to draw up plans for recruiting more workers, in view of expansion plans as well as the imminence of shorter hours.

Daimler-Benz, for instance, announced that it was taking on a further 2,000 workers in the second half of this year, in addition to a similar number of recruitments in the first half. Volkswagen and its Audi subsidiary have also been preparing plans for major recruitment of workers.

BMW, whose early reaction to the shorter working hours agreement was to stress the need for further automation, is pressing ahead with construction of its new plant at Regensburg.

At Bremen, Daimler-Benz has invested DM1.1bn in the last four years to build up a second major car assembly plant in addition to Sindelfingen near Stuttgart. Since the beginning of the year, the company has been steadily expanding its output of the 190-series "compact" class of Bremen, which is also produced in a parallel operation at Sindelfingen.

While VW has been banking in the continued success of its new Golf — of which it has produced more than half a million since June last year — Opel has been gearing up for a new assault on market shares with the recent launch of its new Kadett. With an investment of DM 1.5bn in the project, the General Motors subsidiary has mounted a new challenge to such rivals as VW and Ford in Europe.

In the U.S., VW is gearing up meanwhile to launch its new Golf on the market in November, after steadily expanding production of the car there. Like most West German car makers it has been looking to the U.S. for a hefty boost to its earnings this year.

Porsche, which sells nearly half its output in the U.S., has launched its independent U.S. importing and distribution unit after severing its joint arrangement with VW's Audi subsidiary. With production strained to capacity, Porsche is also pressing ahead with investment to enable it to lift output.

The West German commercial vehicle sector, which has suffered from recession and less favourable export markets in recent years, generally remains in low gear.

John Davies

Auto manufacturers compared

Figures in thousands

	1979	1980	1981	1982
	Total Share vehicles (%)	Total Share vehicles (%)	Total Share vehicles (%)	Total Share vehicles (%)
GM and subsidiaries	8,663 21.4	7,101 18.3	6,762 18.0	6,244 17.1
Ford and subsidiaries	5,810 14.8	4,328 11.1	4,313 11.4	4,255 11.7
Chrysler and subsidiaries	1,796 4.5	1,225 3.2	1,283 3.4	1,182 3.2
Total	16,599 39.5	12,654 32.6	12,358 32.8	11,681 32.0
VW and subsidiaries	2,542 6.1	2,574 6.6	2,246 6.0	2,130 5.8
Renault and subsidiaries	1,899 4.8	2,054 5.3	1,812 4.8	1,967 5.4
Fiat and subsidiaries	2,902 7.4	1,647 4.2	1,485 3.9	1,424 3.9
Peugeot and subsidiaries	2,359 5.9	2,337 6.2	1,988 5.2	2,046 5.6
Toyota	2,996 7.1	3,232 8.5	3,220 8.5	3,145 8.6
Japan total	9,638 23.9	11,043 28.4	11,180 29.7	10,722 29.5
Others	6,943 17.5	6,466 16.7	6,889 17.5	6,480 17.8
World total	42,626 100.0	35,535 100.0	37,658 100.0	36,460 100.0

Sources: JAMA for Japan; annual reports for each company. Note: 1. Production figures for the three U.S. manufacturers are ex-factory number of vehicles. 2. Japan figures exclude KD cars.

Pulling out of recession

BRAZIL'S VEHICLE manufacturing industry is slowly pulling out of the worst recession it has ever known: a recession which has set the industry back ten years in terms of output, and cost the multinationals which dominate the sector hundreds of millions of dollars in balance sheet losses.

In 1979, when domestic sales reached their all-time peak of just over a million, Brazil was ranked ninth in the world manufacturing league. It was level pegging with Spain and Canada and on a rising curve. Two years later came the great collapse. At a time when the "big four" car makers were investing heavily in new models and production facilities, sales plummeted by 40 per cent.

Instead of folding under the impact of such a blow, however, Brazilian vehicle manufacturers have picked themselves up off the floor and climbed back into the ring.

Domestic sales of cars and pick-ups in fact remain depressed and the industry's forecast for this year is for a slight decline on last year's 629,000. But booming exports have saved the day, avoiding heavier lay-offs and restoring some respectability to balance sheets.

Truck sales, although still a long way below their 1980 peak of 157,000 units, are, in contrast, enjoying a much stronger than expected recovery.

The industry's ability to sustain three successive years in the red is also a clear comment on the faith of the manu-

facturers in the long-term potential of the Brazilian market. Belief in Brazil's suitability as a manufacturing base for exports as well as, if anything, even stronger than before the country's debt crisis.

Total vehicle exports rose by 19 per cent between January and September, compared with the same period last year, earning the industry just under US\$1.2bn. Vehicle components, notably engines, probably added another third.

Final manufacturing has in recent years settled into a pattern which is unlikely to be significantly altered in the foreseeable future. Two European companies (Volkswagen and Fiat) compete head on in all segments of the passenger car market with two U.S. companies (Ford and General Motors).

The Japanese have been virtually excluded from the Brazilian industry. Their participation is limited to the manufacture of light pick-ups and motor-cycles.

As for ownership of the major producers, Ford and GM are both 100 per cent subsidiaries of their U.S. parents, while Fiat and VW do Brazil while Fiat and VW do Brazil.

However, the existence of a settled cartel of car manufacturers operating behind high protectionist barriers should not suggest that the fortunate four face an easy life. On the contrary, competition for market share is fierce.

Andrew Whitley



Messuring output in per capita terms illustrates dramatically how much room there is for growth in the Brazilian domestic market, provided purchasing power can be increased. In 1981 — the last year for which comparative statistics are available — output per capita was 0.6 per cent in Brazil, 2.6 per cent in Spain and 6.4 per cent in France. On this method of calculation, even Yugoslavia produces twice as many vehicles as Brazil.

The Brazilian industry was envisaged after the war as a

At the Motor Show, and throughout the world, we're in the pink.

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Europe's ten best-selling cars

	Austria	Belgium	Denmark	France	Germany	Italy	Netherlands	Norway	Sweden	Switzerland	UK	Spain	TOTALS
VW Golf	25,107	17,302	1,497	NK	25	50,774	29,127	51,000	16,204	5,511	7,956	15,101	442,251
Ford Escort	9,394	7,554	6,482	2,340	4,355	68,709	11,500	22,200	3,726	7,022	4,222	14,100	30,021
Opel Kadett	14,112	16,225	5,229	3,943	4,084	18,945	188,953	12,405	35,123	2,856	5,873	12,657	62,570
Ford Sierra	7,246	7,876	7,932	3,925	2,518	37,135	24,478	11,200	12,169	5,597	6,032	9,967	159,119
Renault 11	—	—	—	NK	25	213,305	17,081	47,700	7,496	487	2,239	3,774	15,381
Opel Ascona	12,574	9,447	3,582	2,228	2,228	21,627	117,785	16,090	14,068	5,108	5,262	6,250	127,504
Ford Fiesta	2,670	2,654	2,715	5,653	2,273	45,022	66,526	33,100	8,174	2,947	3,467	NK	119,002
Fiat Uno	3,192	5,194	1,235	—	1,234	38,544	18,260	245,000	5,412	491	797	1,250	—
Renault 10	2,960	6,971	—	1,600	577	28,505	28,222	167,000	8,745	814	—	2,852	18,540
Fiat Ritmo	3,589	5,207	1,772	1,986	2,095	1,500	—	132	48,300	6,361	—	1,724	5,442

Source: Automotive Industry Data Yearbook

* 11 months

European passenger car production

	1983	% Of total	1982	% Of total	% Change '83 on '82
Renault	1,639,405	15.47	1,491,853	15.25	+ 9.9
PSA	1,441,192	13.69	1,341,507	13.71	+ 7.5
VW-Audi	1,384,053	13.06	1,337,512	14.18	- 0.2
Ford	1,239,524	12.64	1,279,353	13.07	+ 4.5
GM-Opel	1,307,354	12.33	1,085,937	11.10	+20.4
Fiat Lancia	1,157,830	10.92	1,071,356	10.95	+ 8.1
Mercedes	483,359	4.56	465,503	4.76	+ 3.8...
BL	473,341	4.47	405,116	4.14	+16.8
BMW	407,507	3.84	362,607	3.71	+12.4
Volvo	353,690	3.34	301,851	3.08	+17.2
SEAT	223,887	2.11	240,005	2.45	- 6.7
Alfa Romeo	206,926	1.95	188,773	1.93	+ 9.6
Saab	96,012	0.91	83,556	0.85	+14.9
Porsche	48,298	0.46	36,829	0.37	+32.9
Innocenti	13,698	0.13	21,646	0.22	-24.8
Bertone	6,605	0.06	7,439	0.08	-11.2
Maserati	5,333	0.05	2,265	0.02	+135
Pininfarina	2,522	0.02	3,456	0.04	-17.0
Ferrari	2,366	0.02	2,223	0.02	+ 6.4
Rolls-Royce	1,568	0.01	2,489	0.03	-37.0
Lotus	642	0.01	572	0.01	+12.2
TVR	291	—	121	—	+140
Lamborghini	184	—	110	—	+67.3
Aston Martin	155	—	124	—	+15.7
Reliant	105	—	87	—	+20.7
De Tomaso	77	—	33	—	- 7.2
Others	2,794	0.04	3,621	0.03	-22.8
Totals	10,600,037	100	9,784,504	100	+ 8.3

Source: Automotive Industry Data Yearbook

Export drive stepped up by all-Spanish car



Spain

THE NEW car that beat, the state-controlled Spanish manufacturer, launched in August does not appear too different in a world of look-alike small saloons, but it is a landmark for Spain.

The Ibiza, which fills an intermediary space in the Seat's small car range, is the first genuine Spanish production-line model that the country's motor industry has come up with since it began making cars 30 years ago. That is to say, it is as wholly a Spanish car as any car today is wholly anything.

Porsche has contributed to the engine and Karmann to the bodywork, but it is essentially a Spanish original.

The launching marks a new

development in an industry that has already overtaken Britain's in terms of units produced. Since late last year, when it joined battle with its former partner, Fiat of Italy, for the right to export its Fiat-derived Ronda saloon independently, Seat has embarked on the first Spanish car export campaign that falls outside the strategies of major U.S. or European producers which have simply chosen Spain as an economical manufacturing base.

With its new model Seat, which also this year started producing its version of the Volkswagen Polo under its 1982 agreement with the West German group, has thrown fuel on the fire of controversy in Britain about sales of Spanish-made cars.

The wrath of British unions over the present disparity in import tariffs—4.4 per cent on imports of Spanish cars against a 36.7 per cent tax which Spain levies on all but a small quota of cars from the EEC—has already built up since General Motors began exporting its Corsa model to be sold in the UK as the Vauxhall Nova last

year. In the first half of this year, largely because of General Motors, whose plant at Saragossa is very much geared to the export market, Spanish vehicle exports to the UK more than doubled from the same 1983 period to £180m.

Now Seat is aiming to export two-thirds of the production of its new model, of which it hopes to be making 150,000 a year by the end of next year, and another model, the Malaga, is on the way.

Losses

Seat, the only Spanish-owned company that the country's six resident car manufacturers is counting on its new models, including its Volkswagen models, to pull itself out of losses, which last year reached a record £14.357m (£185m), the highest of any Spanish industrial concern. A new funding programme has been drawn up for the next few years to reinforce the company's capital base and cover depreciation while it posits its workforce—due to be reduced to 20,000 in 1989 compared with 31,000 three years ago—and automates its production processes.

Like the other companies—GM, Ford, Renault, and the sister manufacturers Citroen and Talbot—Seat has to count on exports to compensate for a weak home market. In the first half of this year almost 60 per cent of Spanish car sales, by units, were exports, compared with less than 30 per cent seven years ago.

Since 1977, Spanish car exports have more than doubled, while domestic sales have fallen back by 30 per cent. But on the other hand Spain's European markets are showing their limits. Export growth has decelerated sharply this year. After increasing by 29.5 per cent last year, the rise in the first half was 4 per cent, barely enough to keep production stable.

On the domestic market, meanwhile, the slight recovery noted in 1982 and 1983 has run out of steam with a 4 per cent drop in the first six months—a loss in sales to the car companies of some £1.5bn (£23.5m) compared with the same period last year. This has led to extra caution and delay in price increases.

Spanish production

	(First Six Months, 1984)	Production (units)	Per cent change	Domestic sales (units)	Per cent change	Exports (units)	Per cent change
Passenger cars	607,433	+6.6	348,534	-3.7	258,899	+4.1	
Talbot	44,285	+4.5	32,585	+25.0	11,700	+22.2	
Citroen	51,782	-19.4	19,582	-5.9	32,200	-38.6	
Renault	127,280	-11.5	75,944	-8.5	51,336	-4.7	
Ford	139,632	+11.4	85,684	+12.4	53,948	+4.6	
Gen. Motors	128,484	+17.2	117,596	-13.3	10,888	+27.2	
Seat	115,949	-1.8	59,461	-10.6	56,488	+54.6	
Commercial vehicles	68,061	-17.2	46,638	-5.0	21,423	-18.4	
Farm tractors	7,532	+0.3	4,382	-3.1	3,150	+10.6	

Source: Spanish Association of Motor Manufacturers (ANFAC)

Seat, the company whose little 600 model, which it produced for 17 years, epitomised for the majority of Spaniards the coming of the automobile age, is now fighting to prop up its position in this market. Its domestic market share has dropped to under 25 per cent as its production has been overtaken by Renault, Ford and most recently GM.

To defend itself, in a country which more than anywhere else in Europe has its production concentrated at the small-car end of the range, it has taken the risk of an overlap between its own prototypes and its Fiat-derived and Volkswagen-based models.

The biggest recent success, on both home and export markets, has been Talbot thanks to production in Spain of the Peugeot 205. Renault, which has suffered a sharp drop in sales of its classic R5, stands to recover ground when its new R5 is launched in Spain. With the government pursuing a tough fiscal policy, a fierce battle is in the offing.

The only consolation for the car business is that the rest of Spain's motor industry is faring much worse. The previously buoyant sector of saloon-derived light vans has joined the general decline, with drops in output, home sales and exports in the

first half of the year.

The build-up of production of the Nissan Patrol—Spain's first Japanese vehicle—has kept domestic sales of four-wheel-drive vehicles on the rise. But sales of Spanish-produced Land Rovers have fallen off and production figures this year are sharply down.

Signs

In the rest of the industry, all the signs point downwards. Production of vans in the first half was 3 per cent less than in the same period last year. For buses the figure was 27 per cent, for light trucks 30 per cent, and for heavy lorries 46 per cent.

The decline of sales on the home market for Spanish-made vans, trucks and buses ranges up to 27 per cent in the case of light lorries. And the fall-off in export figures starts at 29 per cent for buses and goes up to 71 per cent for heavy lorries.

In this category, Spanish exports this year are running 68 per cent lower than the level of 10 years ago, and sales within Spain 79 per cent lower. The motor manufacturers' association, Anfac, chooses its words carefully when it labels the trend "massively negative."

David White

Set for continued prosperity

MOST OF the Italian motor industry looks healthy and well-set to continue prospering in the next few years. There is little trouble with the unions, Italian car makers' share of their home market continues to rise, amounting to no less than 64.3 per cent for the first six months of this year—a proportion unmatched anywhere else on the Continent.

Of this Fiat and its offshoots alone held 52.2 per cent. And the Italian car company is once again the best-selling make in Europe, with a slightly increased 13.2 per cent share in the first half of this year.

Of Italy's total car output of 1,297,350 cars in 1982, some 1,134,000, or 87 per cent, were made by Fiat and its subsidiaries Lancia, Autobianchi and Ferrari. The Fiat group's share of Italy's 1983 output of 1,393,520 cars was marginally higher at 1,225,000.

Italian car production in the first six months of this year was up 13.4 per cent compared with the first half of 1982 at 829,340 cars.

Fiat's position in Italy has no comparison in any other European country, company is once again why the recovery of Fiat, which dates from the beginning of the decade, is a crucial fact not only for the country's motor industry but also for the whole of Italian industry.

It is a performance which the only other major Italian car manufacturer, Alfa Romeo, has tried to emulate, but without achieving the same obvious success as Fiat. Nevertheless, Alfa Romeo's financial and productivity performances do show an improvement.

The recovery of Fiat began when the company succeeded in taming its workforce after an unsuccessful strike in 1980. It secured the right to lay off almost as many workers as it wanted, and won a psychological victory of such importance that levels of absenteeism in the Fiat plants dropped from about 15 per cent to a steady and acceptable four per cent.

With the right to manage finally asserted, after the chaotic, terrorist-ridden days of the 1970s, the company felt able to go ahead with a £2,900m (£1.5bn) programme of investment in automated equipment in the factories, which has raised the number of cars produced per employee per year from 14.5 to 25.

At the same time drives for efficiency in other parts of the

car-making business—especially in the purchase of components—have succeeded in cutting the company's breakeven point on carmaking from about 1.5m to 1m cars a year.

Fiat auto has also retreated from manufacturing and assembly in parts of the world which it judged peripheral to its survival plan—pulling out of Spain by cutting its ties there with Seat, removing the Fiat name from the U.S. market, and scaling down its presence in South America, Brazil, in which heavy investment has been lavished, is now Fiat's main car production centre outside Italy, and one which supplies sectors of the Italian market itself.

Such a policy of withdrawals

from overseas operations would have been more painful were it not that Fiat has a very strong position in its home market—where it is virtually unchallenged by Japanese manufacturers (imports are restricted to 2,500 cars a year) and where the next biggest-selling manufacturer, Renault, has only 6.9 per cent of the market.

Fiat crowned its return to health by introducing a range of new models, of which by far the most important is the Fiat Uno super-Mini, which was an immediate success when it came on to the market in 1983. No fewer than 183,800 Unos were registered in Italy alone in the first half of this year, and the model has been well received in other markets, being voted the 1984 car of the year by a panel of motoring journalists.

To the Uno Fiat has added the Regata, to replace the 131, and Fiat is soon to introduce a new larger car.

In financial terms, Fiat Auto only went into profit in 1983, and then by only £80m on sales of about £11,000m. Profitability might have been achieved earlier but for the losses and heavy cost of closures in Latin America, but to be fully convincing Fiat auto will have to produce something better than

a 1 per cent margin of profitability on turnover. The indications are, however, that Fiat Auto is having a good year in 1984, increasing its share of the rising Italian market and of those of France, West Germany and Belgium.

The improvement of Fiat Auto has helped the Fiat group strengthen its own financial position, doubling its net profit last year, and cutting its net debt substantially in the past three years. Nevertheless, the Fiat group as a whole has suffered in the past few years from the weak performance of Iveco, its industrial vehicles subsidiary, which plunged into loss last year and had a management shake-up in the spring, while Fiatall, which makes

earthmoving equipment, is only this year beginning to recover slightly from a series of very bad years.

On the other hand, Fiat Trattori, which makes tractors, remains profitable, and sells more tractors than any other European manufacturer.

It Fiat Auto is doing well, the picture is less glittering at Alfa Romeo, even though considerable progress has been made in the past three years. Like Fiat, the state-owned company, part of the IRI-Finmeccanica group, has succeeded in cutting its labour force and is making investments in new equipment. It has largely re-equipped its plant at Pomigliano d'Arco near Naples, even though this plant started operating only in 1972.

Alfa Romeo too is bringing out a stream of new models. The latest is the Alfa 90, a large car to succeed both the Alfetta and the Giulietta which goes on sale in the New Year. It retains many of the looks of the Alfetta. Last year, Alfa brought out both the Alfa 33 and the Alfa 75. The Alfa 33 is slightly bigger than the Alfa 75 which it replaces, but in Britain, in particular, it has not been thought to fall into any clearly-defined category of car, and has had disappointing sales there.

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But the company does not demonstrate great optimism about becoming strongly profitable in the near future. One of its basic problems is that the sector of the market for which it is aiming is too small ever to allow it really profitable volume levels.

Nevertheless, Alfa Romeo did succeed in pushing up its share of the Italian market to 7.6 per cent from 6.2 per cent in the first half of this year, and sold 71,455 cars in Italy in the first six months compared with 55,900 in the same period of 1983.

Nuova Innocenti, the country's third volume car maker, sold only 10,660 cars in the first six months of 1984, though this was proportionately a sharp improvement on the 7,500 cars sold in the corresponding period of 1983. The company, which is majority owned by Sig. Alejandro de Tomaso, with a participation held by the Italian state-owned holding company GEPI, survives mainly thanks to another factor: it assembles and makes the bodywork for Maserati, which is also under Sig. de Tomaso's management.

Maserati has had outstanding success with its Biturbo fast two-door (and now four-door) car, and is booming. The Argentinian-born entrepreneur has now taken up an option to buy out the 81 per cent of Maserati which was held by the GEPI (for it is understood, only 18th) and Chrysler of the U.S. Recently took 5 per cent of it (the remaining 84 per cent was already held by Sig. de Tomaso).

Chrysler is expected to import Biturbos into the U.S., starting with 3,500 cars in the first year.

James Buxton

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